

THE WORLD BANK GROUP ARCHIVES

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Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

Digitized: February 28, 2013

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THE WORLD BANK
Washington, D.C.

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The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org

PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

1979 (Nov. - Dec.)

DECLASSIFIED
WBG Archives

The World Bank Group
Archives
1771961
A1995-252 Other # 5 309650B
Chronological files - (outgoing) - Chrons 74

494/3/350

December 27, 1979

Price Waterhouse & Co.
1801 K Street, N.W.
Washington, D.C. 20006

Dear Sirs:

With respect to the financial statements of the International Bank for Reconstruction and Development included in the Prospectus dated December 6, 1979 and released on December 19, 1979 relating to the offering of the 8.2% Japanese Yen Bonds of 1979, due 1994, in the principal amount of ¥ 30 billion, we confirm the statements made in our letters of July 31, 1979 and December 19, 1979 except that payments due to the Bank under loan agreements but unpaid at the close of business on December 26, 1979 are as shown in the attached list.

There have been no developments since December 19, 1979, which would materially affect the financial statements included in the above-mentioned Prospectus, and in addition, we know of no event since this date, which although not affecting such financial statements, has caused or is likely to cause any material change, adverse or otherwise, in the financial position or results of operations of the Bank.

Sincerely,

(Signed) Robert S. McNamara

President

/s/ L. Nurick

Vice President and General Counsel

Controller

Attachment

cc: Messrs. Nurick, LEG
Uhrig, TRE
Hattori, Perch/Gray, Mazzitti

434/3/349

HIS EXCELLENCY SHEIKH MOHAMMED ABALKHAIL, MINISTER OF FINANCE
AND NATIONAL ECONOMY, RIYADH, SAUDI ARABIA

I AM PLEASED TO INFORM YOU THAT THE NEGOTIATIONS FOR THE SIXTH
REPLENISHMENT OF THE RESOURCES OF THE INTERNATIONAL DEVELOPMENT
ASSOCIATION HAVE BEEN SUCCESSFULLY COMPLETED STOP THE
CONTRIBUTING COUNTRIES HAVE AGREED TO A REPEENISHMENT
EQUIVALENT TO 12 BILLION U.S. DOLLARS WHICH HAVE BEEN ALMOST
COMPLETELY PLEDGED BY THE DONOR COUNTRIES STOP THIS AMOUNT WILL
BE COMMITTED OVER THE NEXT THREE FISCAL YEARS TO FINANCE
ECONOMIC DEVELOPMENT PROJECTS IN THE POOREST AMONG THE POOR
COUNTRIES AND WILL BE SPENT FOR IMPLEMENTING THESE PROJECTS
OVER A PERIOD OF ABOUT 10 YEARS STOP THIS WILL HELP THE POOR TO
HELP THEMSELVES OUT OF MISERY BY INCREASING THEIR PRODUCTIVE
CAPACITY STOP UNDOUBTEDLY THIS EFFORT COMMANDS THE HIGHEST
PRIORITY IN TODAY'S WORLD AND WILL CONTINUE TO DO SO FOR FUTURE
GENERATIONS STOP I WOULD LIKE PERSONALLY AND ON BEHALF OF THE
POOREST MEMBER COUNTRIES TO TAKE THIS OPPORTUNITY TO EXPRESS
THANKS AND APPRECIATION FOR YOUR GOVERNMENT'S CONTRIBUTION
AND PARTICIPATION IN THIS MOST WORTHY INTERNATIONAL COOPERATIVE
ENDEAVOR AND FOR YOUR PERSONAL SPONSORSHIP IN YOUR GOVERNMENT

C/

(Signed) Robert S. McNamara

IDA VI REPLENISHMENT

ELFishawy/rh
December 19, 1979

Cleared with and cc: Mr. Cargill
cc: Messrs. Stern
Gureshi
William Clark

Robert S. McNamara
President

75754

OF THIS CAUSE STOP BEST WISHES AND WARM REGARDS, ROBERT S.
MCNAMARA, PRESIDENT, WORLD BANK

IDA VI REPLENISHMENT

ELFishavy/rh
December 19, 1979
Robert S. McNamara
President

Mr. McNamara's
Office

434/3/348

75754

TELEX

BOOK OF TWO

- (1) HIS MAJESTY
KING KHALED IBN ABDUL AZUZ AL FAISAL AL SAUD
THE ROYAL PALACE
RIYAD, SAUDI ARABIA
- (2) HIS ROYAL HIGHNESS
PRINCE FAHD IBN ABDUL AZIZ AL SAUD
CROWN PRINCE AND FIRST DEPUTY PRIME MINISTER
THE ROYAL PALACE
RIYADH, SAUDI ARABIA

ELFishawy/rh
IDA VI REPLENISHMENT
Saad S. El Fishawy
December 19, 1979

Robert S. McNamara
President

Cleared with and cc: Mr. Cargill
cc: Messrs. Stern
Qureshi
William Clark

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

☐ IBRD
☐ IDA
☐ IFC
☐ ICSID

TO:

DATE: DECEMBER

ORIGINATOR'S EXT.: 75754

COUNTRY: BOOK OF THREE

CLASS OF
SERVICE: TELEX

CABLE NO. & TEXT:

(1) HIS HIGHNESS
SHEIKH ZAYED IBN SULTAN AL-NAHYAN
PRESIDENT, UNITED ARAB EMIRATES
PRESIDENTIAL PALACE
ABU DHABI, UNITED ARAB EMIRATES

(2) HIS EXCELLENCY
SHEIKH AHMAD KHALIFA AL-SWEIDI
MINISTER OF FOREIGN AFFAIRS
THE PALACE OF THE RULER
ABU DHABI, UNITED ARAB EMIRATES

(TELEX NO.: 22217)

(3) MR. NASSER AL-NOWAIS
DIRECTOR GENERAL
ABU DHABI FUND FOR ARAB ECONOMIC DEVELOPMENT
ABU DHABI, UNITED ARAB EMIRATES

(TELEX NO.: AH 2287)

NOT TO BE TRANSMITTED

REFERENCE: ELFishawy/rh
IDA VI REPLENISHMENT

AUTHORIZED BY (Name):
Robert S. McNamara

DRAFTED BY: Saad S. El Fishawy
December 19, 1979

DEPARTMENT:
President

CLEARANCES AND COPY DISTRIBUTION:
Cleared with and cc: Mr. Cargill

SIGNATURE (Of individual authorized to approve):

cc: Messrs. Stern

SECTION BELOW FOR USE OF CABLE SECTION

Qureshi
William Clark

CHECKED FOR DISPATCH:

Benjenk

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)
 IMPORTANT: PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

