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Washington, D.C.
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Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org

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WBG Archives
THIS FILE IS CLOSED AS OF
DECEMBER 1971.
FOR FURTHER CORRESPONDENCE SEE:
September 22, 1971

Sir John Crawford
May Adams Hotel
Washington, D.C.

Dear Sir John,

Welcome to Washington! I attach a draft schedule of meetings for you on Thursday and Friday. This of course is subject to change if you like.

Dick Demuth and Jim Fransen are now in Mexico and attended yesterday the inauguration of new CIMMYT facilities. Dick is returning late tonight and Jim Fransen tomorrow night. Dick has proposed a meeting at 9.30 a.m. for discussion of Consultative Group and TAC business. I should think that we would not need more than about two hours for this. You might like to come to my office, Room A513 at 9.15 and then we can go up together to Demuth's office.

Mr. Aldenverald has suggested you meet with him at 12.00 noon tomorrow. I should be very happy if you would lunch with me at 1.00 p.m. if you are free, and Dick Demuth may be able to join us. At 2.30 p.m. I have scheduled a meeting for you with Bernard Chadenet.

Bill Wapenhaus and I would like to meet with you at 3.00 to discuss questions of Bank agricultural policy related to the Sector Program Paper on Agriculture which we prepared early this year, and of which we sent you a copy in April. I enclose another copy herewith. I also enclose a copy of the latest draft of a paper which we have been preparing in conjunction with Robert Nathan Associates on certain aspects of employment and income distribution in relation to agricultural development. This is a rather hot subject in the Bank just now.

At 4.30 p.m. tomorrow I would like Hans Adler, now a Deputy Director in Agriculture Projects, and Jim Hendry to talk to you about a program for agricultural economic research in the Bank. I enclose a copy of our latest draft paper on this. Then at 5.00 p.m. Bill Wapenhaus would like to tell you our latest news on India. I enclose two papers, the first is the most recent Country Program Paper on India, prepared by the South Asia Department, the second is a paper on procurement prepared by Warren Baum for the Loan Committee, which is of particular significance for our Indian lending.
On Friday morning we have scheduled a meeting for you at 9.30 in my office with Dr. Sawyer to discuss the proposals for potato research. Arie Kruithof, Jim Fransen and George Darnell can also be present if you wish. At 11.30 we would like to tell you our experience so far in agricultural sector reviews, and our proposals for the future.

I have left Friday afternoon free and no doubt you will like to schedule meetings, depending upon what eventuates during Thursday and on Friday morning. Bernie Bell is in the Bank this week and if I can get in touch with him, I will tentatively propose a meeting with him on Friday afternoon, which we can tell you about tomorrow.

I look forward to seeing you tomorrow, and should you wish, please get in touch with me at home any time after 7.00 tonight. The number is 654-5095.

Kindest regards.

Yours sincerely,

L.J.C. Evans
Director
Agriculture Projects Department

Encs:

cc: Messrs. Wapenhans, McIvor, Adler
Demuth/Kruithof

cc. Tentative Agenda: Messrs. Wapenhans, McIvor, Adler, Darnell, Division Chiefs, Fransen
On Friday morning, we have scheduled a meeting for you at 9:30
in my office with Mr. Swyer to discuss the proposals for future
research at the Kinship. The Pennsylvania and George Washington can also be
present if you wish. At 11:30, I would like to call your experience
and our proposals for the future
to far into Africa's economic potential.

I have felt fitted afternoon free and no contact you will like to
schedule meetings, particularly during these early April meetings, and
meet with you. I will coordinate a meeting with the
on the fitted afternoon, which we can then discuss.

I look forward to meeting you and hearing your views, please,
and your comments, and expect you will join.

cc: Measures, Wisconsin, Michigan, Other

Demographic

cc: Measurements, Wisconsin, Michigan, Other, Detroit, Division

Subject: Measures, Wisconsin, Michigan, Other

I.C.

September 25, 1971

L.I.C. Evans

Director

Agriculture Project Department

cc: Measures, Wisconsin, Michigan, Other

Demographic

cc: Measurements, Wisconsin, Michigan, Other, Detroit, Division

I.C. Evans

September 25, 1971

cc: Measures, Wisconsin, Michigan, Other

Demographic

L.I.C. Evans

September 25, 1971

cc: Measures, Wisconsin, Michigan, Other

Demographic

L.I.C. Evans
September 20, 1971

CN GGC744 CNT F D OTTAWA ONT 20 1155A EDT

DEMUTH IBRD (INTBAFRAD) WORLD BANK

1919 H STREET NORTH W WASHINGTON DC

CONFIRM WILL ARRIVE WASHINGTON WEDNESDAY WOULD APPRECIATE
YOU LEAVE MESSAGE MAY ADAM RE APPOINTMENT
THURSDAY MORNING IF POSSIBLE REGARDS

SIR JOHN CRAWFORD

(03).

218P SEPT 21

INTBAFRAD WSH

S 55 3 11 1871

C 314 12 1971

INTBAFRAD WSH

RECEIVED
Lt
Stevenson
Economics Dept
Intrafad Washington, D.C.

Greatly regret will not be in Canberra 20th or 21st but will arrange for others. See you stop. Kindly advise bookings to Canberra and car will meet you. Stop will accommodate you University House. Stop I will be in Sydney on 20th arriving Mascot.

Coll: 20th-21st-20th

GSA290 Stevenson Page 7/10

Ansett Domestic terminal 9:51 am and could he telephoned. Care.

Vice Chancellor, University of New South Wales

Crawford

Received

Coll R-5:30 am NSW
OUTGOING WIRE

TO: SIR JOHN CRAWFORD
VICE CHANCELLOR
AUSNATUNIV

CITY: CANBERRA
COUNTRY: AUSTRALIA

DATE: MAY 11, 1971
CLASS OF SERVICE: LT

TEXT:
Cable No.: REURCAB MAY 10
SORRY TO MISS YOU ARRIVING CANBERRA FROM SYDNEY MAY 20
FLIGHT AN 355 AT 0910 THANK YOU FOR ARRANGING UNIVERSITY HOUSE
ACCOMMODATION REGARDS

STEVENSON

NOT TO BE TRANSMITTED

AUTHORIZED BY:
NAME: Alexander Stevenson
DEPT: Economics

SIGNATURE
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

CLEARANCES AND COPY DISTRIBUTION:

For Use By Communications Section

ORIGINAL (File Copy)
(IMPORTANT: See Secretaries Guide for preparing form)
TO: SIR JOHN CRAWFORD  
VICE CHANCELLOR  
AUSNATUNIV  
CANBERRA  

DATE: MAY 7, 1971  
CLASS OF SERVICE: LT  

COUNTRY: AUSTRALIA  

TEXT: ARRIVING CANBERRA MAY 20 FOR TWO DAYS EN ROUTE SINGAPORE MANPOWER CONFERENCE STOP WISH TO LEARN FROM YOU AND COLLEAGUES MORE ABOUT ECONOMIC RESEARCH PROGRAMS PLANNED OR BEING CARRIED OUT IN PACIFIC AREA AND DISCUSS POSSIBILITY OF COLLABORATIVE RESEARCH BETWEEN BANK AND UNIVERSITIES OR RESEARCH INSTITUTES IN LDCS IN AREAS OF COMMON INTEREST STOP ALSO INTERESTED IN SEEING OR HEARING OF ANY POTENTIAL CANDIDATES FOR BANK EMPLOYMENT OF WHOM YOU MAY KNOW REGARDS  

STEVENSON  

NOT TO BE TRANSMITTED  

AUTHORIZED BY:  
NAME: Alexander Stevenson  
DEPT: Economics  
SIGNATURE: A.Stevenson  

CHECKED FOR DISPATCH:
Dear Ray,

I attach a note on the matters I discussed with you all too briefly in Bangkok early in February. As you will see from the note I have also benefited from further discussion with Mr. Neylan.

The document is not a profound one, but I hope you will accept it as an effort to suggest some interim guidelines for Bank policy.

I have enclosed two copies. Could I ask that one be given to Jim Evans for his perusal?

Warm regards,

Yours sincerely,

J. G. CRAWFORD

Mr. Raymond J. Goodman,
Director,
East Asia and Pacific Department,
International Bank for Reconstruction and Development,
718 18th Street, N.W.,
WASHINGTON, D.C. 20433, U.S.A.
February 19, 1971

Sir John Crawford
21, Balmoral Crescent
Acton, ACT 2601, Australia

Dear Sir John,

I thought you would be interested in reading the attached article on the Green Revolution that appeared in the January 8 issue of the Bank of Baroda Weekly Review. I have asked Wolf to send me some copies of Professor Dantwala's address mentioned in this article and I shall be glad to forward a copy to you when I receive them.

Best regards,

Yours sincerely,

A. F. Kirk,
South Asia Department

cc: Mr. Votaw
January 11, 1971

Thank you for your letter of December 24. I have seen the cable Mr. Evans sent you on January 6 and look forward to the possibility of our meeting in Bangkok.

After finishing business in Bangkok, I plan to take a couple of weeks leave in Australia beginning about February 20. Should there be further matters to discuss at that point in time, I would be very happy to come and see you in Canberra.

