

World Bank Group | World Bank Corporate Scorecards

APRIL 2016



Goals	Population living on less than US\$1.90 a day (%)			Median of growth rates of average real per capita income of the bottom 40 % (%)			
	Target 3 (2030); 9 (2020)	Actual 12.8 (2012)	Actual in FCS 51.3 (2012)	Actual 3.3 (2012)	Baseline 4.0 (2011)	Actual in FCS nu	
Development Context	Growth	Baseline	Actual	Actual in FCS	Inclusiveness		
	GDP per capita (constant 2005 US\$)	2,770* (2012)	2,946 (2014)	793 (2014)	Opportunities: Countries with growth concentrated in the bottom 40% (%)		
	Gross capital formation (% of GDP)	29.9* (2013)	25.0 (2014)	19.2 (2014)	70.3 (2011)	65.6 (2012)	40 (2012)
	Agriculture value added per worker (constant 2005 US\$)	1,002.7* (2013)	1,123.8 (2014)	583.7 (2014)	Access to electricity (% , bottom 40%/gap to average)		
	Adults with financial accounts (% , age 15+; all/bottom 40%)	42/30 (2011)	54/46 (2014)	18/12 (2014)	64/9 (2013)	64/9 (2015)	26/9 (2015)
	- Women with financial accounts (% , age 15+)	37 (2011)	50 (2014)	14 (2014)	Employed persons remaining extremely poor (%)		
	Sustainability and resilience	Baseline	Actual		15 (2013)	15 (2015)	27 (2015)
	Countries without wealth depletion (%)	49* (2010)	51 (2011)		Countries with equal economic opportunities for women in law (number)		
	Countries with low or moderate risk from unsustainable debt (number)	63 (2012)	63 (2014)		13 (2013)	12 (2015)	nu
	Countries mainstreaming disaster risk management (%)	69 (2013)	nu		Education: Primary school completion (% , ages 15-19; bottom 40%/gap to average)		
	Population living in areas under water stress (%)	FY16			73/9 (2013)	68/7 (2015)	43/13 (2015)
	Population exposed to harmful air pollution (PM2.5) (%)	89.1 (2010)	89.5 (2013)		Quality of learning		
	Global environmental sustainability				FY16		
	CO ₂ emissions* (kg per 2011 PPP\$ of GDP)	0.37* (2010)	0.37 (2011)		Health: Access to essential health, nutrition and population services (% , bottom 40%)		
	Average annual deforestation change* (%)	0.11 (2010)	nu		FY16		
Climate resilience and climate finance (tbd)				Under 5 mortality rate (per 1,000 live births)			
				52 (2012)	47 (2015)	79 (2015)	
				Malnutrition, height for age (% , children under 5)			
				26 (2012)	24 (2014)	37 (2014)	
				Access to safe water within a household (% , bottom 40%/gap to average)			
				45/7 (2013)	81/8 (2015)	58/10 (2015)	
				Access to improved sanitation (% , overall population)			
				58 (2012)	62.2 (2015)	44.3 (2015)	

Development Context indicators will be reviewed to align with the results of post-2015, UNFCCC and other key global development agendas. *Global-reported for all countries.

*Baseline value updated. nu: No current update available. n/a: Not applicable

Client Results Supported by World Bank Group Operations

Results	Client Results Supported by World Bank Group Operations			
	Baseline (FY13)	Actual (FY15)	Actual in FCS (FY15)	Female beneficiaries (FY15)
Growth				
Private investments catalyzed (US \$ Billions)	n/a	87.9	1.7	n/a
Farmers reached with agricultural assets and services (millions)	3.9	16.7	0.3	1.1
People, microenterprises and SMEs reached with financial services (millions)	33.0	63.9	0.9	11.0
Transport indicator	FY16			
Expanded conventional/renewable power generation (gigawatt hours, annual)	25,491/13,405	72,006/30,504	832/1973	n/a
People reached with ICT	FY16			
Inclusiveness				
Jobs (tbd)				
People provided with new or improved electricity service (millions)	32.7	75.3	9.3	n/a
Students reached (millions)	15.9	19.5	n/a	
People who have received essential health, nutrition and population (HNP) services (millions)	257.4	390.4	19.3	97.5
People provided with access to an improved water source (millions)	38.4	54.3	6.4	
People provided with access to improved sanitation facilities (millions)	12.9	30.5	0.6	
Sustainability and resilience				
Countries with strengthened public management systems (number)	107	105	16	n/a
Countries institutionalizing disaster risk reduction as a national priority (number)	29	36	3	n/a
Climate change mitigation and adaptation (tbd)				