Class of Service: **TELEX** Date: _____
 Telex No.: _____ Originators Ext: _____

12

10

I AM PLEASED TO INFORM YOU THAT THE NEGOTIATIONS FOR THE SIXTH
 REPLENISHMENT OF THE RESOURCES OF THE INTERNATIONAL DEVELOPMENT
 ASSOCIATION HAVE BEEN SUCCESSFULLY COMPLETED STOP THE
 CONTRIBUTING COUNTRIES HAVE AGREED TO A REPLENISHMENT
 EQUIVALENT TO 12 BILLION U.S. DOLLARS WHICH HAVE BEEN ALMOST
 COMPLETELY PLEDGED BY THE DONOR COUNTRIES STOP THIS AMOUNT
 WILL BE COMMITTED OVER THE NEXT THREE FISCAL YEARS TO FINANCE
 ECONOMIC DEVELOPMENT PROJECTS IN THE POOREST AMONG THE POOR
 COUNTRIES AND WILL BE SPENT FOR IMPLEMENTING THESE PROJECTS
 OVER A PERIOD OF ABOUT 10 YEARS STOP THIS WILL HELP THE POOR
 TO HELP THEMSELVES OUT OF MISERY BY INCREASING THEIR
 PRODUCTIVE CAPACITY STOP UNDOUBTEDLY THIS EFFORT COMMANDS THE
 HIGHEST PRIORITY IN TODAY'S WORLD AND WILL CONTINUE TO DO SO
 FOR FUTURE GENERATIONS STOP I WOULD LIKE PERSONALLY AND ON
 BEHALF OF THE POOREST MEMBER COUNTRIES TO TAKE THIS OPPORTUNITY
 TO EXPRESS THANKS AND APPRECIATION FOR YOUR GOVERNMENT'S
 CONTRIBUTION AND PARTICIPATION IN THIS MOST WORTHY
 INTERNATIONAL COOPERATIVE ENDEAVOR STOP BEST WISHES AND WARM
 REGARDS, ROBERT S. MCNAMARA, PRESIDENT, WORLD BANK

END
 OF
 TEXT

IDA VI REPLENISHMENT

Cleared with and cc: Mr. Cargill
 cc: Messrs. Stern
 Qureshi
 William Clark
 Benjenk

ELFishawy/rh

December 19, 1979
 Robert S. McNamara

President

CHECKED FOR DISPATCH

494/3/347
DEC 21 1979

Dear Brad:

Thank you for your letter of December 7, which I have just received, concerning the arrangements for signing the Draft Declaration on Environmental Policies and Procedures Relating to Economic Development.

What you propose -- that I should sign the Declaration here on January 31 -- is quite satisfactory, and I am most appreciative of your willingness, and of Mr. Tolba's, to take account of my schedule. Mr. Clark will be pleased to take part in the ceremony at UNDP headquarters on February 1. My office will await a call from the UNEP representative designated to bring the document to Washington, to fix a time at which I can sign.

With kind regards and Season's Greetings,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bradford Morse
Administrator
United Nations Development Programme
One United Nations Plaza
New York, New York 10017

cc: Mr. William Clark, VPE
Dr. James Lee, PAS (w/cc. of incoming)
Mr. Stern, VPO (" " ")
Mr. Baum, CPSVP (" " ")

SEBoskey/eb

494/3/346

DEC 21 1979

Office of the President

Dear Sirs:

The International Bank for Reconstruction and Development proposes to issue and sell to a group of banks located in the Republic of Austria and in several other countries which are expected to include the United Kingdom, Belgium, France, Germany, Italy, The Netherlands and Switzerland, ten-year Austrian Schilling bonds in an aggregate principal amount of S 1 billion.

The Government of the United Kingdom is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in Austrian Schillings of such amounts as may be raised by the issue and sale, in the manner described above, of bonds in an aggregate principal amount not exceeding S 1,000,000,000. The Government of the United Kingdom is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Bank of England
Threadneedle Street
London, EC2R 3AH
England

cc: Mr. William S. Ryrle, Executive Director

Cleared with and cc: Mr. Rothenbuhler, Legal Dept.
For Mr. McNamara's office (2)
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Mr. Hittmair, Director, Treasury Operations and Deputy Treasurer
Mr. Scott, Legal Dept.
Messrs. Uhrig/Harris
FinOpsDiv/AS #1

HMoya/HRothenbuhler:br
December 21, 1979

494/3/345

DEC 21 1979

Office of the President

Dear Mr. Minister:

The International Bank for Reconstruction and Development proposes to issue and sell to a group of underwriters located in the Republic of Austria and in several other countries which are expected to include The Netherlands, Belgium, France, Germany, Italy, Switzerland and the United Kingdom, ten-year Austrian Schilling bonds in an aggregate principal amount of \$ 1 billion.

The Government of the Kingdom of The Netherlands is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in Austrian Schillings of such amounts as may be raised by the issue and sale, in the manner described above, of bonds in an aggregate principal amount not exceeding \$ 1,000,000,000. The Government of the Kingdom of The Netherlands is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mr. F.H.J.J. Andriessen
Minister of Finance
Ministry of Finance
Postbus 20201 2500EE
The Hague, The Netherlands

cc: Mr. Anthony IJ. A. Looijen, Executive Director

Cleared with and cc: Mr. Rothenbuhler, Legal Dept.
For Mr. McNamara's office (2)
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Mr. Hittmair, Director, Treasury Operations and Deputy Treasurer
Mr. Scott, Legal Dept.
Messrs. Uhrig/Harris
FinOpsDiv/AS #1

HM
HMoya/HRothenbuhler:br
December 21, 1979

494/3/344

DEC 21 1979

Office of the President

Dear Mr. Minister:

The International Bank for Reconstruction and Development proposes to issue and sell to a group of underwriters located in the Republic of Austria and in several other countries which are expected to include Belgium, France, Germany, Italy, The Netherlands, Switzerland and the United Kingdom, ten-year Austrian Schilling bonds in an aggregate principal amount of S 1 billion.

The Government of the Republic of Austria is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in Austrian Schillings of such amounts as may be raised by the issue and sale, in the manner described above, of bonds in an aggregate principal amount not exceeding S 1,000,000,000. The Government of the Republic of Austria is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Hannes Androsch
Vice Chancellor and Minister of Finance
Ministry of Finance
A-1015 Vienna
Austria

cc: Mr. Jacques de Groote, Executive Director

Cleared with and cc: Mr. Rothenbuhler, Legal Dept.

cc: For Mr. McNamara's office (2)
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Mr. Hittmair, Director, Treasury Operations and Deputy Treasurer
Mr. Scott, Legal Dept.
Messrs. Uhrig/Harris
FinOpsDiv/AS #1

HMoya/HRothenbuhler:br
December 21, 1979

494/3/343

DEC 21 1979

Office of the President

Dear Mr. Minister:

The International Bank for Reconstruction and Development proposes to issue and sell to a group of underwriters located in the Republic of Austria and in several other countries which are expected to include Belgium, France, Germany, Italy, The Netherlands, Switzerland and the United Kingdom, ten-year Austrian Schilling bonds in an aggregate principal amount of S 1 billion.

The Government of the Kingdom of Belgium is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in Austrian Schillings of such amounts as may be raised by the issue and sale, in the manner described above, of bonds in an aggregate principal amount not exceeding S 1,000,000,000. The Government of the Kingdom of Belgium is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mr. Gaston Geens
Minister of Finance
Ministry of Finance
Rue de la Loi 12
1000 Brussels, Belgium

cc: Mr. Jacques de Groote, Executive Director

Cleared with and cc: Mr. Rothenbuhler, Legal Dept.

For Mr. McNamara's office (2)

Mr. Qureshi, Vice President, Finance

Mr. Rotberg, Vice President and Treasurer

Mr. Hittmair, Director, Treasury Operations and Deputy Treasurer

Mr. Scott, Legal Dept.