With kind regards,

Anthony Neylan

Sir John Crawford, C.B.E.
Vice Chancellor
Australian National University
Canberra, ACT 2600
Australia

ANEylan:jt
January 11, 1971

Sir John Crawford
Vice-Chancellor's Residence
24 Balmain Crescent
Acton A.C.T. 2601
Australia

Dear Sir John:

Thank you for your letter of December 24, which I am answering with some delay because I took a short vacation in Florida for the Christmas and New Year holidays. Meanwhile, Mr. Evans has answered your cable on the same subject of your multiple commitments.

"Things being what they are," as General de Gaulle used to say, we will have to wait until next September to benefit from your presence in the Washington area or elsewhere, and I am looking forward, as you are, to 1972 when freedom of time will return to you.

With warm regards and best wishes for the New Year.

Yours sincerely,

B. Chadenet
B. Chadenet

BChadenet:jfh

C.C. Mr. Evans
TO: CRAWFORD
NATUNIVA
CANBERRA

DATE: JANUARY 7, 1971
CLASS OF SERVICE: LT

COUNTRY: AUSTRALIA

TEXT:

THANKS URCAB JANUARY 4 CONFIRMING YOUR VISIT NEWDELHI STOP IN REPLY
URLET DECEMBER 24 TO GOODMAN SITUATION IN THAILAND IS TOO UNCERTAIN
ENABLE US DECIDE WHETHER OR NOT VISIT BY YOU EARLY FEBRUARY WOULD BE
APPROPRIATE STOP GIBBS AND NEYLAN WILL BE IN BANGKOK FROM JANUARY 21
AND GOODMAN FROM JANUARY 29 OR 30 FOR ABOUT ONE WEEK STOP WE WOULD
SUGGEST IF CONVENIENT YOU PLAN STOPOVER IN BANGKOK AT LEAST ONE NIGHT
ABOUT FEBRUARY ONE OR TWO WITH POSSIBILITY WE MIGHT ASK YOU STAY TWO OR
THREE DAYS PROVIDED GIBBS ADVISES US THIS WILL BE USEFUL COMMA IN WHICH
CASE WE WOULD CABLE YOU IN CAIRO BY JANUARY 28

REGARDS

EVANS

NOT TO BE TRANSMITTED

AUTHORIZED BY:

L.J.C. Evans
Director
Ag. Projects

SIGNATURE:

REFERENCE:

LJCEvans:1kt

CLEARANCES AND COPY DISTRIBUTION:

Cleared with and cc: Messrs. Goodman
Gibbs

cc: Mr. B. Chadenet

For Use By Communications Section

Checked for Dispatch:
OUTGOING WIRE

DATE: January 6, 1951

TO: Crown

From: Canberra

Class of Service:電报

Country: Australia

Text: Cap. no.

THANKS PRECIA, TANKER, FOR YOUR PREVIOUS STORE IN MELB.

URGENT MESSAGE IS TO GOODorning STATION IN MELB. TO YOUR REQUEST.

WE HAVE DECIDED WHETHER OR NOT YOU WILL BE IN MELB. FROM JANUARY 6

AND GOODBYE DENIS FROM JANUARY 6 TO DO PO DURING OUR WEEKEND.

WE SUGGEST I CONSIDER YOUR PLAN STORING IN MELB. AT LEAST OUR NEXT

THREE DAYS PROVIDE EVENING VACANCY IN MELB. IT WILL BE USEFUL COUPON IN MELB.

WE HOPE TO CALL YOU IN MELB. BY JANUARY 6

Yours

PHIL

NOT TO BE TRANSMITTED

INSTRUCTIONS AND CODE DISCLOSURE

Cheek the box on your report.

Copy: Mr. 1F. Crawford

COMMUNICATIONS

O.R. 10/9 AN 1971

REGISTERED

INSTRUCTIONS AS INSTRUCTIONS AND CODE DISCLOSURE

Copy: Mr. 1F. Crawford

INSTRUCTIONS AS IN INSTRUCTIONS AND CODE DISCLOSURE
CRAWFORD
NATUNIV.
CANBERRA

JANUARY 6, 1971
LT

AUSTRALIA

THANKS URCAB JANUARY 4 CONFIRMING YOUR VISIT NEWDELHI STOP IN REPLY
URLKT DECEMBER 24 TO GOODMAN SITUATION IN THAILAND IS TOO UNCERTAIN
ENABLE US DECIDE WHETHER OR NOT VISIT BY YOU EARLY FEBRUARY WOULD BE
APPROPRIATE STOP GIBBS AND NEYLAM WILL BE IN BANGKOK FROM JANUARY 21
AND GOODMAN FROM JANUARY 29 OR 30 FOR ABOUT ONE WEEK STOP WE
SUGGEST IF CONVENIENT YOU PLAN STOPOVER IN BANGKOK AT LEAST ONE NIGHT
ABOUT FEBRUARY ONE OR TWO WITH POSSIBILITY WE MIGHT ASK YOU STAY TWO OR
THREE DAYS PROVIDED GIBBS ADVISES US THIS WILL BE USEFUL COMMA IN WHICH
CASE WE WOULD CABLE YOU IN CAIRO BY JANUARY 28

REGARDS

EVANS

L.J.C. Evans
Director
Ag. Projects

Cleared with and cc: Messrs. Goodman
Gibbs

cc: Mr. E. Chadenet

LJCEvans:1kt
Dear Bill,

Many thanks for your letter of 17 December with its very helpful information on Bank/Egypt relations. I have been suitably warned and will be on guard.

Would you tell Jim Evans that I will be visiting New Delhi en route and expect to see the Minister for Agriculture and Subramaniam. If you have any ideas you want me particularly to have in mind would you send an urgent airletter to me here or in New Delhi.

Best of good wishes,

Yours sincerely,

J.G. CRAWFORD.

Dr. W.A. Wapenhaps,
Deputy Director,
Agriculture Projects Department,
International Bank for
Reconstruction and Development,
1818 H Street, N.W.,
WASHINGTON, D.C. 20433, U.S.A.
DATE AND TIME OF CABLE: JANUARY 4, 1971 1535

LOG NO.: RC 3 / 5

TO: EVANS INTBAFRAD

FROM: CANBERRA

TEXT:

HAVE ARRANGED VISIT TO NEW DELHI. IF YOU WISH COMMUNICATE WITH ME BETWEEN 18TH AND 29TH JANUARY SUGGEST YOU CABLE EITHER CARE AUSTRALIAN EMBASSY CAIRO OR CARE NATIONAL BANK OF EGYPT. REGARDS.

CRAWFORD NATUNIV

FOR INFORMATION REGARDING INCOMING CABLES, PLEASE CALL THE COMMUNICATIONS SECTION, EXT. 2021
INCOMING CALL

ROUTINE

ACTION DATE: AGRICULTURE PROJECTS
INFORMATION:
COPY:
RECEIVED BY:

10:35

I have arranged sight to your behalf. If you wish to communicate with me between 10th and 22nd January, please contact your nearest bank or post office.

Enclosed return

COMMUNICATIONS

9/2/71

RECEIVED
OUTGOING WIRE

TO: CRAWFORD
NATUNIV
CANBERRA

DATE: DECEMBER 24, 1970

COUNTRY: AUSTRALIA

TEXT: THANKS YOUR CABLE DECEMBER TWENTYTHREE MOST GRATEFUL YOUR OFFER STOP
BANGKOK VISIT WOULD BE PREMATURE IN PRESENT CIRCUMSTANCES THOUGH WE
MIGHT SEEK YOUR ASSISTANCE LATER FOLLOWING PROPOSED VISIT BY GOODMAN
AT END JANUARY STOP WE WOULD BE GRATEFUL IF YOU COULD DEVOTE TWO OR
THREE DAYS IN NEW DELHI FOR DISCUSSIONS WITH MCDIARMID COMMA
LADEJINSKY COMMA AND NAYLOR WHO ARE NOW DRAFTING ECONOMIC REPORT STOP
IF THIS AGREEABLE TO YOU SUGGEST YOU ADVISE MCDIARMID YOUR PROPOSED
DATES STOP SEASONS GREETINGS

EVANS

NOT TO BE TRANSMITTED

AUTHORIZED BY:
NAME L.J.C. Evans
Director
DEPT. Agriculture Projects
SIGNATURE (SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)
REFERENCE: LJEVANS:fh

CLEARANCES AND COPY DISTRIBUTION:
cc: Mr. Votaw
Mr. Baum
OUTGOING WIRE

DATE: December 20

CLASSEd. 11

SERVICE

COUNTRY

TO:

OCCUPATION

DESTINATION

THANK YOU FOR YOUR CABLE DATED [[DATE]]. YOUR CABLE DATED [[DATE]] IS HEREBY ACKNOWLEDGED.

IN THE MEANTIME, WE ARE IN THE PROCESS OF PREPARING THE DETAILS OF YOUR PROFESSIONAL VISIT TO [[COUNTRY]]. WE HOPE TO HAVE THE HONOR OF YOUR VISIT AS SOON AS POSSIBLE.

IF YOU SHOULD PLAN AN ACCOMPANYING THEN BUSINESS TRIP, PLEASE GIVE US TIME TO ARRANGE THE APPROPRIATE ACCOMMODATIONS. WE WILL BE PLEASED TO DISCUSS THE COMPLETION OF YOUR PROFESSIONAL VISIT AS SOON AS POSSIBLE.

