World Bank Group | World Bank Corporate Scorecards







TO S	Population living on less than	Target 3 (2030); 9 (2020)		Baseline 14.2 (2011		Median	f arouth ret	es of	overane real			Baselii 4.0 (20		
Goals	US\$1.90 a day (%)	Actual Actual					n of growth rates of average real bita income of the bottom 40 % (%)			Actual			Actual in FCS	
	·	12.8 (2012) 51.3 (2012)							3.3 (2012)		nu			
	Growth GDP per capita (constant 2005 US\$)	Baseline 2,770* (2012)	Actual 2,946 (2014			Inclusiven				Baseline	Actual	A	ctual in FC	
	Gross capital formation (% of GDP)	29.9* (2013)	25.0 (201			Opportunities: Countries with growth concentrated in the bottom 40% (%)		vth concentrated	70.3 (2011)	65.6	(2012)	40 (20		
	Agriculture value added per worker		1,123.8 (201			Access to a	lectricity (%, bott	m 400/ /m	on to average!	64/9 (2013)	64/9	(201E)	26/9 (20	
	(constant 2005 US\$)	002.7 (2013)	1,123.0 (201	1) 30	3.7 (2014)	Access to e	iectricity (%, boπ	om 40%/g	ap to average)	04/3 (2013)	04/5	(2015)	20/5 (2	
Context	Adults with financial accounts (%, age 15+; all/bottom 40%)	42/30 (2011)	54/46 (201	1) 18/	12 (2014)	Employed po	ersons remainir	ig extre	emely poor (%)	15 (2013)	15	(2015)	27 (2	
	- Women with financial accounts (%, age 15+)	37 (2011)	50 (201	1)	14 (2014)	Countries with equal economic opportunities for			10	10				
	Sustainability and resilience		Baseline	Ac		women in law (number)			, , , , , , , ,	13 (2013)	12 ((2015)	5) n	
	Countries without wealth depletion (%)		49* (201	0)		Education: Primary school completion (%, ages 15-19: bottom 40%/gap to average)				73/9 (2013)	68/7	(2015) 4	3/13 (
evelopment	Countries with low or moderate risk from unsustai	nable debt	63 (201:			-								
5	(number)	63 (2014)	Quality of le	arning		FY16								
0	Countries mainstreaming disaster risk manageme			ess to essentia		, nutrition and	FY16							
) >	Population living in areas under water stress (%)			services (%, botto		E2 (0040)	47	(0045)	70 //					
2	Global environmental sustainability	pulation exposed to harmful air pollution (PM2.5) (%) 89.1 (2010)					rtality rate (per 1, n, height for age		52 (2012) 26 (2012)		(2015) (2014)	79 (: 37 (:		
	CO ₂ emissions* (kg per 2011 PPP\$ of GDP)		0.37* (201	0.			afe water within							
	Average annual deforestation change* (%)		0.11 (201			40%/gap to aver		ı a mou	Selioid (%, bollom	45/7 (2013)	81/8	(2015) 5	8/10 (2	
	Climate resilience and climate finance (tbd)	Access to in	nproved sanitat	ion (%,	overall population)	58 (2012)	62.2	(2015)	44.3 (
	Development Context indicators will be reviewed to align with the re *Baseline value updated. nu: No current update available. n/a: Ni													
			lta Cun	n o uto	d by M	lould Par	nk Group ()nov	otiono					
	Growth	ilelli nesu	its Sup	porte	u by w	OHU Dai	Baseline	oper	Actual	Actual in F	cs	Fem	ale	
							(FY13)	n/a	(FY15) 87.9	(FY15)	1.7	beneficiari	ies (FY1	
	Farmers reached with agricultural assets and serv	e investments catalyzed (USS Billions)							16.7		0.3			
	People, microenterprises and SMEs reached with		ces (millions)					3.9	63.9		0.9			
	Transport indicator		,					FY16						
	Expanded conventional/renewable power general	ion (gigawatt hour	s, annual)				25,491/1	3,405	72,006/30,504	83	32/1973			
	People reached with ICT							FY16						
	Inclusiveness													
	Jobs (tbd)							00.7	75.0		2.0			
2	People provided with new or improved electricity	Service (millions)						32.7 15.9	75.3 19.5		9.3			
	Students reached (millions) People who have received essential health, nutriti	on and nonula	ion (HNP)	carvicas	/millional			15.9 257.4	390.4		n/a 19.3			