Messrs. Uhrig/Harris

FinOpsDiv/AS #1

HMoya/HRothenbuhler:br

December 21, 1979

484/3/342
DEC 21 1979

Office of the President

Dear Dr. Ruggiero:

The International Bank for Reconstruction and Development proposes to issue and sell to a group of underwriters located in the Republic of Austria and in several other countries which are expected to include Italy, Belgium, France, Germany, The Netherlands, Switzerland and the United Kingdom, ten-year Austrian Schilling bonds in an aggregate principal amount of \$ 1 billion.

The Government of the Republic of Italy is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in Austrian Schillings of such amounts as may be raised by the issue and sale, in the manner described above, of bonds in an aggregate principal amount not exceeding \$ 1,000,000,000. The Government of the Republic of Italy is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Felice Ruggiero
Director General
Ministero del Tesoro
Via XX Settembre
00187 Rome, Italy

cc: Dr. Lamberto Dini
Director General
Banca d'Italia
Via Nazionale 91
00184 Rome, Italy

cc: Mr. Giorgio Rota,
Executive Director

Cleared with and cc: Mr. Rothenbuhler,
Legal Dept.

cc: For Mr. McNamara's office (2)
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Mr. Hittmair, Director, Treasury Operations
and Deputy Treasurer
Mr. Scott, Legal Dept.
Messrs. Uhrig/Harris
FinOpsDiv/AS #1

HMoya/HRothenbuhler:br
December 21, 1979

494/3/341

December 21, 1979

Dear Sir George:

Thank you for your letter and its warm invitation to deliver the second in ODI's series of annual lectures on development issues, in the latter part of May.

I appreciate your thinking of me in this connection, but my schedule for May is still uncertain, and hence if you need a firm answer from me just now, it would have to be no.

If you want me to review the matter in February, I am quite prepared to do so, though it may be necessary for me to decline the invitation at that time. I would be honored to give this lecture in the City of London. However, I must travel often to developing countries and the scheduling of these trips must be coordinated with the senior officials of the government involved. There are often changes as the dates draw near and this makes it difficult for me to accept outside engagements.

I do hope you will understand. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir George Bishop
Booker McConnell, Limited
Bucklersbury House
83 Cannon Street
London EC4N 8EJ
England

RMcN:bmm
12/21/79

494/3/338

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 393-6360 • Cables: INTBAFRAD

December 12, 1979

(Mack signed 12/19)

Price Waterhouse & Co.
1801 K Street, N. W.
Washington, D. C. 20006

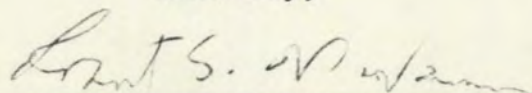
Dear Sirs:

With respect to the financial statements of the International Bank for Reconstruction and Development included in the Prospectus dated December 12, 1979 relating to the offering of the 7+7/8% Deutsche Mark Bonds of 1980, due 1990, in the principal amount of DM 250 million, we confirm the statements made in our letter of July 31, 1979, except that payments due to the Bank under loan agreements but unpaid at the close of business on December 11, 1979, are as shown in the attached list.

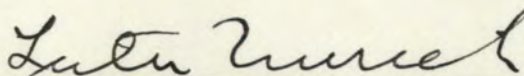
The attached list includes amounts due from Iran on loans to it aggregating \$2,415,022. These amounts were to have been paid in U.S. dollars at the Federal Reserve Bank of New York. Iran confirmed in a telex to us dated December 6, 1979, from its Ministry of Finance and Economic Affairs that Iran would honor its commitments to us. We have been notified by a New York bank that they have received \$1,666,165.50 on account of Loan No. 805 IRN which will be paid to us at the Federal Reserve Bank of New York on December 13, 1979.

There have been no developments since July 31, 1979, which would materially affect the financial statements included in the above-mentioned Prospectus. The unaudited financial statements at September 30, 1979, and for the three-month periods ended September 30, 1978 and 1979, also included in the Prospectus, have been prepared on a basis consistent in all material respects with that followed in the preparation of the audited financial statements for the year ended June 30, 1979. In addition, we know of no event since July 31, 1979, which although not affecting such financial statements, has caused or is likely to cause any material change adverse or otherwise, in the financial position or results of operations of the Bank.

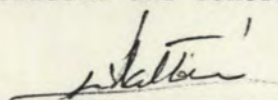
Sincerely,



President



Vice President and General Counsel



Controller

Attachment

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

List of Payments Due But Not Received Under Loan Agreements

At Close of Business December 11, 1979

<u>Loan No.</u>	<u>Due Date</u>	<u>US\$ Equivalent</u>
879 NI	April 1	\$ 456,357
879-1 NI	April 1	315,600
808 NI	April 15	227,320
543 NI	June 1	501,650
1402 NI	August 1	42,167
1496 NI	August 15	63,087
956 KO	September 1	5,880
753 MA	September 1	2,280
931 MA	September 1	1,405
259 NI	October 1	55,080
470 NI	October 1	247,417
879 NI	October 1	616,143
879-1 NI	October 1	339,390
943 NI	October 1	315,809
1597 UNI	October 1	225,000
865 EA	October 1	39,565
1031 MA	October 1	3,350
808 NI	October 15	411,968
1380 GH	October 15	2,145
972 IS	November 1	48,815
1210 ZA	November 1	79,280
860 CO	November 15	427,643
1072 CO	November 15	602,223
697 IRN	November 15	214,751
718 IRN	November 15	234,229
1000 IRN	November 15	299,877
1536 RO	November 15	4,880
1024 TU	November 15	10,437
388 SL	November 15	278,195
1404 BO	December 1	171,441
797 BR	December 1	3,235
1343 BR	December 1	194,352
543 NI	December 1	1,020,295
840 NI	December 1	1,551,510
805 IRN	December 1	1,666,165
1448 RO	December 1	45,755
663 CM	December 1	523,393
663-1 CM	December 1	42,500
1156 LBR	December 1	57,445
867 SE	December 1	100,354

<u>Loan No.</u>	<u>Due Date</u>	<u>US\$ Equivalent</u>
1548 MAS	December 1	\$ 59,580
258 SU	December 1	779,575
1108 SW	December 1	429,355
279 UG	December 1	776,810
882 ZA	December 1	188,544
672 MA	December 1	14,380
967 MA	December 1	64,030
1044 MA	December 1	29,600
1214 MA	December 1	3,480
		<hr/>
		\$13,793,742
		<hr/> <hr/>

494/31337

December 19, 1979

Your Excellency:

I was delighted to receive the book containing the talks given by Pope John Paul II on the occasion of his visit to the United States in October. I shall take it with me to read in Aspen during the holidays.

I too enjoyed our meeting at Jacques de Groote's house and I hope we can visit together again soon.

With best wishes for a Merry Christmas and a Happy New Year,

Sincerely,

Robert S. McNamara

Most Reverend
Jean Jadot
Apostolic Delegate
Washington, DC

RMcN:bmm



3339 MASSACHUSETTS AVENUE, N.W.
WASHINGTON, D. C. 20008

UNITED STATES OF AMERICA

December 18, 1979

Mr. Robert S. McNamara
President, World Bank
1818 H Street, N. W.
Washington, D. C. 20433

Dear Mr. McNamara:

12/19
As promised, I am pleased to send the book containing all of the talks given by Pope John Paul II during his pastoral visit to the United States in October. In my judgment, the following talks will be of special interest for you:

The addresses at the United Nations (p. 16); Yankee Stadium, N.Y. (p. 44); Battery Park (p. 54); Des Moines (p. 92); Chicago (p. 128); Organization of American States (p. 142) and finally, the Homily at the Capital Mall (p. 175).