DATE OF YOUR PROFESSIONAL VISIT

Faxes

NOTES TO BE TRANSMITTED

COMMUNICATIONS

SECTION

NAME: L. C. Evans

OFFICE: Secretary

ADDRESS: 53 PH 1970

DISPATCHED

ORIGINAL (no Copy)
Dear Mr Chadenet, 

I am more than sorry for the further delay in sending my promised letter about my programme for the coming year. The delay was borne of the hope that I might be able to manage to "pull a rabbit out of the hat" by way of useful free time in the early part of 1971.

Unfortunately, the pressure of work in the University in an exceptionally inflationary situation just now in Australia calls for all the attention I can give University affairs. My commitment to go to Egypt, which I believe I mentioned to you last September, is a long standing one at the instance of the Department of Foreign Affairs. I grudge it very much, but it does give me a possible opportunity to be of some use to the Agriculture Department or the area department if they wish during the two weeks period I will have there. My cable has referred to this. Beyond this possible use of my time in Egypt and the odd day or two I might have on the way there or on the return journey, I frankly see practically no hope of finding any time of use to the Bank before September next. I would hope to be able to get away from Canberra about 13 September and again spend a total of three to four weeks in the Washington area or elsewhere should the need arise.

I am sorry for this dismal report, but it naturally makes me look forward with some eagerness to 1972 when I begin to choose my own time more freely.

Warm regards,

Yours sincerely,

J.G. CRAWFORD

Mr Bernard Chadenet,
Deputy Director, Projects,
International Bank for Reconstruction & Development,
718 18th Street,
Washington D.C. 20433,
U.S.A.
P.S. If the letter sounds dismal it is because I have been very conscious of pressing requests from the South Asia Department to visit Afghanistan and Iran, as well as from Goodman to help on the Thailand affair. I prefer, as you know, not to make decisions about particular requests unless they are cleared through you or Mr Aldewereld. I hope this is alright with you.
Dear Mr Goodman,

Would you kindly regard this note as an acknowledgment of your letter of 20 November and your more recent one of 10 December.

Pressures on me have been so great lately that I have not been able to make a serious study of the papers you sent with the first letter; nor have I been able to reply usefully to Mr Neylan, who has recently written to me also.

My general impression is, of course, that the situation is far worse even than I imagined when last discussing the matter with you and others in Paris. On the other hand, the material Neylan has supplied does make it possible to begin to think usefully about the organization. As I get an opportunity to read the papers carefully, I will seek to apply two principles; the first is to take my usual statement of the content of an agricultural policy and see to what extent there are existing institutions that could be used or strengthened - beginning with the most critical ones first. The second principle, which has clearly been uppermost in your mind, is to seek the right point of coordination. Normally, I would suggest that the obvious solution is to develop a strong Ministry of Agriculture with its own planning unit able usefully to dovetail with any overall economic planning instrument. The picture looks discouraging in this respect since there are so many competitors, with the Ministry of Agriculture being clearly a very weak sister in the family. I will try, as soon as I finish my papers for Egypt, to give more serious attention to the material you have sent me.

This brings me finally to the fact that I can go to Bangkok and be available there for 15, 16 and most of 17 January. If this is too early for you (assuming that you would like me to be about when you make your visit), then possibly a return during the first week of February might interest you. I plan to leave Cairo on February 2nd, but believe I could get away a day or two earlier if need be.
I must be home in Canberra by Friday or Saturday 5th or 6th February. By now, no doubt, Mr Chadenet will have talked with you on the basis of a cable I sent yesterday. Sorry not to be more helpful, but I suspect Thailand doesn't want us to rush either!

Warm regards,

Yours sincerely,

J.G. CRAWFORD

Mr R.J. Goodman,
Director,
East Asia and Pacific Department,
International Bank for Reconstruction and Development,
718 18th Street, N.W.,
Washington D.C. 20433,
U.S.A.
Dear Mr Neylan,

Thank you for your letter of December 14 and for returning the Gaitskell reports.

I have already found your earlier drafts absorbing, although, as I have explained in the attached letter to Mr Goodman, I have not yet been able to give it the study it deserves. I will certainly do this before your visit to Bangkok in late January.

You will notice that I have suggested the possibility of joining you for a day or two in Bangkok, either mid January or the first week of February. If, however, this proves not to be feasible, then I would be available in Canberra during the second week of February, but not the third. I would again be available about 23 and 24 February and would be delighted if you felt able to visit Canberra.

Kind regards,

Yours sincerely,

J.G. CRAWFORD
IN TERMS LONG STANDING ENGAGEMENT FOR FOREIGN AFFAIRS WILL VISIT EGYPT FOR 12 DAYS FROM 18TH JANUARY TO GIVE NATIONAL BANK LECTURES. CAN I BE OF USE TO BANK IN TALKS ON AGRICULTURAL POLICY MATTERS. PREPARED LEAVE HOME 14TH JANUARY WITH STOPOVER BANGKOK OR DELHI FOR TWO TO THREE DAYS PREFERABLY FORMER. ONLY IF GOODMAN SEES VALUE IN MAKING CONTACT GOVERNMENT OFFICIALS WOULD I DO SO. GRATEFUL YOUR ADVICE. REGRET NOT AVAILABLE FIRST HALF OF 1971 FOR ANY SIGNIFICANT PERIOD. REGARDS.

CRAWFORD NATUNIV

Dec 23

Most grateful your offer. stop
Bangkok visit would be premature in present circum.

JAO
DATE AND TIME OF CABLE: DECEMBER 23, 1970 0920

LOG NO.: RC 23/23

TO: EVANS INTBAFRAD

FROM: CANBERRA

TEXT:

REGRET VERY MUCH CSIRO AND FOREIGN AFFAIRS STILL UNABLE CLEAR FINAL DECISION WITH TREASURY WHICH IS RESISTING AN AUSTRALIAN INITIATIVE. SHOWDOWN WILL COME FIRST WEEK IN JANUARY BUT FOREIGN AFFAIRS PRESSING FOR THEIR REPRESENTATION AT CONSULTATIVE COMMITTEE. CSIRO MOST ANXIOUS TO DO STUDY WITH OR WITHOUT BANK FINANCIAL SUPPORT PLEASE REGARD CABLE AS PERSONAL. REGARDS

CRAWFORD MATUNIV

FOR INFORMATION REGARDING INCOMING CABLES, PLEASE CALL THE COMMUNICATIONS SECTION, EXT. 2021
**INCOMING CABLE**

**DATE AND TIME OF CABLE:** DECEMBER 21, 1970

**LOG NO.:** RC 7/22

**TO:** EVANS INTRAIFAD

**FROM:** CANBERRA

**TEXT:**

AM IN TOUCH WITH SHANN AND HOPE SECURE DEFINITIVE STATEMENT.

USUAL INTERDEPARTMENTAL TROUBLES CENTRED ON TREASURY BUT CSIRO REAR IN TO GO REGARDS

CRAWFORD
November 3, 1979

Sir John Crawford
24 Balmain Crescent
Acton, A.C.T. 2601
Australia

Dear Sir John,

Thank you for your letter indicating your interest in receiving all future reports (both green and grey covers) emanating for this Department. I have made arrangements with the Reports Desk that these reports be sent to you automatically.

The material you left for mailing after your visit has been attended to and I hope it reaches you in good order.

Next week I shall be in Rome with Jim and Noel for preliminary discussions on the '72-'73 Cooperative Program budget.

With warm regards.

Yours truly,

Marius Veraart
Mr. L.J. Evans

Sir J. Crawford

Notes of Conversation with Dr. I.G. Patel

My call on Dr. Patel was to enquire whether he was satisfied with the progress of agricultural projects in India. His answer was most reassuring. He then went on to indicate that they were working on two further developments:

(a) Irrigation: he observed that so far the irrigation projects submitted had been located in the more advanced states. The GOI had decided they must now prepare projects in the less advanced states, such as Bihar.

(b) While agriculture in total was making good progress, the Government realized it must give fuller attention to the smaller farms and projects would be developed accordingly. Dr. Patel said he had already had discussions with Mr. Wolf Ladejinsky. He divided the problem into two groups of farmers. The first comprise those who can be made viable on their existing holdings provided they were adequately backed with credit, inputs and extension. The second category would be the more difficult, comprising those farmers whose farms could not be made viable and for whom it would be necessary not merely to help them on their farms but also to provide "off-farm" work.

Dr. Patel invited me to feel free to advise or comment on these ideas.

Sir J. Crawford
DATE AND TIME OF CABLE: SEPTEMBER 29, 1970 1700

LOG NO.: RC 18 / 29

TO: MARY DOWDING INTBAFAD

FROM: CANBERRA

TEXT:

PARCEL DISPATCHED AIRFREIGHT FOR SIR JOHN CRAWFORD AND WAYBILL NO. 081-2090408 BY BOAC FLIGHT 592 AND AMERICAN AIRLINES FLIGHT 78 ARRIVING WASHINGTON EVENING 30TH SEPTEMBER. WOULD YOU ARRANGE COLLECTION. WILL SEND CONSIGNMENT SLIP BY SEPARATE AIR EXPRESS.