	People provided with access to an improved water			SCIVICES	(IIIIIIOIIS)			38.4	54.3		6.4			
	People provided with access to improved sanitation							12.9	30.5		0.6			
	Sustainability and resilience													
	Countries with strengthened public management s			107	105		16							
	Countries institutionalizing disaster risk reduction Climate change mitigation and adaptation (tbd)	as a national p	riority (numb	er)				29	36		3			
						ıp Perfo								
	DEVELOPMENT IMPACT	Target (FY17)	Worl	Actual	k Grou Actual in FCS (FY1602)	111 11	rmance as one WBG			Target (FY17)	Baseline (FY13)	Actual (FY16Q2)	Ac FCS (FY	
	DEVELOPMENT IMPACT		Baseline	Actual	Actual in	Working a	as one WBG ountry Partnership		works (CPFs) that have at	(FY17)	(FY13)	Actual (FY1602)	Ac FCS (F)	
	DEVELOPMENT IMPACT Development outcomes ratings	(FY17)	Baseline (FY13)	Actual (FY16Q2)	Actual in FCS (FY1602)	Working a Share of Co least one jo	as one WBG ountry Partnership oint objective in th	e result	s matrix (%)	(FY17) —	(FY13) 83.3 (FY15)	(FY1602)	Ac FCS (F)	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating)		Baseline	Actual	Actual in	Working a Share of Co least one jo Staff time s	as one WBG country Partnership int objective in the pent across GP/C	e result CSAs (9	s matrix (%)	(FY17) —	(FY13) 83.3 (FY15) 9.1 (FY15)	(FY1602) 100 10.6	Ac FCS (F	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations	(FY17)	Baseline (FY13) 55 (FY10-13)	Actual (FY16Q2) 68 (FY12-15)	Actual in FCS (FY1602) 60 (FY12-15)	Working a Share of Co least one jo Staff time s Staff perce	ountry Partnership ountry Partnership ountry Dartnership ount objective in the pent across GP/C ption of WBG col	e result CSAs (% aborati	s matrix (%) (6)	(FY17) —	(FY13) 83.3 (FY15) 9.1	(FY1602)	Ac FCS (F	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating)	(FY17)	Baseline (FY13)	Actual (FY1602)	Actual in FCS (FY1602)	Working a Share of Co least one jo Staff time s Staff perce	as one WBG country Partnership int objective in the pent across GP/C	e result CSAs (% aborati	s matrix (%) (6)	(FY17) —	(FY13) 83.3 (FY15) 9.1 (FY15)	(FY1602) 100 10.6	Ac FCS (FY	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations	(FY17) 70	Baseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 58	Actual in FCS (FY1602) 60 (FY12-15)	Working a Share of Co least one jo Staff time s Staff percel OPERATIO Satisfactory	as one WBG ountry Partnership int objective in the pent across GP/C ption of WBG coll	e result CSAs (9 aborati FOR C	s matrix (%) (6)	(FY17) —	(FY13) 83.3 (FY15) 9.1 (FY15) 23	(FY1602) 100 10.6 27	FCS (F	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating)	(FY17) 70 75	Baseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12)	Actual (FY16Q2) 68 (FY12-15) 70.3 (FY12-14) 58 (CY12-14)	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a	Working a Share of Co least one jo Staff time s Staff perce OPERATIO Satisfactory (%, IEG rating)	ountry Partnership int objective in the pent across GP/C ption of WBG col DNAL DELIVERY y WBG performan	e result CSAs (9 aborati FOR C	s matrix (%) on (%) LIENTS	(FY17) - - 66	(FY13) 83.3 (FY15) 9.1 (FY15) 23	(FY1602) 100 10.6 27 75 (FY12-15)	FCS (F)	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating)	(FY17) 70 75	Baseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 58	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14)	Working a Share of Co least one jo Staff time s Staff perce OPERATIO Satisfactory (%, IEG rating)	as one WBG ountry Partnership int objective in the pent across GP/C ption of WBG coll	e result CSAs (9 aborati FOR C	s matrix (%) on (%) LIENTS	(FY17) — — — 