I very much enjoyed the opportunity to meet at Jacques de Groote's house. I regret I had to depart so early. It is my hope to be able to meet with you in the near future.

With my best wishes for a Blessed Christmas and assuring you of my prayers for Mrs. McNamara and all of your loved ones, I remain

Sincerely yours,

Jean Vadot

Apostolic Delegate

INCOMING UNIT MAIL

DEC 18 AM 10 35

RECEIVED

3239 MASSACHUSETTS AVENUE, N.W.
WASHINGTON, D.C. 20008



December 18, 1979

UNITED STATES OF AMERICA

Mr. Robert S. McNamara
President, World Bank
1818 H Street, N.W.
Washington, D.C. 20433

Dear Mr. McNamara:

As promised, I am pleased to send the book containing all of the talks given by Pope John Paul II during his pastoral visit to the United States in October. In my judgment, the following talks will be of special interest for you:

The addresses at the United Nations (p. 14);
Yankee Stadium, N.Y. (p. 44); Battery Park (p. 54); Des Moines (p. 92); Chicago (p. 128); Organization of American States (p. 142) and finally, the homily at the Capital Mall (p. 172).

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With my best wishes for a Blessed Christmas and assuring you of my prayers for Mrs. McNamara and all of your loved ones, I remain

Sincerely yours,

John Paul II

Apostolic Delegate

INCOMING MAIL UNIT

1979 DEC 19 AM 10:22

RECEIVED

THE WORLD BANK

ROUTING SLIP		DATE: December 11, 1979	
NAME		ROOM NO.	
Mr. R. McNamara			
(Through Mr. M. <i>J</i> Paijmans)			
APPROPRIATE DISPOSITION		NOTE AND RETURN	
APPROVAL		NOTE AND SEND ON	
CLEARANCE		PER OUR CONVERSATION	
COMMENT		PER YOUR REQUEST	
FOR ACTION		PREPARE REPLY	
INFORMATION		RECOMMENDATION	
INITIAL	X	SIGNATURE , please	
NOTE AND FILE		URGENT	
REMARKS: The Brookings Fellowship Program consists a.o. of individuals being placed in an institution like the Bank for one-year periods at the institution's cost. The program was discontinued 3 years ago because departments felt that they could no longer accommodate the fellows because of their budgetary constraints. (Letter to Mr. MacLaury of Brookings for your signature.)			
FROM: Hans Pollan		ROOM NO.: H 703	EXTENSION: 61370

49413/335

DEC 17 1979

Dear Bruce:

I am writing in reply to your letter of November 27th, inquiring about our interest in the 1980-1981 Brookings Economic Policy Fellowship Program.

We would have liked to consider a program under which Economic Policy Fellows interested could have spent a year with the World Bank. However, we do at this time have difficulty supporting a Fellow because of tight budgetary constraints in departments offering appropriate assignments.

I hope the situation will improve, perhaps in another year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. B. K. MacLaury
President
The Brookings Institution
1775 Mass. Avenue, N.W.
Washington, D.C. 20036

Cleared w/ & cc: Mr. H. Pollan
cc: Mr. McNamara's Office (2)
Mr. M. Pajmans
Central Files

HPollan:JMKieser:srm

494/3/334

DEC 17 1979

Wilfried
Dear Dr. Guth:

Thank you for your telex of December 12 informing us about the successful placement of our new public offering of 7-7/8% bonds and the private placement of 7-7/8% notes. I would like to express to you my personal appreciation for your efforts in arranging these two transactions and for your continued support of the World Bank's financial operations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Best wishes for a Merry Christmas and Happy New Year

Dr. Wilfried Guth
Managing Director
Deutsche Bank AG
Junghofstrasse 511
6000 Frankfurt/Main
Federal Republic of Germany

494/3/333

Office of the President

DEC 11 1979

Dear Marc:

I have just heard of the successful completion of the sixth meeting of the Joint Coordinating Committee of the Onchocerciasis Control Programme in Geneva last week. Although Mr. Alisbah has already passed on to you our institution's deep appreciation of your role in making the Programme the success it is today, I want to add my own personal thanks. The fact that the Programme has become a model of international cooperation owes a great deal to your contribution as Independent Chairman in getting it established on the right footing.

Best wishes for an enjoyable and fruitful retirement.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. M. G. Candau
Chairman
Joint Coordinating Committee
Onchocerciasis Control
Programme
c/o World Health Organization
1211 Geneva 27
Switzerland

cc: for Mr. McNamara's Office (2)
cleared with and cc: Mr. de la Renaudière, Ms. Boskey

SDenning:db

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

434/3/332

Office of the President

DEC 10 1979

Sir:

I enclose copy of a letter dated November 18, 1979 from Dr. Hamed El-Sayeh, Minister of Economy, Foreign Trade and Economic Cooperation, the official channel of communication between the Government of Egypt and the Bank, requesting that you extend to Dr. Said El-Naggar, an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable
The Secretary of State
Department of State
Washington, D.C. 20520



MINISTER OF ECONOMY
AND ECONOMIC COOPERATION

Cairo, November 18, 1979

Dear Mr. McNamara:

As you know, Dr. Said El-Naggar is the principal representative of Egypt among the Executive Directors of the International Bank for Reconstruction and Development and resides in Washington, the permanent Headquarters of the Bank. The Bank is a specialized agency of the United Nations.

According to paragraph 4, Section 15, Article V, of the Agreement between the United Nations and the United States of America, regarding the Headquarters of the United Nations, dated June 26, 1947, principal resident representatives of member countries to specialized agencies of the United Nations with Headquarters in the United States are entitled to the privileges and immunities covered by said agreement under the conditions therein provided.

I have the honor to request that you communicate to His Excellency the Secretary of State of the United States of America our desire that His Excellency extend the privileges and immunities covered by said international agreement to Dr. Said El-Naggar; and I beg you, in transmitting this request, to express to the Secretary of State of the United States your views thereon.

Hamed A. El-Sayeh
Dr. Hamed El-Sayeh

Minister of Economy, Foreign Trade
and Economic Cooperation - Egypt

Mr. Robert S. McNamara
President
The World Bank
1818 H Street, N.W.
Washington, D.C. 20433

484/3/330

DEC 6 1979

Dear Mr. Muezzinoglu:

Thank you very much for your kind letter of November 12.

It has also been a great pleasure and privilege for me to meet and discuss matters of mutual interest with you. Your courage and tenacity in pursuing some of the necessary but difficult actions, I am sure, will go a long way in gradually restoring health to Turkey's economy. You may rest assured that the Bank will continue its efforts, to backstop Turkey's own efforts, to help your country regain its economic vitality and develop its potential.

Messrs. Benjenk, Bart and Davar, and other colleagues working on Turkey, who have had the privilege of working closely with you, join me in thanking you for the cooperation you have extended in our mutual endeavors.

With best regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ziya Muezzinoglu
T.B.M.M.
Ankara, Turkey.