SECRETARY TO SIR JOHN CRAWFORD
TO: JOHN CRAWFORD
24 BALMAIN CRESCENT
ACTON, A.C.T. 2601
CANBERRA

DATE: SEPTEMBER 9, 1970

CLASS OF SERVICE: L/T

COUNTRY: AUSTRALIA

TEXT:
Cable REURCAB SEPTEMBER 9 BANK OFFICES COPENHAGEN ADDRESS AS FOLLOWS
BELLA CENTER, 64 HVIDKIILDEVEJ STOP BRIEFING PAPERS PARIS MEETING WILL BE
FORWARDED AS INDICATED BARTSCHS CABLE SEPTEMBER 8 STOP HOTEL RESERVATIONS
WASHINGTON STARTING OCTOBER 4 HAY-ADAMS CONFIRMED STOP REGARDS

MCIVOR

NOT TO BE TRANSMITTED

AUTHORIZED BY:
NAME: Noel McIvor
DEPT: Agriculture Projects
SIGNATURE: [Signature]
REFERENCE: LWBartschupe

CLEARANCES AND COPY DISTRIBUTION:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)
September 8, 1970

Dear Sir John:

Thank you for your letter requesting hotel reservations in Washington from October 4 for three weeks for yourself and Lady Crawford. Unfortunately, the Shoreham Hotel is fully booked at that time and therefore reservations have been made for you both at the Hey-Adams Hotel from October 4.

As you requested, reservations have been made at the Falke Hotel in Copenhagen through September 26 departing on September 27, instead of the 26th.

Wishing you both a pleasant trip and with kind regards,

Yours sincerely,

Mary E. Dowding

Sir John Crawford,
24 Balmain Crescent,
Acton, A.C.T. 2601,
Australia.
TEXT:

AGREEABLE PARIS PROPOSAL BUT WILL NEED ADJUST ARRIVAL IN WASHINGTON TO ALLOW FOUR WORKING DAYS IN LONDON. ASSUME BANK WILL BOOK HOTEL IN PARIS AND SUGGEST MISS DOWDING ADJUST WASHINGTON HOTEL BOOKING TO ARRIVAL SUN- DAY 1TH OCTOBER. ALSO NEED EXTRA DAY BOOKING TRE FALKE HOTEL COPENHAGEN.

REGARDS

CRAWFORD NATUNIV
August 31, 1970

Sir John Crawford
24 Balmain Crescent
Acton
Canberra
Australia

Dear Sir John,

Many thanks for your cable of August 27 and for confirmation of CSIRO's interest in the livestock research proposition. I will reply by cable about possibility of your visiting India or Iran as soon as I can consult Bill Wapenhans and the Area Department.

I enclose a copy of our latest confidential draft of "Proposals for the Establishment of an International Agricultural Research Consultative Group". Copies of this draft have been given to the Executive Directors for France and Germany and will serve as a basis of discussions that will be taking place in Paris on September 11 and in Bonn on September 14. I am leaving Washington on September 3 to take some leave in England and shall be breaking into my leave in order to undertake the Paris and Bonn discussions. I shall be accompanied in these discussions by Arie Kruithof and by Mr. de Brichambaut from FAO.

I am also enclosing a copy of a pre-appraisal report by McMeekan on an agricultural research project in Spain which, I think, may interest you. This would be a national research program and would be different from anything that we have done before. It is, of course, not relevant to the international agricultural research which we have been discussing during the past year and would not be relevant, I think, to any consultative group activities.

I am also sending you a copy of a draft appraisal report on a project in Upper Volta. This project is somewhat different from those we normally consider. It is, as you may imagine, difficult for us to find projects which we can support in countries like Upper Volta. We shall be grateful for your comments when you come in October.

As you know, Henry Ergas has resigned from FAO and will be leaving in early October. We had not yet heard officially from FAO about their plans for a replacement.

Apart from my visits to Paris and Bonn, I expect to be in England for most of September and you could contact me through the Bank's...
London Office if you need to do so. I am proposing to leave London on September 27 for New York where I shall attend two or three days of meetings at the Ford Foundation when the programs and budgets of IRRI, CIMMYT, CIAT and IITA will be reviewed. I aim to arrive back in Washington on September 30.

Kindest regards,

Yours sincerely,

L. J. C. Evans
Director
Agriculture Projects Department

Attachments

LJCEvans:rtk
DATE AND TIME
OF CABLE: AUGUST 27, 1970 1001
LOG NO.: RC 9/28
TO: EVANS INTBAFRAD
FROM: CANBERRA

TEXT:

RE LIVESTOCK SURVEY VITAL DISCUSSIONS NOW TAKING PLACE BUT CERTAINLY NO LACK OF INTEREST ON PART OF CSIRO, AND COMMITTED TO LECTURE IN CAIRO LATE JANUARY AT EXPENSE EGYPTIAN NATIONAL BANK. IN PLANNING TIMING OF VISIT WOULD BE HELPFUL TO KNOW IF YOU MIGHT WISH ME VISIT INDIA ON ROUTE OR IRAN OR UNDERTAKE ANY OFFICIAL TALKS EGYPT. PLANS FOR OCTOBER VISIT NOW REASONABLY FIRM REGARDS

CRAWFORD

REURCATS WILL PROBABLY ASK YOU VISIT INDIA ENROUTE TO OR FROM CAIRO STOP DO NOT PRESENTLY FORESEE DISCUSSIONS IRAN OR EGYPT REGARDS SJ

EVANS
August 14, 1970

Sir John Crawford
24 Balmain Crescent
Acton
Canberra
Australia

Dear Sir John,

Many thanks for your letter of 8th August. I am glad to know of your plans and that you expect to arrive in Washington on October 1st. We are very pleased that you will be able to spend 25 or 26 days in Washington. We will forward copies to you in Canberra, to arrive before mid September, of all papers that we think will interest you.

I should be grateful for any information that may be available about the progress on arrangements for a feasibility study of livestock research in South East Asia. I have not heard anything from CSIRO. At a meeting with the foundations in New York earlier this week, Dave Hopper is reported to have said that the proposal to do a feasibility study on South East Asia livestock research was "a dead duck" because CSIRO were not interested in it! I do not know the source of Hopper's information and our representatives at the meeting (Messrs. Kruithof and Edwards) assumed that Hopper was misinformed.

I hope to be able to send you, within a few days, a copy of a confidential draft which will tell you the present status of our agricultural research discussions. There have been two meetings of executive directors at which the matter has been discussed. Although there is a good deal of support for what we have in mind the representatives of a few countries have expressed some reservations and we have to have further talks with these countries. I shall be on leave in U.K. from September 5th for about three weeks and during this period shall be going to Bonn and Paris to discuss with the appropriate officials in each of these places the background and proposals. I shall be accompanied by Arie Kruithof, who is designated to head the small Secretariat that we would have here in the Bank, and we hope that somebody from FAO will accompany us also. I will write a bit more about this subject next week.
Bill Wapenhans goes off next week to read a paper at the Agricultural Economists Conference at Minsk, and then will probably go to Sudan for a day or two. He will return here in early September just before I go, and we shall both be in the office here throughout October.

Kindest regards,

Sincerely yours,

L. J. C. Evans
Director
Agriculture Projects Department

LJCEvans:rtk
Dear Jim,

My plans are taking shape. After Copenhagen I will spend two or three days in London but plan to arrive in Washington on October 1st. I then hope, subject only to a day in New York and perhaps two in Ottawa, to spend 25 days, perhaps 26, in Washington.

Would you care to let me have any papers you particularly wish me to examine – perhaps these could be sent to Copenhagen or to Canberra. If the latter would you ensure their arrival by September 15 or 16.

If by chance you wanted me look into anything in Europe before coming on to Washington, let me know. (Don't misunderstand this! I prefer to be in Washington!)

Warm regards,

Sincerely,

(signed) Jack Crawford
My plans are coming shape.

After Copenhagen I will spend two or three days in London but plan to arrive in Washington on 1st Oct.

Then home subject only to one day in NY & wish to spend 25 days in Ottawa to spend 26 in Washington.

Would you care to let me have any book or maps particularly wanting me to examine

Whether these could be sent to Copenhagen or to Canberra.

If the latter would you secure these arrived by Sept 15 or 16.

If for chance you wanted me to work into any thing in Europe before coming can to Washington, let me know. [Don't misunderstand this: is in Washington?]

Warm regards,

Jadwiga Swierczynska
Approved by Postmaster-General for acceptance as Aerogramme No. 2

"ARCHER" AEROGRAMME
Regd. Trade Mark

SENDER'S NAME AND ADDRESS

THE AUSTRALIAN NATIONAL UNIVERSITY

BOX 4, P.O.,
CANBERRA, A.C.T.,
AUSTRALIA 2600 POSTCODE

IF ANYTHING IS ENCLOSED OR ANY TAPE OR STICKER ATTACHED, THIS FORM MUST BEAR POSTAGE AT THE RATE FOR AIRMAIL LETTERS
OUTGOING WIRE

TO: Crawford
NATUNIV
CANBERRA

DATE: JULY 29, 1970

CLASS OF SERVICE: LT

COUNTRY: AUSTRALIA

TEXT:

THANKSURCAB CLARIFYING WIFE'S TRAVEL WHICH ALDEWERELD AGREES AT BANK EXPENSE STOP BY CABLE JULY 21 WE AUTHORIZED QANTAS ISSUE TICKET YOURSELF AND WE ARE NOW CABLING AUTHORIZATION ISSUE TICKET LADY CRAWFORD STOP DELIGHTED SEE YOU BOTH HERE OCTOBER

REGARDS

EVANS

NOT TO BE TRANSMITTED

AUTHORIZED BY:

L.J.C. Evans
Director
Agriculture Projects

SIGNATURE: (Signature of Individual Authorized to Approve)

REFERENCE:

LJCEvans:1kt

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Hanzstein
Miss Dowding

FOR USE BY COMMUNICATIONS SECTION

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:
OUTGOING WIRE

July 26, 1970

TO

CRAWFORD
NATIVE
CAPABERS
AustraliA

CLASS OF SERVICE
LT

COUNTRY

TEXT

Transferred Clarifying wire's travel which Adelaide works for bank
expense stop by cable July 11 we authorized ouate ticket yourself
and we arr for carling authorization issue ticket lady capped stop

delivered see you both here October

REGARDS

Evans
Mr. W.C. Hauenstein

L.J.C. Evans

Sir John Crawford's Travel

Reference our conversation about Sir John Crawford's travel from Australia to Copenhagen and Washington I now have Mr. Aldewereld's agreement that Lady Crawford's travel should be at Bank expense. The travel authorization should therefore be amended accordingly and I have today cabled Sir John and copy of cable is attached.

cc: Mr. S. Aldewereld
Miss M. Dowding

LJCEvans: lkt
July 15, 1970.