66	(FY13) 83.3 (FY15) 9.1 (FY15) 23	(FY1602) 100 10.6 27	FCS (F)	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives	(FY17) 70 75	55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 *	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 58 (CY12-14) 63	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a	Working a Share of Co least one jo Staff time s Staff perce OPERATIO Satisfactory (%, IEG rating) WBG comm	ountry Partnership int objective in the pent across GP/C ption of WBG col DNAL DELIVERY y WBG performan	e result CSAs (9 aborati FOR C ace for (s matrix (%) on (%) LIENTS country strategies	(FY17) - - 66	(FY13) 83.3 (FY15) 9.1 (FY15) 23	(FY1602) 100 10.6 27 75 (FY12-15)	FCS (FY	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives accomplished (%, cient rating) IFC advisory services successful development	(FY17) 70 75 65 — FY16	8aseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 ** (FY09-12)	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 58 (CY12-14) 63 (FY09-14)	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a n/a 55	Working a Share of Co least one jo Staff time s Staff percel OPERATION (%, IEG rating) WBG comm Capital mob	puntry Partnershij int objective in the pent across GP/C ption of WBG col DNAL DELIVERY y WBG performan intments (USS billion.	e result CSAs (% aborati FOR C ace for c cial ter	s matrix (%) on (%) LIENTS country strategies	(FY17) - - 66 75	(FY13) 83.3 (FY15) 9.1 (FY15) 23 72 (FY10-13) 52.9	(FY1602) 100 10.6 27 75 (FY12-15)	FCS (F	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives accomplished (%, cient rating) IFC advisory services successful development effectiveness rating (%, self-rating)	(FY17) 70 75 65	55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 * (FY09-12)	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 58 (CY12-14) 63 (FY09-14)	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a	Working a Share of Co least one jo Staff time s Staff percel OPERATIO Satisfactory (%, IEG rating) WBG comm Capital mob	puntry Partnership bint objective in the pent across GP/C ption of WBG col DNAL DELIVERY by WBG performan mitments (USS billion.	e result CSAs (9 aborati FOR C ace for (6 c) ccial ter	s matrix (%) con (%) LIENTS country strategies ms (US\$ billions)	(FY17)	(FY13) 83.3 (FY15) 9.1 (FY15) 23 72 (FY10-13) 52.9	(FY1602) 100 10.6 27 75 (FY12-15) 30 9.9	FCS (F	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives accomplished (%, client rating) IFC advisory services successful development effectiveness rating (%, self-rating) Stakeholder and Client feedback	(FY17) 70 75 65 — FY16	8aseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 ** (FY09-12)	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 58 (CY12-14) 63 (FY09-14)	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a n/a 55	Working a Share of Co least one jo Staff time s Staff percel OPERATIO Satisfactory (%, IEG rating) WBG comm Capital mob	puntry Partnership into objective in the pent across GP/C ption of WBG collaboration of WBG performance with the pent across GP/C ption of WBG performance with the pent across of the p	e result CSAs (9 aborati FOR C ice for c cial term ement (s matrix (%) (b) on (%) LIENTS country strategies ms (US\$ billions)	(FY17) - 66 75 - cut by 1/3	(FY13) 83.3 (FY15) 9.1 (FY15) 23 72 (FY10-13) 52.9 11.1	(FY1602) 100 10.6 27 75 (FY12-15) 30 9.9	FCS (F	