World Bank Group Performance

Performance	DEVELOPMENT IMPACT				Working as one WBG				
	Target (FY17)	Baseline (FY13)	Actual (FY16Q2)	Actual in FCS (FY16Q2)	Target (FY17)	Baseline (FY13)	Actual (FY16Q2)	Actual in FCS (FY16Q2)	
Development outcomes ratings									
Satisfactory completion of country strategies (% , IEG rating)	70	55 (FY10-13)	68 (FY12-15)	60 (FY12-15)	Share of Country Partnership Frameworks (CPFs) that have at least one joint objective in the results matrix (%)	-	83.3 (FY15)	100	100
Satisfactory outcomes of WBG operations					Staff time spent across GP/CCSAs (%)	-	9.1 (FY15)	10.6	n/a
-World Bank (% , IEG rating)	75	71.2 (FY10-12)	70.3 (FY12-14)	70.5 (FY12-14)	Staff perception of WBG collaboration (%)	66	23	27	n/a
-IFC (% , IEG rating)	65	65 (CY10-12)	58 (CY12-14)	n/a	OPERATIONAL DELIVERY FOR CLIENTS				
-MIGA (% , IEG rating)	-	76* (FY09-12)	63 (FY09-14)	n/a	Satisfactory WBG performance for country strategies (% , IEG rating)	75	72 (FY10-13)	75 (FY12-15)	80 (FY12-15)
Bank Advisory Services and Analytics (ASA) objectives accomplished (% , client rating)	FY16	61	66	55	WBG commitments (US\$ billions)	-	52.9	30	3
IFC advisory services successful development effectiveness rating (% , self-rating)	65	76	76	75	Capital mobilized on commercial terms (US\$ billions)	-	11.1	9.9	0.45
Stakeholder and Client feedback					Time for operational delivery:				
Stakeholder feedback (scale:1-10)					-WB: concept to first disbursement (months)	cut by 1/3	28	25.9	22.2
-on WBG effectiveness and impact on results	7.0	6.4	6.5	6.7	-IFC: Mandate-to-disbursement (median # days)	150	n/a	nu	n/a
-on WBG knowledge	7.0	6.8	7.0	7.6	-MIGA: Concept to Guarantee issuance (months)	-	5.41*	7.74	n/a
Client feedback/satisfaction					Staff time spent across Regions (%)	-	10.7 (FY15)	13.6	n/a
-on WB effectiveness and impact on results (scale:1-10)	7.0	6.9	7.0	7.2	FINANCIAL SUSTAINABILITY				
-for IFC investment/advisory services (% satisfied)	85	85/90	82/91	76/93	Total revenue (US\$ billions)	-	8.5*	4.6	n/a
STRATEGIC CONTEXT					Average annual growth of WBG business revenue (US\$ millions)	>5% (FY15-24)	n/a	5.8	n/a
Stock of Country Strategies underpinned by a Systematic Country Diagnostic (SCD) (%)	100	31.3 (FY15)	68	100	Gross expenditure reduction (US\$ millions)	400 (FY18)	n/a	115	n/a
Mainstreaming of priorities					MANAGING TALENT				
Climate related WBG commitments (US\$ billions)	-	8.4	9.1	0.13	Employee engagement (%)	76	71	69	n/a
Gender integrated country strategies (%)	100	86*	100	100	Managerial effectiveness (%)	71	67	65	n/a
					Staff diversity (index)	1.0	0.85	0.86	n/a
					Inclusion index (%)	68	54* (FY15)	54	n/a