Cl. with &
cc: Messrs. Benjenk (EMNVP), Bart (EM2)
cc: Mr. McNamara's Office (2)

AJDavar:bb
December 3, 1979

494/3/329

DEC 6 1979

Dear Ted:

Thank you for your thoughtful letter describing the prospective activities and needs of the Overseas Development Council for the coming year. I have reviewed the situation carefully and am happy to say that we will be prepared to increase the annual contribution of the World Bank to \$50,000 per year, beginning July 1. All of us in the Bank wish you the very best for the Overseas Development Council's program in the coming year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rever^end Theodore M. Hesburgh, C.S.C.
Chairman of the Board
Overseas Development Council
1717 Massachusetts Avenue, N.W.
Washington, D.C. 20036

JEMerriam:rgw
December 4, 1979

bcc: Mr. Wille

TELEX
244

DECEMBER 6, 1979
72283/72001

494/3/328

HIS EXCELLENCY TRAN DUONG, MINISTER-DIRECTOR GENERAL, STATE BANK OF
VIET NAM, HANOI, VIET NAM

EYE ACKNOWLEDGE WITH THANKS YOUR TELEX OF NOVEMBER 6, REGARDING THE
BANK GROUP'S ASSISTANCE TO VIET NAM. AS YOU ARE NO DOUBT AWARE,
RECENTLY EYE INFORMED THE BANK'S EXECUTIVE DIRECTORS THAT IN OUR
JUDGMENT EVENTS OVER THE PAST YEAR HAD RAISED SERIOUS QUESTIONS
ABOUT VIET NAM'S ABILITY TO CARRY OUT ITS DEVELOPMENT PROGRAM AND
THAT THESE QUESTIONS WERE SUFFICIENTLY FUNDAMENTAL TO WARRANT THE
TEMPORARY SUSPENSION OF LENDING TO VIET NAM. EYE FURTHER INFORMED
THE EXECUTIVE DIRECTORS THAT WE COULD NOT RECOMMEND NEW IDA CREDITS
TO VIET NAM UNTIL THERE WAS A SIGNIFICANT IMPROVEMENT IN CONDITIONS.
EYE WISH TO ASSURE YOU THAT IN OUR DECISIONS AND RECOMMENDATIONS
TO THE EXECUTIVE DIRECTORS ON VIET NAM, AS ON ANY OTHER COUNTRY,
WE WILL BE GUIDED BY THE ARTICLES OF AGREEMENT OF THE BANK AND IDA,
WHICH REQUIRE THAT ONLY ECONOMIC CONSIDERATIONS SHALL BE RELEVANT.
ROBERT S. MCNAMARA, PRESIDENT, WORLD BANK

VIET NAM

cc: Mr. Nurick
Mr. Stern

R McN
SHHu min/RSNMcNamara:bmm

Robert S. McNamara

President

434/3/327

DEC 6 1979

Dear Mr. Minister:

I have been informed by Moeen Qureshi, who has just returned from Bonn, of his discussions with you and with His Excellency Minister Offergeld.

I was delighted to learn that you had agreed that Germany would be prepared to accept an increase in its share in IDA 6 from the 12 percent currently envisaged to 12.5 percent in the interest of ensuring the successful completion of IDA 6 negotiations. Let me say that I deeply appreciate the additional contribution that Germany is making and the effort that you have personally made to ensure a satisfactory outcome of this matter.

Moeen Qureshi has informed me of your continuing interest in the Sahel. As I mentioned to you in Belgrade, these countries are likely to face serious developmental problems in the 1980's and we in the Bank would be very glad to collaborate with Germany and other concerned governments in the development tasks facing this region.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Hans Matthoefer
Bundesminister der Finanzen
Bundesministerium der Finanzen
Graurheindorfer Strasse 108
D-5300 Bonn
Federal Republic of Germany

cc: Dr. Kurth
Mr. Cargill
MAQureshi:gmb
December 4, 1979

494/3/325

Unofficial Translation

DEC 4 1979

His Excellency
Mr. Ricardo Martinez
Ministro de Estado
Jefe de la Oficina Central
de Coordinacion y Planificacion
Caracas, Venezuela

Dear Mr. Minister:

I am pleased to recall our recent conversations in Belgrade. They gave us the opportunity to discuss and analyze different topics related to the technical and financial cooperation of the Bank Group to Venezuela. As you might recall, at our meeting, I was pleased to express our appreciation for your esteemed Government's decision to participate in the Bank's and IFC's capital increases, and our satisfaction at Venezuela's consideration of participating in IDA.

In relation to the contribution of the Bank Group to Venezuela's economic and social development, it is my pleasure to reiterate to you our best intentions to continue our participation as follows:

- 1) International Finance Corporation. The IFC is willing to consider, in accordance with established procedures, financial operations (investments and/or lending) in Venezuela. Such operations could also contribute to mobilize financial and technical resources from other sources, via cofinancing.
- 2) Economic Development Institute. The Institute could also contribute to develop courses in Venezuela, especially in such areas as project preparation and appraisal.
- 3) Technical Assistance. The Bank will continue its free technical assistance of one manyear per annum. We are also prepared to provide additional technical assistance on a reimbursable basis, in accordance with actual procedures applicable to all developing nations.

I trust, Mr. Minister, that this program will be considered favorably by you and your esteemed Government, and also considered as a positive

contribution to the development of Venezuela. I would also like to take this opportunity to reiterate the firm decision of the World Bank Group, to continue our collaboration with your Government to the best of our abilities, in matters related to our assistance to Venezuela, as well as in those related to our joint efforts to help other developing nations.

Sincerely,

Robert S. McNamara

DEC 4 1979

Excmo. Señor Ricardo Martínez
Ministro de Estado
Oficina Central de Coordinación y Planificación
Caracas, Venezuela

Estimado Señor Ministro:

Me es grato referirme a las conversaciones que sostuvimos recientemente en Belgrado, durante las cuales analizamos distintos aspectos relacionados con la cooperación técnica y financiera del Grupo del Banco a Venezuela. En dicha oportunidad tuve también el agrado de expresarle nuestro reconocimiento por la decisión de su estimable Gobierno de participar en el incremento de los recursos del Banco y de la Corporación Financiera Internacional, y por su interés en considerar el ingreso de Venezuela en la Asociación Internacional de Fomento.

En relación a la contribución del Grupo del Banco al desarrollo económico y social de Venezuela, tengo el agrado de reiterarle nuestra mejor disposición de continuar nuestra participación en la siguiente forma:

- (i) Corporación Financiera Internacional. La C.F.I. está dispuesta a considerar, conforme a sus normas y procedimientos usuales, la realización de operaciones financieras (inversiones y/o préstamos) en Venezuela. Dichas operaciones podrían también contribuir a movilizar recursos financieros y técnicos de otras fuentes mediante esquemas de cofinanciamiento.
- (ii) Instituto de Desarrollo Económico. El Instituto podría contribuir a realizar cursos en Venezuela, especialmente en materias relacionadas con la preparación y evaluación de proyectos.
- (iii) Asistencia Técnica. El Banco continuará su asistencia técnica no reembolsable de un hombre-año anualmente. Estamos también dispuestos a brindar asistencia en exceso de un hombre-año sobre base reembolsable, de acuerdo con los procedimientos vigentes en el Banco que se aplican a todos los países en vías de desarrollo.