	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives accomplished (%, client rating) IFC advisory services successful development effectiveness rating (%, self-rating) Stakeholder and Client feedback Stakeholder feedback (scale:1-10)	70 75 65 — FY16	8aseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 ** (FY09-12)	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 63 (FY09-14) 66 76	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a n/a 55	Working a Share of Co least one jo Staff time s Staff percel OPERATIO Satisfactory (%, IEG rating) WBG comm Capital mob Time for operations	puntry Partnership untry Partnership untry Partnership untry Dartnership untry Dartn	e result CSAs (% aborati FOR C cce for c ccial ter cement (med)	s matrix (%) ib) on (%) LIENTS country strategies ms (US\$ billions) (months) an # days)	(FY17) - 66 75 - cut by 1/3 150	(FY13) 83.3 (FY15) 9.1 (FY15) 23 72 (FY10-13) 52.9 11.1	(FY1602) 100 10.6 27 75 (FY12-15) 30 9.9	FCS (F	
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	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives accomplished (%, client rating) IFC advisory services successful development effectiveness rating (%, self-rating) Stakeholder and Client feedback Stakeholder feedback (scale:1-10) -on WBG effectiveness and impact on results -on WBG knowledge	70 75 65 — FY16 65	8aseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 ** (FY09-12) 61 76	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 63 (FY09-14) 66 76	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a n/a 55 6.7	Working a Share of Co least one jo Staff time s Staff percel OPERATIO Satisfactory (%, IEG rating) WBG comm Capital mob Time for ope -WB: conce -IFC: Manda -MIGA: Con Staff time s FINANCIAL	puntry Partnership untry Partnership untry Partnership untry Partnership untry Partnership untry Partnership untry By Color of WBG color of WBG color of WBG performan untre the color of WBG performa	e result CSAs (9 aborati FOR C ice for (0 cial term : ement (medi e issua) ons (%)	s matrix (%) ib) on (%) LIENTS country strategies ms (US\$ billions) (months) an # days)	(FY17) - 66 75 - cut by 1/3 150 -	(FY13) 83.3 (FY15) 9.1 (FY15) 23 72 (FY10-13) 52.9 11.1 28 n/a 5.41*	(FY1602) 100 10.6 27 75 (FY12-15) 30 9.9 25.9 nu 7.74	FCS (F	
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	DEVELOPMENT IMPACT Development outcomes ratings Satisfactory completion of country strategies (%, IEG rating) Satisfactory outcomes of WBG operations -World Bank (%, IEG rating) -IFC (%, IEG rating) -MIGA (%, IEG rating) Bank Advisory Services and Analytics (ASA) objectives accomplished (%, client rating) IFC advisory services successful development effectiveness rating (%, self-rating) Stakeholder and Client feedback Stakeholder feedback (scale:1-10) -on WBG effectiveness and impact on results -on WBG knowledge Client feedback/satisfaction -on WB effectiveness and impact on results (scale:1-10) -for IFC investment/advisory services (% satisfied)	70 75 65 — FY16 65 7.0	8aseline (FY13) 55 (FY10-13) 71.2 (FY10-12) 65 (CY10-12) 76 ** (FY09-12) 61 76 6.4 6.8	Actual (FY1602) 68 (FY12-15) 70.3 (FY12-14) 63 (FY09-14) 66 76 6.5 7.0	Actual in FCS (FY1602) 60 (FY12-15) 70.5 (FY12-14) n/a n/a 55 6.7 7.6	Working a Share of Co least one jo Staff time s Staff percel OPERATIO Satisfactory (%, IEG rating) WBG comm Capital mob Time for ope -WB: conce -IFC: Manda -MIGA: Con Staff time s FINANCIAL Total revenu	puntry Partnership introbjective in the pent across GP/C ption of WBG collaboration of WBG performance with the pent across fillion. WBG performance with the pent across first disburs at e-to-disbursem across first disburs at e-to-disbursem across first grant	e result CSAs (3) aborati FOR C ice for (3) cial ter : ement (media ce issual cons (%) Y BG bus	s matrix (%) 6) on (%) LIENTS country strategies ms (US\$ billions) (months) an # days) nce (months) iness revenue (US\$ millions)	(FY17) - 66 75 - cut by 1/3 150 >5% (FY15-24)	(FY13) 83.3 (FY15) 9.1 (FY16-13) 52.9 11.1 28 n/a 5.41* 10.7 (FY16) 8.5* n/a	(FY1602) 100 10.6 27 75 (FY12-15) 30 9.9 25.9 nu 7.74 13.6 4.6	FCS (F	