*Baseline value updated. nu: No current update available. n/a: Not applicable

Client Results Supported by World Bank Operations

	Client Results Supported by World Bank Operations			
	Baseline (FY13)	Actual (FY15)	Actual in FCS (FY15)	Female beneficiaries (FY15)
Growth				
Private investments catalyzed (US \$ Billions)	n/a	28.7	1	
People, microenterprises and SMEs reached with financial services (millions)	15.3	14.9	0.59	0.62
Farmers adopting improved agricultural technology (millions)	1.8	3.47	0.16	0.23
Area provided with irrigation services (hectares, millions)	1.2	2.03	0.03	n/a
Roads constructed and rehabilitated (kilometers, thousands)	95	113.6	14.4	n/a
Additional transport indicator	FY16			
Generation capacity of conventional/renewable energy (megawatts)	1,430/904	4,287/2,461	10/301	n/a
Inclusiveness				
Jobs (tbd)				
People provided with direct/inferred access to electricity (millions)	6.9/2.3	15.1/7.9	1.1/0.6	nu
Students that have benefitted from learning assessments (millions)	15.5	17.7	nu	nu
Teachers recruited or trained (millions)	1.0	6.6	0.7	nu
People who have received essential health, nutrition and population (HNP) services (millions)	250.9	377	19	43.3
People provided with access to an improved water source (millions)	35.3	42.2	6.4	nu
People provided with access to improved sanitation facilities (millions)	6.8	16.6	0.6	nu
Beneficiaries covered by social safety net programs (millions)	37.4	32.7	10.5	16.5
Sustainability and resilience				
Countries with strengthened public management systems in				
- Civil service and public administration (number)	29	38	10	n/a
- Tax policy and administration (number)	24	29	14	n/a
- Public financial management (number)	56	53	8	n/a
- Procurement (number)	16	11	10	n/a
Emission reductions with support of special climate instruments (annual, million tons CO ₂ equivalent)	903	588	n/a	n/a
Projected lifetime energy and fuel savings (MWh and MJ)	1,270,000 (FY14)	1,270,000	n/a	n/a
Countries institutionalizing disaster risk reduction as a national priority (number)	29	36	3	n/a
Countries supported on statistical capacity (number)	51	47	11	n/a