Confío, Sr. Ministro, en que el programa sugerido será acogido favorablemente por usted y su estimable Gobierno, y considerado como un aporte positivo al desarrollo de Venezuela. Aprovecho también la oportunidad para

reiterarle la firme decisión del Grupo del Banco Mundial de continuar cooperando, en la mayor medida posible, con su Gobierno, tanto en lo que se refiere a nuestra asistencia a Venezuela, como en esfuerzos conjuntos en favor de otros países en vías de desarrollo.

Lo saluda atentamente,

(Signed) Robert S. McNamara

Robert S. McNamara

CMuñiz/RGonzález-Cofiño: ydp

12/3/79

494/3/322

DEC 3 1979

Dear Mr. Governor:

I am writing to thank you and your colleagues for the warm reception which you accorded to us in Recife on November 9. The dinner in the garden of your residence, with many distinguished guests and pleasant entertainment, was both stimulating and enjoyable. But even more impressive was the program you had arranged in the urban development project. I am most grateful.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Marco Maciel
Governador do Estado de Pernambuco
Recife, Pernambuco, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 29, 1979

RFSkillings/RSMcNamara:nev

484/3/318

NOV 29 1979

Excellency:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of ¥30,000,000,000 in the markets of Japan through an issue of fifteen-year bonds denominated in Japanese yen. The interest rate and the price of the bonds have not yet been determined.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in the markets of Japan of such amounts as may be raised by the issuance of not exceeding ¥30,000,000,000 aggregate principal amount of bonds. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Hoboru Takeshita
Minister of Finance
Ministry of Finance
Tokyo, Japan

cc: Mr. Seiji Morioka, Executive Director
Cleared with and cc: Mr. Sakuragi, Legal Department
cc: for Mr. McNamara's Office (2) ✓
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Financial Operation Division/Yen Bonds #34

JBRadifera:ajk

484/3/317

NOV 29 1979

Dear Mr. Mayor:

I am writing to thank you for your kindness and hospitality to me on my recent brief visit to Campina Grande. I much enjoyed the luncheon at your home and I am only sorry that time did not permit a more extensive visit. I hope very much that your program to improve urban services in Campina Grande which the World Bank is supporting as part of CNDU's medium cities program will move forward rapidly.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Enivaldo Ribeiro
Prefeito
Prefeitura Municipal
Campina Grande, Paraiba, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 28, 1979

RFSkillings:nev

484/3/316

NOV 29 1979

Dear Brad:

Thank you for your letter of November 16, inviting me to take part in a ceremony at UNDP Headquarters on February 1 for the signing of the Draft Declaration on Environmental Policies and Procedures Relating to Economic Development.

I am sorry to have to reply that I shall not be able to join you on that occasion, since it will follow immediately on my return from a trip of several weeks visiting member countries in Africa. If you and Mr. Tolba nevertheless wish a Bank presence, Mr. William Clark, Vice President for External Relations, could represent me. He could sign for the Bank, together with the other participants in the ceremony, or, if you prefer, I could sign the document later in Washington.

I am sending a copy of this letter to Mr. Tolba.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bradford Morse
Administrator
United Nations Development Programme
One United Nations Plaza
New York, N.Y. 10017

cc: Mr. Mostafa K. Tolba
Executive Director
United Nations Environment Programme
Nairobi, Kenya

Cleared with and cc: Dr. James Lee, PAS
Mr. William Clark, VPE

SEBoskey:d1
November 28, 1979

494/3/315

NOV 28 1979

Dear Mr. Minister:

I much enjoyed the meeting with you and your colleagues in Brasilia on November 12, and I was most interested in your description of the Brazilian Government's policies directed at improving industrial productivity, helping to resolve balance-of-payments problems and developing new energy sources. I hope the World Bank can support your efforts.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Joao Camillo Penna
Ministro da Industria e Comercio
Esplanada dos Ministerios, Bloco 6, 3° Andar -
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/314

NOV 28 1979

Dear Mr. Minister:

It was a great pleasure to travel together with you during part of my recent visit to Brazil. I particularly appreciated the opportunity to meet at SUDENE with you, the Superintendent, and other officials, and to learn of your plans for strengthening SUDENE in order that it may better be able to organize and administer the Government's rural development programs in the Northeast. The problems of the area present a great challenge, and I hope that the Bank will continue to be associated in supporting your objectives.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mario David Andreazza
Ministro do Interior
Esplanada dos Ministerios
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979
RFSkillings:nev

494/3/313

NOV 28 1979

Dear Mr. Minister:

It was a pleasure to travel with you during part of my recent visit to Brazil's Northeast. The development problems in the area present a great challenge, and I hope the Bank can be associated with your efforts as you strengthen the institutional structure, so that it may better be able to organize and manage the rural development effort.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Amaury Stabile
Ministro da Agricultura
Esplanada dos Ministerios, Bloco 3
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdaui, LAC II

November 20, 1979

RFSkillings:nev

494/3/312

NOV 28 1979

Dear Mr. President:

I am writing to thank you for taking time from your busy schedule to meet with me and my associates on November 12. As I informed you then, I have been most impressed by the progress that Brazil has made in many directions over the past ten years, in meeting the challenge not only of sustaining growth but also of combatting poverty. I hope very much that the World Bank can continue to help Brazil move towards the achievement of its development goals.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
General Joao Baptista de Oliveira Figueiredo
Presidente
Palacio do Planalto
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 27, 1979

RFSkillings:nev

494/3/311

NOV 28 1979

Dear Mr. Minister:

I was most interested during our meeting on November 12 to learn of the major programs which your Ministry is developing in the railway and the highway sectors. I hope very much that the World Bank can support them. I know that the financial position of the federal railway enterprise is particularly difficult, but I am confident that the Government will be able to devise a program to overcome it.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Eliseu Resende
Ministro dos Transportes
Esplanada dos Ministerios, Bloco 9, 6° Andar
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/310

NOV 28 1979

Dear Dr. Batista:

I am writing you to express my thanks to you and to the other officials of CVRD and AMZA who arranged the pleasant and interesting visit for me to the site of the Carajas iron ore deposit on November 10. The situation of this deposit is indeed unique, and I am sure that some day it will become one of the world's major sources of commercial iron ore.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Elias Batista
Presidente
Companhia Vale do Rio Doce (CVRD)
Av. Graça Aranha, 26 - 3º Andar
20030 Rio de Janeiro, RJ, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/309

NOV 28 1979

Dear Dr. Yokota:

I am writing to say how much I appreciated your company on my recent visit to Brazil's Northeast and Amazon regions. I was especially interested in the visit to the Agrovilla on the Transamazon Highway which you were good enough to arrange. The problems of small-scale settlers in the region present a considerable challenge, and I know that INCRA is exerting every effort to meet the challenge.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Paulo Yokota
Presidente
Instituto Nacional de Colonizacao
e Reforma Agraria (INCRA)
Ed. Palacio do Desenvolvimento, 22º Andar
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdaun, LAC II

November 20, 1979

RFSkillings:nev

484 13/308

NOV 28 1979

Dear Mr. Governor:

I am writing to thank you for your cordial reception during our visit to Curitiba on November 7. I was most impressed by the Parana State Government's development programs and I hope that the World Bank can continue to support them.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Ney Braga
Governador
Palacio Iguacu
Curitiba, Parana, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494 131307