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	Client Results Supported by World	Bank Operation	าร		
	Growth	Baseline (FY13)	Actual (FY15)	Actual in FCS (FY15)	Female beneficiaries (FY15)
	Private investments catalyzed (US\$Billions)	n/a	28.7	1	
	People, microenterprises and SMEs reached with financial services (millions)	15.3	14.9	0.59	0.62
	Farmers adopting improved agricultural technology (millions)	1.8	3.47	0.16	0.23
	Area provided with irrigation services (hectares, millions)	1.2	2.03	0.03	n/a
	Roads constructed and rehabilitated (kilometers, thousands)	95	113.6	14.4	n/a
	Additional transport indicator	FY16			
	Generation capacity of conventional/renewable energy (megawatts)	1,430/904	4,287/2,461	10/301	n/a
	Inclusiveness				
	Jobs (tbd)				
	People provided with direct/inferred access to electricity (millions)	6.9/2.3	15.1/7.9	1.1/0.6	nu
	Students that have benefitted from learning assessments (millions)	15.5	17.7	nu	nu
S	Teachers recruited or trained (millions)	1.0	6.6	0.7	nu
esults	People who have received essential health, nutrition and population (HNP) services (millions)	250.9	377	19	43.3
S	People provided with access to an improved water source (millions)	35.3	42.2	6.4	nu
ď	People provided with access to improved sanitation facilities (millions)	6.8	16.6	0.6	nu
	Beneficiaries covered by social safety net programs (millions)	37.4	32.7	10.5	16.5
	Sustainability and resilience				
	Countries with strengthened public management systems in				
	- Civil service and public administration (number)	29	38	10	n/a
	- Tax policy and administration (number)	24	29	14	n/a
	- Public financial management (number)	56	53	8	n/a
	- Procurement (number)	16	11	10	n/a
	Emission reductions with support of special climate instruments (annual, million tons CO ₂ equivalent)	903	588	n/a	n/a
	Projected lifetime energy and fuel savings (MWh and MJ)	1,270,000 (FY14)	1,270,000	n/a	n/a
	Countries institutionalizing disaster risk reduction as a national priority (number)	29	36	3	n/a
	Countries supported on statistical capacity (number)	51	47	11	n/a

DEVELOPMENT IMPACT	Target	Baseline				ial in FCS		Target	Baseline	Act	ıal	Act
Development outcomes ratings	(FY17)	(FY13)	(FY	/16Q2)		(FY16Q2)	Satisfactory Bank performance (%, IEG rating)	(FY17)	(FY13)	(FY16)		CS (FY
Satisfactory outcomes for IBRD/IDA operations							-at entry (% of commitments)	80	70.9 (FY10-12)	O 72 (FY12-		O 7
-as a share of operations (%, IEG rating)	75	71.2 (FY10-12)		70.3 12-14)		70.5 Y12-14)	-during supervision (% of commitments)	80	84.5 (FY10-12)	(FY12-		(FY1:
-as a share of commitments (%, IEG rating)	80	81.8 (FY10-12)		80.7 12-14)		78.6 Y12-14)	Time from the concept note to the first disbursement (months)	Cut by 1/3	28	O 25	.9	<u></u>
Advisory Services and Analytics (ASA) objectives accomplished (%, client rating)	FY16	61		66		55	Disbursement ratio (%)	20	20.5 (FY11-13)	O 8	.4	0
Client feedback							Quality and efficiency of Advisory Services and	Analytics	(ASA) pro	oducts		
Client feedback (scale: 1-10)							Quality of Advisory Services and Analytics (ASA) (scale: 1-10)	FY16	8.0	8	.1	
-on WB effectiveness and impact on results	7.0	6.9	•	7.0	0	7.2	Advisory Services and Analytics (ASA) delivered in a timely manner (%)	80	68	• !	i8	0