World Bank Performance


	Target (FY17)	Baseline (FY13)	Actual (FY16Q2)	Actual in FCS (FY16Q2)	Quality and timeliness of lending operations	Target (FY17)	Baseline (FY13)	Actual (FY16Q2)	Actual in FCS (FY16Q2)
	DEVELOPMENT IMPACT								
Development outcomes ratings					Satisfactory Bank performance (% IEG rating)				
Satisfactory outcomes for IBRD/IDA operations					-at entry (% of commitments)	80	70.9 (FY10-12)	72.6 (FY12-14)	70.3 (FY12-14)
-as a share of operations (% IEG rating)	75	71.2 (FY10-12)	70.3 (FY12-14)	70.5 (FY12-14)	-during supervision (% of commitments)	80	84.5 (FY10-12)	87 (FY12-14)	93 (FY12-14)
-as a share of commitments (% IEG rating)	80	81.8 (FY10-12)	80.7 (FY12-14)	78.6 (FY12-14)	Time from the concept note to the first disbursement (months)	Cut by 1/3	28	25.9	22.2
Advisory Services and Analytics (ASA) objectives accomplished (% client rating)	FY16	61	66	55	Disbursement ratio (%)	20	20.5 (FY11-13)	8.4	8.4
Client feedback					Quality and efficiency of Advisory Services and Analytics (ASA) products				
Client feedback (scale: 1-10)					Quality of Advisory Services and Analytics (ASA) (scale: 1-10)	FY16	8.0	8.1	7.4
-on WB effectiveness and impact on results	7.0	6.9	7.0	7.2	Advisory Services and Analytics (ASA) delivered in a timely manner (%)	80	68	58	62
- on WB responsiveness and staff accessibility	7.0	6.6	6.9	6.6	External funding attracted for Advisory Services and Analytics (ASA) (US\$ millions)	-	156	82.9	7.4
STRATEGIC CONTEXT					Knowledge and science of delivery for results				
Stock of Country Strategies underpinned by a Systematic Country Diagnostic (SCD) (%)	100	31.3 (FY15)	68	100	Staff time spent across Regions (%)	-	10.7 (FY15)	13.6	n/a
Incorporating citizen and beneficiary feedback					Operation designs drawing lessons from evaluative approaches (%)	100	50 ¹	79 ²	n/a
Projects with beneficiary feedback indicator at design (%)	100	26 (FY14)	86	91	Projects with baseline data for all PDO indicators in the first ISR (%)	100	69	77	81
Resolved registered grievances (%)	-	75	nu	nu	FINANCIAL SUSTAINABILITY AND EFFICIENCY				
Mainstreaming of priorities					Total revenue (US\$ billions)	-	5.4	2.8	n/a
Projects with gender-informed analysis, action and monitoring (%)	66	54	50	43	Average annual growth of cumulative IBRD business revenue (US\$ millions)	Cntrb. to WBG>5%	n/a	2.2	n/a
Projects reporting on gender results during implementation (%)	75	55	70	75	IBRD maximum loan exposure (US\$ billions)	Positive growth	173	201	n/a
Commitments with climate co-benefits (US\$ billions)	-	5.9	6.1	0.12	Expense to business revenue ratio (%)	≤100	113	111	n/a
Projects with climate change co-benefits implementing agreed climate actions (%)	FY16				Support costs ratio (%)	-	0.5	0.5	0.8
OPERATIONAL DELIVERY FOR CLIENTS					MANAGING TALENT				
Financing for clients					Employee engagement (%)	77	71	70	n/a
IBRD/IDA commitments (US\$ billions)	-	31.5	23	2.6	Managerial effectiveness (%)	71	67	65	n/a
Private capital mobilized (US\$ billions)	-	1.1	2.5	0.7	Staff diversity (index)	1.0	0.86	0.88	n/a
IBRD/IDA disbursements (US\$ billions)	-	27.1	19.9	2.4	Inclusion index (%)	67	53 ³ (FY15)	53	n/a


¹ IDA projects only ² IDA and other operations ³ Baseline value updated nu: No current update available n/a: Not applicable


This pamphlet presents the World Bank Group and World Bank Corporate Scorecards updated with latest data available for Tier 3 (Performance Tier) as of December 31, 2015. Tiers 1 and 2 present data from end of fiscal year 2015.


The World Bank Group Corporate Scorecard monitors the implementation of the World Bank Group Strategy. The Scorecard provides an apex view of the results and performance indicators of the three World Bank Group institutions—the World Bank (WB), the International Finance Corporation (IFC), and the Multilateral Investment Guarantee Agency (MIGA). The World Bank Group Corporate Scorecard is complemented by the World Bank Corporate Scorecard as well as the revised IFC and MIGA Scorecards.

Each indicator in the Corporate Scorecards set a baseline value and for relevant Tier 3 indicators, it also establishes targets for fiscal year 2017. The current edition shows varying degrees of progress based on the latest available data via a “traffic light” system. The traffic light system aims to convey, at a glance, areas where there have been progress and highlights where challenges remain and additional efforts are required.

 **Off-track:** A meaningful decrease from baseline or previous reported value. The indicator shows movement away from the target achievement. Further improvement is needed.

 **Watch:** No meaningful increase or decrease from baseline or previous reported value.

 **On-track:** A meaningful increase from the baseline or previous reported value. The indicator shows progress toward achieving the target.

 **Monitored.** Data have no associated target and progress is only tracked.

Definitions of indicators are available on the website and through the Augmented Reality **blipPAR** app and on <http://www.worldbank.org/en/about/results/corporatescorecard>

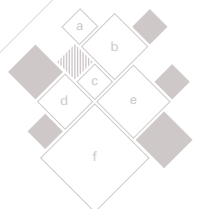


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