Dear Sir John:

Thank you for your letter dated the 2nd July.

I have passed on to Travel Office your request regarding your travel arrangements to Copenhagen and back via Washington, and you will be hearing from them in due course.

I have also passed on your message to Mr. Evans in your letter.

Trusting that you and Lady Crawford will have an enjoyable visit to Copenhagen, and with kind regards and best wishes,

Yours sincerely,

Mary Dowding

Sir John Crawford,
24 Balmain Crescent,
Acton, A.C.T.2601,
Australia.
Dear Mr. John,

Thank you for your letter dated the 5th July.

I have been asked to Travel Office your request regarding your travel arrangements to Copenhagen and back to Washington and you will be receiving from them in due course.

I have also passed on your message to Mr. Evans.

I trust that you will enjoy Denmark.

Yours sincerely,

[Signature]

Mr. John Crowdy
5th Division
5th Battalion
5th Illinois
5th Division
Dear Mr. Goodman,

I was most grateful for your letter of 25th June and for the information in it. You will almost certainly have wondered about my cable of 29th June. This was prompted by a rumour that Barrett had in fact not turned up in Washington. I was relieved by the fact that he has indeed turned up and pleased with the common sense course of the discussions. I rather expect to see him in August and will now be adequately prepared.

Many thanks and kind regards,

Yours sincerely,

(J.G. Crawford)
Dear Miss Dowding,

Apropos our conversation earlier this year about a visit by Lady Crawford and myself to Copenhagen and Washington, I have now received advice of the bookings made in Copenhagen.

As I would like to make reasonably early travel arrangements, I wonder if you could arrange for the necessary travel warrant to be issued to Qantas, Canberra, to cover two round-the-world tickets. I suggest round-the-world tickets because it is my intention to go from the Annual Meeting to Washington and be available for a good part of October for work as Mr. Aldewereld and the Agricultural people may wish. I would be glad if you would tell Mr. Evans that I am planning to be available for as much as three weeks during October, although I may take three or four days after the Bank Meeting for some personal business in Paris and London. I will write to him further about the best ways I might be able to help.

Best of good wishes,

Yours sincerely,

(J.G. Crawford)

P.S. You might also tell Mr. Evans that CSIRO and our Department of External Affairs seem to be making progress
in the matter of the livestock research feasibility study. The indications are also that Australia would accept an invitation to be present at the meeting of the Consultant Group if the meeting is scheduled for October. I add only that if it is meeting in America in October, I would be glad to make myself available if the Bank would wish this.
TO: SIR JOHN CRAWFORD
NATUNIV
CANBERRA

DATE: JUNE 29, 1970
CLASS OF SERVICE: LT

COUNTRY: AUSTRALIA

TEXT:
I WROTE YOU BY AIRMAIL JUNE 25 ABOUT OUR DISCUSSIONS WITH BARRETT STOP
IF LETTER NOT RECEIVED SHORTLY WILL BE GLAD CABLE GIST OF IT REGARDS

GOODMAN

AUTHORIZED BY:
NAME Raymond J. Goodman
DEPT. East Asia and Pacific
SIGNATURE

CLEARANCES AND COPY DISTRIBUTION:

FOR USE BY COMMUNICATIONS SECTION

CHECKED FOR DISPATCH: Fo

(RIGHT: SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

(RIGHT: IMPORTANT: See Secretaries Guide for preparing form)
DATE AND TIME OF CABLE: MAY 28, 1970 0936
LOG NO.: RO5/28
TO: EVANS INTRA FRAD
FROM: CANBERRA

TEXT:

GRATEFUL HELPFUL LETTER MAY 22. AM SUGGESTING DIRECT CSIRO - IBRD CORRESPONDENCE WITH COPIES TO ME. WILL WRITE AFTER FURTHER TALK REGARDS

CRAWFORD
DATE AND TIME OF CABLE: MAY 6, 1970 1600

LOG NO.: RC 2 / 7

TO: EVANS INTBFRAD

FROM: CANBERRA

TEXT: RE YOUR CAB ON FINANCE LIVESTOCK SURVEY. AM NOT SPEAKING OFFICIALLY BUT YOU COULD SAFELY ASSUME READY AUSTRALIAN GOVERNMENT CONCURRENCE IN YOUTH OF THEIR IDA MONEY. HAVE ALSO BEEN ASSURED OF READINESS TO CONSIDER FAVOURABLE REQUEST FOR DIRECT FINANCIAL HELP IN SUPPORT OF TEAM. IT IS DIFFICULT FOR ME TO ACT WITHOUT CLEAR INDICATION OF JOINT POSITION BANK AND ROCKEFELLER WHICH I STRONGLY URGGE REGARDS

CRAWFORD

AS RECEIVED

FOR INFORMATION REGARDING INCOMING CABLES, PLEASE CALL THE COMMUNICATIONS SECTION, EXT. 2021
Dear Jim,

I have agreed to give a public lecture in Cairo next January on some subject yet to be worked out. It is likely to be on the general role of agriculture in development, but as background it would help greatly if I could see any reports in your department relating to Egypt and other Middle East countries such as the Sudan. I have the economic report of November 1966 on the U.A.R. but would welcome anything since, and particularly the report basic to the decision announced in IDA Press Release No. 70/8 dated March 26, 1970.

I commenced discussions this morning with C.S.I.R.O. about the livestock feasibility survey and will report more fully after a second discussion next week. I have taken note of your cable about McMeeken and believe he could be worked into a team quite usefully. For the sake of C.S.I.R.O. would you be good enough to have a curriculum vitae sent out to me.

Kind regards,

Yours sincerely,

J.G. Crawford
March 4, 1970

Sir John Crawford  
24 Balmain Crescent  
Acton  
Canberra  
Australia

Dear Sir John:

Thank you very much for your letter dated February 11 which you wrote in London after the recent Conference at Bellagio. We appreciate having your views about the role that the Bank should play in agricultural research. Jim Evans has told me of the valuable contribution you made to the Bellagio discussions.

I believe that Mr. McNamara has not yet finalized plans for his attendance at the Bellagio meeting to take place in April, but I will see that he knows of your suggestion that Jim Evans might accompany him. I understand that the April Conference will in fact spend two days discussing population problems and perhaps one day agricultural research.

I am grateful for your information about the conversation you had with Mr. A. C. Wolf of the Inter-American Development Bank. I agree that we must keep IDB fully informed. Mr. Wolf returned to Washington only this week and Jim Evans has arranged for a meeting with him in two days time.

In reply to the question in the final paragraph of your letter, we would like to have you come to the annual meeting in Copenhagen and certainly agree that Lady Crawford should accompany you.

Kindest regards,

Yours sincerely,

(signed) S. Aldewereld  
S. Aldewereld  
Vice-President

JEvans/lecv  
cc Mr. Evans
March 3, 1970

Sir John Crawford  
Vice-Chancellor's Residence  
24 Balmain Crescent  
Acton, A.C.T. 2601  
AUSTRALIA

Jim has asked me to send you copies of his letter to Hardin and Wortman as amendments to the Hopper/Hardin Bellagio draft and his note to Dick Demuth on the Conference which we hope to discuss with him in the near future. (We assume you received a copy of the Hopper/Hardin report as sent to all participants—and hope you agree with the amendments!)

I'd like to raise with you again how you think things were left about the feasibility study for a livestock institute for Southeast Asia. When we felt the Foundations were dragging their feet there was the hope that perhaps we might consider taking steps to initiate it, engaging a group centered on the CSIRO (although not necessarily with 100% CSIRO personnel) to make it. I think you said there might be a constitutional difficulty about this and that you had spoken privately to Sterling Wortman, reviving his interest.

With kind regards,

Yours sincerely,

Enclosures

CC: Mr. L.J.C. Evans

JEEdwards:jcm

Bank
16th February, 1970

Mr. L.J.C. Evans,
Director,
Agriculture Projects Department,
International Bank for Reconstruction
and Development,
1818 H Street, N.W.,
WASHINGTON, D.C. 20433. U.S.A.

Dear Jim,

The mystery about the name was solved on my return to-day. Your letter of 29th January was awaiting me: it dealt with Professor Vallentine.

I hope the visit to Turkey was not too tiresome and that you will not have found it necessary to object to the terms of my letter to Mr. Aldewereld.