NOV 28 1979

Dear Mr. Mayor:

Thank you very much for the interesting visit that you arranged for me on November 7 to become acquainted with the outstanding urban planning work which you and your colleagues have been doing in Curitiba. We have much to learn from your pioneering work, and I hope that the World Bank can continue to support it.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Jaime Lerner
Prefeito
Curitiba, Parana, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494 131307

NOV 28 1979

Dear Mr. Mayor:

Thank you very much for the interesting visit that you arranged for me on November 7 to become acquainted with the outstanding urban planning work which you and your colleagues have been doing in Curitiba. We have much to learn from your pioneering work, and I hope that the World Bank can continue to support it.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Jaime Lerner
Prefeito
Curitiba, Parana, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494 / 3 / 306

NOV 28 1979

Dear Mr. Governor:

I am writing to express my thanks for the interesting presentation of Sao Paulo's development priorities which you and your colleagues made to us on November 7. Sao Paulo has many unique and intractable development problems, and I hope that the World Bank can continue to support your efforts to resolve them.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Paulo Maluf
Governador do Estado de Sao Paulo
Palacio dos Bandeirantes
Sao Paulo, SP, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494 / 3 / 305

NOV 28 1979

Dear Mr. Mayor:

This is to thank you for the most interesting presentation of Sao Paulo's urban development problems, as well as the helicopter tour of the city, which you arranged for me on November 8. I was particularly impressed with the city's efforts to deal with its difficult poverty problems and I hope that the World Bank can continue to support those efforts.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Reynaldo Barros
Prefeito
Sao Paulo, SP, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494 / 3 / 304

NOV 28 1979

Dear Mr. Governor:

I want to thank you for arranging such an interesting visit to the Brejo project for me on November 9. The State is to be congratulated on its program to increase rural productivity and I am happy that the World Bank is able to support it.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Tarcisio de Miranda Buriti
Governador
Joao Pessoa, Paraiba, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/303

NOV 28 1979

Dear Mr. Governor:

I am writing to thank you for the most pleasant and informative afternoon and evening which I spent with you and your colleagues cruising on the Rio Negro and at dinner. The problems of Amazonas are unique and I hope that the World Bank will be able to make a contribution to your efforts to resolve them.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Jose Lindoso
Governador
Estado do Amazonas
Manaus, Amazonas, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/302

NOV 28 1979

Dear Mr. Mayor:

It was a great pleasure to meet you during my recent visit to Manaus and to learn of the difficult urban development problems that have been created by the very rapid growth of your city. I hope very much that the World Bank will be able to contribute to your efforts of resolving these problems.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Jose Fernandes
Prefeito
Manaus, Amazonas, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/301

NOV 28 1979

Dear Mr. Minister:

I am writing to say how much I enjoyed the meeting with you on November 12, as well as the luncheon which you so kindly arranged with your fellow Ministers. I was especially interested in your lucid account of the country's immediate economic problems and of your strategy for confronting them. You can count on the World Bank to continue to support your efforts.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Mabe painting is hung in a place of honor on the wall of the Bank. Many thanks.

His Excellency
Antonio Delfim Netto
Ministro de Estado Chefe da
Secretaria de Planejamento
Esplanada dos Ministerios, Bloco K, 7º Andar
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdau, LAC II

November 20, 1979

RFSkillings:nev

494/3/300

NOV 28 1979

Dear Dr. Alves:

I enjoyed very much meeting you during my recent visit to Manaus. The visit to the EMBRAPA research stations there was most instructive, and I am impressed with the work which you and your associates are doing. Please convey to them my best thanks for the interesting tour. I hope that the World Bank can continue to support EMBRAPA's excellent work.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Eliseu Alves
Presidente
Empresa Brasileira de Pesquisa
Agropecuaria (EMBRAPA)
Edificio Super Centro Venancio 2.000
Q.700 - Bloco B S.C.S.
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)
Mr. Ardito Barletta
Mr. Lerdaun, LAC II

November 26, 1979

RFSkillings:nev

494/3/299

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

November 28, 1979

Dear Galo:

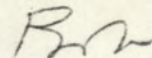
Many thanks for the delightful luncheon you arranged for Margaret and me and my associates at Zuleta. I greatly enjoyed seeing you once again and meeting with members of your wonderful family in such a splendid setting.

Your comments on Ecuador's political and economic prospects were extremely perceptive and very helpful. I know the key role you played in helping steer Ecuador back to democratic rule -- an action for which all who believe in democracy are in your debt.

Do allow time for a visit with us during your next trip to this country.

With best wishes to you and all of your family,

Sincerely,



Robert S. McNamara

The Honorable
Galo Plaza Lasso
Av. 6 de Diciembre 1300
Quito, Ecuador

494/3/298

NOV 28 1979

Dear Dr. Correa:

Many thanks for the lunch which you offered to my colleagues and me during our recent visit to Guayaquil. I am also grateful for your kind words of welcome on that occasion.

The luncheon gave me an excellent opportunity to exchange views with you and other members of Ecuador's financial and business community. This was particularly useful in light of the important role which the private sector has traditionally played in Ecuador's development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jose A. Correa
President
COFIEC
Av. Amazonas y Patria
Quito, ECUADOR

FAguirre-Sacasa:cm
November 27, 1979

cc: for Mr. McNamara's office (2)

494/3/297

NOV 28 1979

Dear Dr. Salgado:

Allow me to express my sincere appreciation for the part you played in making my recent visit to Ecuador a rewarding experience. I am particularly grateful for the time you generously took from your busy workload to accompany me during the visit. I enjoyed our conversations during the three days we were together and can assure you that your comments have furthered my understanding of the potential and constraints Ecuador faces in its future development.

Mrs. McNamara has also asked me to pass along her special thanks to Mrs. Salgado for her warm hospitality and companionship during the visit. It made her stay in your beautiful country a memorable one.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Germanico Salgado
General Manager
Banco Central del Ecuador
10 de Agosto y Briceño
Quito, ECUADOR

FAguirre-Sacasa:cm
November 27, 1979

cc: for Mr. McNamara's office (2)

496/3/296

UNOFFICIAL TRANSLATION

NOV 28 1979

Dear Dr. Roldos,

I am writing you to express my deep appreciation for the interest you took, and the time you dedicated to, my visit to Ecuador. In particular, I appreciate the meeting which you arranged and chaired with important members of Ecuador's economic team. This meeting gave me a better appreciation of Ecuador's socioeconomic situation and of the measures which the new Government is thinking of taking to resolve the problems facing the country. It also gave me a chance to express some of the Bank's concerns regarding the economy and several projects which are being carried out, with some difficulty, in Ecuador with World Bank financing.