- on WB responsiveness and staff accessibility	7.0	6.6	•	6.9	•	6.6	External funding attracted for Advisory Services and Analytics (ASA) (US\$ millions)	-	156	82	.9	
STRATEGIC CONTEXT							Knowledge and science of delivery for results					
Stock of Country Strategies underpinned by a Systematic Country Diagnostic (SCD) (%)	100	31.3 (FY15)		68	•	100	Staff time spent across Regions (%)	-	10.7 (FY15)	13	.6	
Incorporating citizen and beneficiary feedback							Operation designs drawing lessons from evaluative approaches (%)	100	50¹	• 7	9 ²	
Projects with beneficiary feedback indicator at design (%)	100	26 (FY14)	•	86	•	91	Projects with baseline data for all PDO indicators in the first ISR (%)	100	69	•	7	0
Resolved registered grievances (%)	-	75		nu		nu	FINANCIAL SUSTAINABILITY AND EFFICIENCY					
Mainstreaming of priorities							Total revenue (US\$ billions)	-	5.4	2	.8	
Projects with gender-informed analysis, action and monitoring (%)	66	54	•	50	•	43	Average annual growth of cumulative IBRD business revenue (US\$ millions)	Cntrb. to WBG>5%		2	.2	
Projects reporting on gender results during implementation (%)	75	55	•	70	•	75	IBRD maximum loan exposure (US\$ billions)	Positive growth		20)1	
Commitments with climate co-benefits (US\$ billions)	-	5.9		6.1		0.12	Expense to business revenue ratio (%)	≤100	113	O 1	1	
Projects with climate change co-benefits implementing agreed climate actions (%)	FY16						Support costs ratio (%)	-	0.5	0	.5	
OPERATIONAL DELIVERY FOR CLIENTS							MANAGING TALENT					
Financing for clients							Employee engagement (%)	77	71	•	0	
IBRD/IDA commitments (US\$ billions)	_	31.5		23		2.6	Managerial effectiveness (%)	71	67	•	65	
Private capital mobilized (US\$ billions)	-	1.1		2.5		0.7	Staff diversity (index)	1.0	0.86	O.0.	88	
IBRD/IDA disbursements (US\$ billions)	_	27.1		19.9		2.4	Inclusion index (%)	67	53* (FY15)		3	

This pamphlet presents the World Bank Group and World Bank Corporate Scorecards updated with latest data available for Tier 3 (Performance Tier) as of December 31, 2015. Tiers 1 and 2 present data from end of fiscal year 2015.

The World Bank Group Corporate Scorecard monitors the implementation of the World Bank Group Strategy. The Scorecard provides an apex view of the results and performance indicators of the three World Bank Group institutions—the World Bank (WB), the International Finance Corporation (IFC), and the Multilateral Investment Guarantee Agency (MIGA). The World Bank Group Corporate Scorecard is complemented by the World Bank Corporate Scorecard as well as the revised IFC and MIGA Scorecards.

Each indicator in the Corporate Scorecards set a baseline value and for relevant Tier 3 indicators, it also establishes targets for fiscal year 2017. The current edition shows varying degrees of progress based on the latest available data via a "traffic light" system. The traffic light system aims to convey, at a glance, areas where there have been progress and highlights where challenges remain and additional efforts are required.

Off-track: A meaningful decrease from baseline or previous reported value. The indicator shows movement away from the target achievement. Further improvement is needed.

Watch: No meaningful increase or decrease from baseline or previous reported value.

On-track: A meaningful increase from the baseline or previous reported value. The indicator shows progress toward achieving the target.

Monitored. Data have no associated target and progress is only tracked.

Definitions of indicators are available on the website and through the Augmented Reality opposite app and on http://www.worldbank.org/en/about/results/corporatescorecard