Best of good wishes,

Yours sincerely,

(J.G. Crawford)
Mr. S. Aldewereld,
Vic-President,
International Bank for Reconstruction and
Development,
1818 H. Street, N.W.,
Washington D.C.,
20433 U.S.A.

Dear Mr. Aldewereld,

I am just on my way home from the Conference at Bellagio, where I believe considerable progress was made along the lines Mr. Macnamara would wish - if I judge aright his September speech at the Annual Meeting. There are, however, two or three points I would wish to make.

The first is that the Bank is in a very strong position to offer effective leadership with the goodwill of the Foundations and, I would judge, of most of the agencies who have an interest in international agricultural research. I will be forgiven, however, if I suggest that the sooner the Bank can show "the colour of its money" the better for all concerned. I noticed some hesitation among other delegates about the Bank's position and it seemed to me to rest on the question of how soon and how substantially the Bank would participate financially. I think it particularly important to take an early step to relieve the current financial situation (that is for the Budget year 1970) for IRRI and CIMMYT. This, I believe, calls for some $450,000.

Jim Evans can elaborate on the foregoing, but my second purpose in writing to you is to suggest that Jim accompany the President to the next session of Bellagio. I stress this because I believe it important for the President to have someone with him who can interpret the attitudes of the various agencies which may be somewhat concealed behind the resolutions emerging from our meeting in the last few days. My own position, I think, is fairly enough set out in the main paper I wrote before the meeting and in the notes I used to speak to the main part of the Agenda. I attach a copy of these notes. The full paper, should you wish it, could be obtained from Mr. Evans or Mr. Edwards.

My final point is on the suggestion of Mr. A.C. Wolf of the Inter-American Development Bank. He travelled with me from Bellagio to Milan and seemed somewhat troubled lest the Bank leadership (which he welcomed) might lead to some/
some hampering of the freedom of action of regional Banks to support international research in the various ways now open to them. I assured him that any draft in contributions I made were certainly intended to retain flexibility, not to limit it. For me, this is quite consistent with a position in which strong leadership from IBRD is needed if substantially greater funds are to be marshalled for international research. I suspect some historical sensitivity may be operating here of which you would know better than I. Even so, I take the liberty of suggesting that it would be well for Bank spokesmen to keep Mr. Wolf or his seniors fully informed.

Altogether, however, I do believe that the moment is right for Bank leadership which ought now to take the form of a very clear indication of its ideas about organisation, its intention to be active in funding operations and its concurrence or otherwise with the recommendations we made last week.

I hope to see you later in the year and propose to be accompanied, with your concurrence, by Lady Crawford. I do not know whether you would wish me to come to the Annual Meeting in Copenhagen or not and would be glad to know either way at your earliest convenience.

Warmest regards,

Yours sincerely,

(J.G. Crawford)
Priorities in Research

1.(a) My assignment is "Priorities in Research." I propose to interpret this mainly in relation to International Centres, using a flexible definition of that term. I also intend to reach a judgment about next steps and I believe it will help if I state my conclusion now. It is very much as in my paper strengthened rather than weakened by yesterday's discussion.

(b) It will be apparent that I distrust formulae as substitutes for judgment in a field of decision where to talk in world terms only is totally misleading. Pragmatism is essential but it does not mean that any old judgment is forgivable: the selection of priorities can be better than random. My own present judgment is that the four major existing centres should be strengthened - assured of continuity and encouraged to broaden their scope as problems become more evident. In addition I believe there is a case for additional centres but these should be launched after more careful assessment of "needs" and prospects for effective research than has been made yet.

(c) It goes without saying that I assume substantial additional resources can be made available especially, but not only, from IBRD: without that assumption I see little point in this meeting and none at all in any April follow up. While I do not believe that/
that additional finance removes the problem of choice - for the category of genuine needs can always be shown to be greater than available resources - I do believe that more options will be open than might have been reasonably postulated a year ago.

2. I need not argue the general case for the merits of international centres: I stand on the view given in paras. 5 - 11 of my paper. Their strength is greater if they are genuinely interested and directed to a problem, independent in their research and if they have effective links with national and other regional research systems. I see no threat to independence in what I believe the Bank has in mind. On the links I have made the obvious comment in para. 10: these maximise the elements in international research that are transferable but emphasise that final results are dependent on national systems and especially on promoting direct links between research and application. Application has the usual meaning of "on form" application plus the special but essential meaning of links with policy makers who must so shape the economy that the material and institutional requirements of a "profitable" technology can be met.
As to priorities Shane tried to make the following points:

(a) Costs/benefit studies of research ahead of the event are at best incomplete and at worst dangerous because of their arbitrary content. Element of underwriting must be recognised. Success will not always be immediate.

(b) "Needs" give some guidance, but as yesterday's discussion showed, this approach calls for recognition of international variation as well as recognition that food supply and quality are not the only tests of need. Economic development is an overall need and while hunger is a powerful dictate of policy, including research policy, the agriculture sectors are so important in most developing economies that rising productivity in agriculture is also a key to general economic development. Thus the labour/income implications of new technologies are highly important as are the implications for local industry of input requirements.

(c) My third point was that while some subjects lend themselves to a reasonably discreet statement and attack (e.g. rodent control in South Asia storage), the general characteristic of agricultural research is/
is the inter-relationship of so much of it. This is why I give first priority to building naturally on existing centres (See para. 16). This will not always mean simply bigger centres in one spot - it may mean the development of link sub-centres. Moreover, if a new centre is developed - as for water research - the priorities of that centre must be affected by the experience and knowledge of water problems already accumulated in IRRI and CIMMYT and elsewhere.

(a) Beyond this priority for broadening existing centres I would certainly hesitate to be dogmatic and believe some selections for investigation must be made. I believe there is a strong case indeed for approaches to livestock improvement work in South East Asia and Africa and more in both temperate and tropical zones of South America. I was impressed by the relative neglect of important crops (grain and roots) revealed yesterday and have no doubt nutritional work must be expanded. Yet on this last (i.e. nutrition), the dividends may best come for some areas from deliberate work in crop research, from animal improvement in others and additives perhaps generally. Yet again, I hold the/
the strongest views - as one who has spent his life in policy making - that the links between research centres and policy guidelines must be strengthened. This is not merely the logistics of national Farm policy, but relates also to the impact of new technologies on a wide range of international economic relations. I am aware of much work being done; I am equally aware that communication to governments making policy - especially in developing countries - needs building up.

4. I have a personal preference in all these matters - but, finally, the preference of those discussing ways and means will determine the outcome. My preference, based on the many relevant but often unprecise criteria I have thought about, is for early investigation of scope for

(a) livestock work - both health and improvement:

(b) policy advising.

To these two fields I would add the immediate adoption of Dr. Wortman's suggestion. I refer to the wisdom of gathering the lonely workers in crop, rodent control . . . . together in seminars. Out of these will
will come some improvement in quality of research and an understanding of further need and possibilities. In this area I believe organisations like UNDP, FAO can play the major role; but so can the national agencies in Europe, North America and Australasia. Whether within or independently of some framework for developing additional international centres for agricultural research, there is ample scope for using the devices for assisting international institutes listed by Dr. Wortman and quoted by me on Page 15 of my paper.

5.

Three or four other things need to be said:

(a) Research designed to promote "Break-through" requires quality personnel: the conditions at centres must be "right" in this respect (para. 18 et seq.)

(b) As already stated, research must be independent. Scientists must be given their heads. Those providing budgets need to agree with objectives but do not need to manage research. This is why I very much like the present organisational approach as I understand it (23). Any development of a consortium should respect these principles: I believe we need have no fears.

(c)/
(c) There is scope for bringing in countries with comparative advantage in research who are not yet adequately used. In animal and pasture work my own country and New Zealand have something to offer. I hope the new developments can make use of them. I believe this can be done again with no impairment of the principles of managements which are seen to be so important (para. 23).

(d) Finally, I have stressed that the IBRD has a strong interest in promoting efficient research that is relevant (paras. 19-23). Its direct investments of $2.5 to 3 billion in 1970-74 are highly significant. It can be allowed a voice in priorities (and has experience to draw on here): it does not need (or wish) to manage research. The help it can give is not limited to finance - but this is a big first step!

6. I repeat in conclusion:

1. Research must be stepped up.

2./
2. A good and prompt step would be to assure continuity and financial adequacy to existing centres.

3. Concurrently certain fields should be systematically examined over next 12 months - e.g. livestock and policy guidance. A special form of examination with value in itself would be to take up Dr. Wortman's suggestion of seminars in special crop research.

I believe proposals along these lines to the April meeting are the least that will be expected.

(J. G. Crawford).

5th February, 1970.
INCOMING CABLE

DATE AND TIME OF CABLE: JANUARY 21, 1970 1530

RC 9/22

EVANS INTRAFAID

BATEMANS BAY, NSW.

FROM:

TEXT:

WRITING GENERAL PAPER ENLARGING SEPTEMBER VIEWS BUT CANNOT SEND BEFORE THURSDAY 29TH. I WILL POST COPY OR HOLD ROME. WILL BE AT HASSLER HOTEL FEB 1ST AND 2ND TRAVELLING TO BELLAGIO VIA TRAIN MILAN 3RD. HAVE AVOIDED MOST QUESTIONS DISCUSSED IN EDWARDS LETTER TO ME ASSUMING THESE COVERED YOUR LETTER. WORTMANS LETTER AND MYERS SUMMARY APRIL MEETING WORTH STUDY. WOULD SUGGEST YOU BRING DATA BANK AGRIC LENDING PAST AND PROJECTED REGARDS

CRAWFORD NATUNIV CANBERRA
Writting General Paper including September views at and cannot send before Thursday 1 am I will post copy of held copy will be at Hassler Hotel Fri Oct 6th and forwarded by Railway via train. Please have arrived most convenient in response letter to Mr. Assuring these covered your letter. Would suggest you bring along article regarding 19th and pertinent remarks.

Cmrd APS H. Newby Canadian
Sir John Crawford
24 Balmain Crescent
ACTON, A.C.T. 2601
Australia

Dear Sir John:

I have your note of December 17 and have arranged for a copy of the Jackson report to be sent to you by air print. I am not sure how helpful it will be to you in preparing for the Bellagio conference but I will be interested when next I see you to get your reaction to the report, which, as you may imagine, is creating quite a commotion in United Nations circles.

We are moving, if slowly, on the matter of support for international agricultural research institutes. Jim Evans will bring you up to date at Bellagio.

With my best wishes for a happy holiday season and warm personal regards,

Sincerely yours,

Richard H. Demmith
Director
Development Services Department

RHD:tf
December 18, 1969

Sir John Crawford  
24 Balmain Crescent  
Acton, A.C.T. 2601  
Canberra  
Australia

Dear Sir John,

Many thanks for your letter of December 7. We were all sorry to hear that your visit to Indonesia had to be cancelled and I know that Bernie Bell and Tom Crayke had been very much looking forward to seeing you. I am particularly sorry to hear that it was on medical advice that your trip was cancelled and hope that you will find time to rest and relax during the Christmas holiday period and during January. We shall naturally be delighted to see you in Bellagio, and if you would rather not prepare a paper, please forget about it. I will try to do one anyway.

I had not been assuming that you would be able to return to Washington after Bellagio though of course we should have been delighted had you been able to. I know that, on the whole, you would prefer not to come on to Washington, so please plan not to come.

We are proceeding with discussions from time to time with Rockefeller and are beginning to put together some salient facts and thoughts about the financing of agricultural research. We may send you anything new or significant from time to time and please do not feel that you will be expected to acknowledge or comment. We had thought you might be able to have a meeting before Christmas with FAO and UNDP, but this meeting will have to be postponed, possibly until March. UNDP, is, as you may imagine, somewhat preoccupied right now, in view of the recent publication of the Jackson Report.
Sir John Crawford

December 18, 1969

I look forward to seeing you at Bellagio, meanwhile, very best wishes to Lady Crawford and yourself for Christmas and the New Year.

Yours sincerely,

L.J.C. Evans
Director
Agriculture Projects Department

cc: Messrs. Wapenhans
    Edwards

LJCEvans: lkt
Mr. R.H. Demuth,
Director,
Development Services Department,
International Bank for
Reconstruction and Development,
1818 H Street, N.W.,
WASHINGTON, D.C. 20433. U.S.A.

Dear Mr. Demuth,

Do you think the Bank could send me a copy of Robert Jackson's report by air express? I would rather like to read what he has to say before preparing any further notes on the subjects to be discussed in Bellagio.

I am, of course, assuming that the Bank has received a few copies but if this is not so, please ignore the note, as a copy will come to me by sea in the ordinary course of events.

Warm regards,

Yours sincerely,

(J.G. Crawford)
INCOMING CABLE

DATE AND TIME OF CABLE: DECEMBER 10, 1969 1405

LOG NO.: RC 2 / 11

TO: EVANS INTBAFRAO

FROM: CANBERRA

ACTION COPY: AGRICULTURE PROJECTS

INFORMATION COPY:

DECODED BY:

TEXT:

IN PRIVATE LETTER RE FEBRUARY DATES I SUGGESTED AVAILABILITY AFTER BELLAGIO LIMITED BY DATE 23RD FEBRUARY. REGRET ERROR MUST BE IN AUSTRALIA 16TH FEBRUARY. ACCORDINGLY THINK ANY WORTHWHILE VISIT WASHINGTON IMPRACTICABLE REGARDS

CRAWFORD
**INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT**

**INTERNATIONAL DEVELOPMENT ASSOCIATION**

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**ROUTING SLIP**

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**Date:** 6-21-69

**NAME:** Mr. R. Demuth

**ROOM NO.:** 2128

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**REMARKS**

For the reply you wish to send to Dr. Worthman of Rockefeller, please return call.

*From Joe Edwards*
GLAD NOMINATION VELLAGIO. POSSIBLY COMBINED WITH VISIT WASHINGTON BUT IMPOSSIBLE. CLARIFY THIS UNTIL DECEMBER. PREFER OWING WORK PRESSURE NOT WRITE PAPER BUT WILL CONSIDER IF SUBJECT ACCEPTABLE. REGARDS

CRAWFORD
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*Note: Detailed information on the Agriculture Department's activities is not clearly visible in the image.*

**Communications**

May 6, 1969
Dear Sir John:

I hope your trip back to Australia was a good one. I very much enjoyed seeing you and am particularly grateful to you for reading the livestock report for Afghanistan and commenting on it.

Shortly after your departure I learned that the FAO have sprung into action by sending an exploratory mission to Kabul. You may know Mr. Allen and Mr. Macfarlane. Both are scheduled to visit Kabul from October 29. The mission came as somewhat of a surprise to me but the speed makes some sense as the agriculture mission for the Agricultural Development Bank will also be in Kabul at the same time.

I am leaving Thursday for Iran to be there during Mr. McNamara's visit but I will go on to Kabul and hope to see the two agricultural missions there.

I hope you are off to a good start on a program of assistance that will be a real contribution to the development of Afghanistan. Because of the FAO decision to move I suppose it will not be necessary to bother you with a request for help in finding the right people for an exploratory mission, help which you were kind enough to offer. I do hope that you will permit me to consult with you again either by mail or when you are back in Washington in this matter.

I am attaching a few papers in response to your request for information on Bank rules and habits with respect to engaging consultants. As you know the Bank hires individual consultants directly to supplement its own staff and to temporarily acquire unusual expertise. In these cases contracts are usually written with individuals and terms are worked out by Person nel. In addition, there have been a number of cases in transportation and now also in agriculture where the Bank has been selected as executing agency for a UNDP financed technical assistance program. In these cases, a consulting firm is selected on the basis of a proposal for carrying out the technical assistance project, e.g. the reorganization and managing of the Agricultural Development Bank in Afghanistan. The proposal does not normally contain financial information. These terms are agreed upon between the Bank and the firm after the selection has been made.
Sir John Crawford

October 27, 1969

I attach a summary of a typical contract between the Bank and such a consultant firm. In addition, as you know, the Bank very often requires that borrowers engage consultants for the planning and execution of projects. I believe the attached papers "Uses of Consultants by the World Bank and its Borrowers" and the Director's Memorandum No. 8.1 contain the information in this area.

I hope very much that the above information is of some use to you and again thank you very much for your help with respect to the livestock program in Afghanistan.

I look forward to seeing you in the not too distant future.

Sincerely yours,

Horst Eschenberg
South Asia Department

Enc.
INCOMING CABLE

DATE AND TIME OF CABLE: OCTOBER 16, 1969

LOG NO.: RC 21/16

TO: PICCIOOTTO INTRAFRAD

FROM: CANBERRA

TEXT:

RE YOUR FURTHER CABLE CAN CONFIRM EXCELLENT STANDING AND EXPERIENCE WEINSTOCK ALSO OF WELL REGARDED BOOKLET "ESTABLISHMENT OF ABATTOIR FACILITIES" AND LIKELY ADAPT WELL TO SPECIAL CONDITIONS INDIA. J STAMP ALSO WELL REGARDED AND HAVE ENCOURAGED HIM TO COMMUNICATE DIRECTLY WITH YOU. STAMP KNOWS OTHER NAMES BEING CONSIDERED AND IN ANY CASE MAY NOT BE AVAILABLE NOVEMBER 3RD. KEY FIGURE CIVIL AND CIVIC IS WEIR BUT HE IS IN NEW ZEALAND. MAY CABLE FURTHER THIS CASE FOR FIRM VERY EXPERIENCED BUT SUGGEST IN VIEW YOUR URGENCY YOU CONCLUDE CONTRACTS WITH WEIR OR STAMP. ADDRESS CIVIL AND CIVIC IS AUSTRALIA SQUARE SYDNEY. ADDRESS STAMP IS 235 CARDIGAN STREET CARLTON VICTORIA. REGRET VERY DIFFICULT FOR ME FIND TIME DO FURTHER DETAILS INQUIRY FOR YOU. GOOD WISHES

CRAWFORD

FOR INFORMATION REGARDING INCOMING CABLES, PLEASE CALL THE COMMUNICATIONS SECTION, EXT. 2021
LOCKWOOD
c/o PACIFIC STUDIES
NATUNIV

COUNTRY: CANBERRA
AUSTRALIA

TEXT:
PLEASE ADVISE DATE ARRIVAL NEW DELHI STOP IMPORTANT YOU MEET
MELLOR EITHER ABOUT 9th or 10th OCTOBER OR AT END OF THAT MONTH

CRAWFORD
CONFIRMING ARRIVAL WASHINGTON SUNDAY 21ST SEPTEMBER TRANSWORLD FLIGHT 64 6.05 pm. Bullet

CRAWFORD

Travel 2275

IR
Sep 19 8:17 AM 1969
COMMUNICATIONS
August 21, 1969

Sir John Crawford  
24 Balmain Crescent  
Acton  
Canberra  
Australia 2601

Dear Sir John,

Many thanks indeed for your letter of August 15 about the visit of Gerring and Milford to Canberra. We are grateful to you for saying that they will be welcome, and I have advised Gerring to cable Dr. Shand direct advising him of their precise arrival dates. It is very good of you to suggest that you might also be able to arrange for Gerring and Milford to meet with the CSIRO people interested in tropical livestock. I am sure this contact would be useful.

Kindest regards, and we look forward to seeing you here next month.

Yours sincerely,

L.J.C. Evans  
Director  
Agriculture Projects Department

LJCEvans:1kt
Dear Sir John:

You may remember that we have been working for some time on a paper on water charges and our approach to this rather complex aspect in irrigation project appraisal. A final draft setting forth the views of the Agriculture Projects Department has now been completed and sent to Mr. Knapp for comments. We expect a discussion on this to start in the very near future.

Since I know that you are very interested in the subject I enclose two copies of the paper for your personal information. The views expressed in the paper are not yet accepted and I would be grateful if you would treat this draft accordingly. I would be, of course, most grateful for any comments and observations you might care to make on the paper. I am aware that it needs improvement in several regards. It seems to me this might be part of the agenda for discussion when we meet next.

With kind regards.

Yours sincerely,

W. A. Wapenhans
Deputy Director
Agriculture Projects Department

Attachment

WAWapenhans: fh
Mr. Robert S. McNamara,
President,
International Bank for Reconstruction
and Development,
1818 H Street, N.W.,
WASHINGTON, D.C., 20433, U.S.A.

Dear Mr. McNamara,

I understand that earlier this month
you were written to by Mr. W.A. Butterfield on behalf
of a Government of New South Wales sponsored
symposium to be held in May next year in connection
with the Bi-Centenary Celebrations of Captain Cook's
voyages. I have been asked if, as a Bank Consultant
and one of the contributors to the symposium, I would
lend my support to the invitation extended to you.

Knowing something of the heavy
requirements of your office I hesitate to suggest
that a visit solely for the purpose of the symposium
would be justified. However, if it could be filled in
with a visit to the South East or East Asian area, a
visit to Sydney (and to Canberra) would be well justified.
An address or two by you would greatly stimulate interest
not only in the World Bank but also in ways and means
the Australian people could contribute to its work.

Should you be able to come to
Canberra, I would be delighted to welcome you to this
University as an appropriate venue for either a
specialised seminar or a public address.

Vice-Chancellor

The Australian National University
Canberra 2600
Australia
22nd July, 1969
We have not yet met but, if you wished it, I expect to be in Washington in September/October for my usual visit as a Consultant to the Agriculture Department.

Yours sincerely,

(J.G. Crawford)
Mr. W. Baum

L.J.C. Evans
Agricultural Research

July 17, 1969

1. I attach a copy of Sir John Crawford's note to me of July 11 with which he enclosed a reply of the same date to the letter sent over Mr. Chadanet's signature, of June 4. Sir John outlines his ideas about a major regional Livestock Research Centre in South East Asia, and proposes that he might have further talks in New York with Rockefeller and Ford between September 20 and October 6, when he will be over here for discussions.

2. I think we ought to follow-up this idea of Bank support for livestock research and we could, if we wanted, begin to talk with Rockefeller and Ford before Sir John comes. The next time that I shall be meeting with Rockefeller would be on July 30, when Dr. Myers, a Rockefeller Vice President, will be in the Bank. But we could no doubt arrange to meet with him and perhaps with Dr. Harrar in New York before that.

3. The last paragraph of Sir John's letter to Mr. Chadanet refers to possible Bank support for agricultural research at the Indian Agricultural Research Institute at Pusa. Following Sir John's last visit to India in April, we have talked here with Dr. David Hopper of the Rockefeller Foundation who is attached to the IARI at Pusa. We expect to receive from him some indication of the kind of research programs for which Bank support might be sought.

Encs:

cc: Messrs. Aldenwereld
Knapp
Demuth
Cargill
Fontein

L.J.C.Evans
July 3, 1969

Sir John Crawford
24, Balmain Crescent
Acton, A.C.T. 2601
Canberra, Australia

Dear Sir John,

I am writing to follow-up on Mr. Chadenet's letter to you of June 4. It has taken some time for Bill Wapenhans to finalize his note on the April discussions in Delhi, mainly because of the rather busy weeks just before the end of the Fiscal Year. I attach a copy of his note and would be glad to receive any comments you might wish to make.

The Fiscal Year, which came to a close just now, has been a record year for us. We were able to bring 28 agricultural projects involving a total lending volume of US$369 million to our Board. Amongst these was the Tarai Seeds Project in India which was approved on June 10. This project was particularly well received by the Board though some members were rather critical of the inclusion of a sizeable amount of fertilizer financing!

Our activities in India are just about on schedule. Preparation activities under the FAO/IBRD Cooperative Program are continuing on irrigation and agricultural credit projects. The appraisal of the Kadana Irrigation Project is well advanced and the appraisal mission for the Gujarat Credit Project has just left for India. Within the next few days we expect our agro-industries mission back from India. This mission has looked at the possibilities for storage, fisheries and slaughterhouse facilities. First reports are promising with regards to the first two activities but we have as yet no clear reading on the slaughterhouses.

As you know, livestock in India poses a very vexed question. Joe Edwards has looked at breeding aspects and Henry Ergas would like to start with dairy production in addition to making an all-India livestock review. Both Bill and I are reluctant to rush into this and are much more inclined to start with a well conceived program of livestock
research. We had occasion to briefly discuss this with Dave Hopper who appears even less enthusiastic about livestock for the time being. Bill told me about the discussions you have had on the possibilities for livestock research. I am looking forward to discussing this further with you during your visit to Washington at the end of September; but of course any views you could let us have before then, if you had time to write, would be most welcome. If we all felt that a major research effort (not necessarily confined to India) could be devised that would justify support by the Bank (and by the Foundations and perhaps the Asian Bank and some donor countries as well), it would get the most serious consideration here. Our Executive Directors have recently concluded, in the context of discussions on commodity problems that the Bank, while applying its normal lending standards and procedures, should be prepared to "participate in financing agricultural and other research having high priority in developing countries, as much as possible in cooperation with other national and international institutions." Mr. McNamara wants to discuss with us soon the implications of this resolution.

Peter Naylor is on his way to India to replace Bob Picciotto who will, after well earned leave, rejoin the Department at the end of August. The India program requires rather heavy staff commitments and we are debating amongst ourselves whether to limit the scope of the program to some high priority sub-sectors or whether to engage in a widely diversified program. We feel that initially at least we should continue to work with an appropriate focus, especially on agricultural credit and irrigation. Henry Ergas would like to see us engage in a more diversified program and is presently lobbying for forestry. While he may have a point as far as the next generation of projects is concerned we would not want to make the program unduly complicated at this stage. Any views you might have on this would, of course, be highly welcome.

May I also take this occasion to acknowledge with thanks your letter to Bill of June 11. The dates you propose therein for your visit to Washington (September 20 to October 6) would be most suitable for us. This should give us an opportunity to discuss a whole range of matters even though there is likely to be some interference because of the Annual Meeting. I plan to be away on home leave from about October 6 which would again fit well with your proposed visit.

We are presently giving consideration to the standardization of the presentation of some of our appraisal analyses. Once these have reached a final stage we shall be sending you copies for information and comments. In the meantime, you might be interested in a note we
Sir John Crawford

July 3, 1969

prepared for our Board on Financial Returns under Agricultural Credit Projects. I attach a copy for your use. A paper on water charges is also being prepared and we will be sending you a copy as soon as it has been finalized.

With my best wishes.

Sincerely yours,

L.J.C. Evans
Director
Agriculture Projects Department

Encs:

cc: Messrs. Chadenet Baum Votaw

WANapenhans:1kt
June 19, 1969

Sir John G. Crawford  
24 Balmain Crescent  
Acton  
Canberra, A.C.T., 2601  
Australia

Dear Sir John:

I have just read with interest your letter of May 14, which Bernard was kind enough to pass along to me. As usual, I find your comments both cogent and enlightening and am most grateful for your counsel.

It was a pleasure seeing you again last April and I trust we will have some time together when you are in Washington in September.

Yours sincerely,

Gregory B. Votaw  
Deputy Director  
South Asia Department

cc: Mr. Kirk

P.S. I am aware at your irritation at the fact that Peter could not attend these meeting and that my last-minute substitution resulted in arrival after the first two sessions; however, I think you may overstate the problem since Gilmartin, although not directly from Washington, is about as senior a representative of the South Asia Department as we can provide. Also, you may not be aware of the fact that I was requested not to attend any of the meetings prior to the Friday session and that at least one of my area department colleagues was excluded from other important policy discussions. I mention this for the record, not out of pique. I think there were very real advantages to limiting attendance in various ways in various meetings, but having sold your idea of this type of meeting to the Projects people it is a little embarrassing to find that you may feel that we are giving it less than our very fullest support. I believe, as you do, that the April meeting broke new ground and set a useful pattern to be repeated for agriculture and possibly other sectors on a semi-annual basis.

GBV