On behalf of my wife, my colleagues and myself, I would also like to thank you for the extraordinary dinner which you offered in our honor at the "Convento de la Merced". On that occasion, we were . . . able to meet and talk with high Government officials in a frank and cordial manner. We were also able to appreciate one of the continent's architectural jewels for which Ecuador is justifiably well known.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Leon Roldos Aguilera
President of the Monetary Board
c/o Central Bank
Quito, ECUADOR

NOV 28 1979

Estimado Dr. Roldós:

Me complace escribirle para expresarle mi profundo reconocimiento por el interés y tiempo que usted le consagró a mi reciente visita al Ecuador. En particular, le agradezco por la reunión con destacados miembros del equipo económico que usted tuvo la amabilidad de organizar y presidir. Esta me brindó una mejor apreciación de la situación socioeconómica del Ecuador y de las medidas que el nuevo Gobierno piensa tomar para abordar los problemas que el país enfrenta. Me permitió, además, expresarles algunas de las preocupaciones del Banco sobre la economía y sobre varios proyectos que se están llevando a cabo, pero con dificultades, en el Ecuador con el apoyo financiero del Banco.

En nombre de mi señora, mis colegas y del mío propio, también quisiera agradecerle por la extraordinaria velada que tuvo la gentileza de ofrecer en nuestro honor en el Convento de la Merced. En esta ocasión, pudimos conversar en un ambiente franco y cordial con altas personalidades del Gobierno. Pudimos, también, apreciar el marco extraordinario de una de las joyas arquitectónicas del continente que le han dado merecida fama al Ecuador.

Agradeciéndole nuevamente sus atenciones, me despido de usted con un cordial saludo.

(Signed) Robert S. McNamara

Robert S. McNamara

Doctor León Roldós Aguilera
Presidente de la Junta Monetaria
a/c Banco Central del Ecuador
10 de Agosto y Briceño
Quito, ECUADOR

FAguirre-Sacasa/DHachette:cm
Noviembre 27, 1979

cc: for Mr. McNamara's office (2)

494/3/295

NOV 28 1979

U N O F F I C I A L T R A N S L A T I O N

Dear Mr. Vice President:

Many thanks for having met with me on November 13 to discuss Ecuador-Bank relations and the present situation in your country.

Our meeting was useful for me in that it gave me a better understanding of the socio-economic prospects of your country, of the principal problems which your government will have to face in the near future and of the new institutional arrangements for economic planning. It was also important to get your views with regard to ways in which the World Bank can assist in Ecuador's development process.

At the same time, this meeting gave me the opportunity to convey to you some of our concerns regarding the economic situation and the execution of several projects which the World Bank is helping to finance in Ecuador.

I wish you good luck in the management task ahead of you and take this opportunity to assure you of the Bank's support.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Osvaldo Hurtado L.
Vice President of the Republic
of Ecuador
Benalcazar 1000
Quito, ECUADOR

NOV 28 1979

Excelentísimo Señor Vicepresidente:

Por la presente quisiera expresarle mi más sincero reconocimiento por la oportunidad que me brindó el 13 de noviembre de conversar con usted sobre algunos aspectos de la actualidad ecuatoriana y las relaciones entre su país y el Banco Mundial.

La reunión fué muy provechosa ya que me permitió obtener de usted una mejor apreciación de las perspectivas del desarrollo socio-económico de su país, de los principales problemas que su Gobierno enfrentará en el futuro cercano, y de la nueva institucionalidad que servirá de marco a la planificación económica. Importante fué también para mí tomar nota de sus aspiraciones en cuanto a la participación del Banco Mundial en dicho proceso de desarrollo.

Asimismo, este encuentro me dió la oportunidad de expresarle nuestras inquietudes sobre algunos aspectos de la situación económica y también sobre la ejecución de varios proyectos que el Banco Mundial ayuda a financiar en el Ecuador.

Augurándole todo éxito en su gestión futura y asegurándole el apoyo del Banco, tengo el agrado de expresarle, Excelentísimo Señor Vicepresidente, el testimonio de mi más alta y distinguida consideración.

(Signed) Robert S. McNamara

Robert S. McNamara

Excelentísimo Señor Vicepresidente
de la República del Ecuador
Dr. Osvaldo Hurtado L.
Benalcázar 1000
Quito, ECUADOR

DHachette/FAguirre-Sacasa:cm
Noviembre 27, 1979

cc: for Mr. McNamara's office (2)

484/3/294
Nov 28 1979

U N O F F I C I A L T R A N S L A T I O N

Dear Mr. President:

Please accept my gratitude for having invited me to visit your country and for the kindness which you and members of your government extended to me during my stay.

My visit was extremely interesting and useful to me. Specifically, the interview which you granted me, and which took place within a frank and friendly framework, gave me a better understanding for political and economic events in your country. It also gave me a deeper insight into Ecuador's immediate prospects, its major problems and your Government's strategy for resolving these. Finally, during the interview I was able to convey to you some of our concerns regarding the economic situation and the execution of several projects which the Bank is helping to finance.

On behalf of Mrs. McNamara, my colleagues and myself, I would also like to thank you for the excellent dinner which you offered us at the Presidential Palace. On that occasion, we were able to converse with distinguished members of the Government in a cordial setting.

I wish you good luck in your Administration and assure you that you can count on the World Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Jaime Roldos Aguilera
President of the Republic of Ecuador
Presidential Palace
Quito, ECUADOR

NOV 28 1979

Excelentísimo Señor Presidente:

Quisiera por la presente expresarle mi más profundo reconocimiento por la invitación que usted me hiciera para visitar su país y por las múltiples atenciones suyas y de los miembros de su Gobierno durante mi estadía.

Mi visita fué extremadamente interesante y provechosa. En particular, la entrevista que usted tuvo la gentileza de concederme y que se desarrolló en un tono franco y amistoso, me brindó una mejor apreciación del momento político y económico del país. También me permitió comprender mejor sus perspectivas inmediatas, sus problemas más destacados y la estrategia de su Gobierno para resolverlos. Asimismo, pude expresarle algunas inquietudes nuestras relacionadas con la situación económica y con la ejecución de varios proyectos que el Banco Mundial ayuda a financiar en el Ecuador.

En nombre de mi señora, de mis colegas y del mío propio, también quisiera agradecerle la excelente cena que nos ofreciera en el Palacio Presidencial. En esta ocasión, pudimos conversar con miembros destacados del Gobierno en un ambiente de cordialidad.

Augurándole todo éxito en su gestión futura y asegurándole el apoyo del Banco al Ecuador en todo lo que esté a nuestro alcance, tengo el agrado de expresarle, Excelentísimo Señor Presidente, el testimonio de mi más alta y distinguida consideración.

(Signed) Robert S. McNamara

Robert S. McNamara

Excelentísimo Señor Presidente
de la República del Ecuador
Dr. Jaime Roldós Aguilera
Palacio Presidencial
Quito, ECUADOR

DHachette/FAguirre-Sacasa:cm
Noviembre 27, 1979

cc: for Mr. McNamara's office (2)

494/3/293

November 21, 1979

Dear Mr. Minister:

On my return from a visit to Latin America I would like to respond to your letter of October 26.

The possible change in the International Finance Corporation's Senior Management you refer to is not likely to take place until the middle of next year but in the early months of 1980 we will indeed have to start our consideration of this high level appointment.

I appreciate the initiative you have taken in this matter by presenting Mr. Vincent, whose credentials are certainly impressive, as a candidate for the position we may have to fill. It would be good if Mr. Vincent, during the earlier part of next year, would find it possible to visit us here at the Bank's headquarters in Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
René Monory
Minister of Economy
Paris, France

(93 rue de Rivoli
75056 Paris RP)

cc: Mr. P. Mentre de Loye, Executive Director
MPaijmans:bmm

494/3/292

November 21, 1979

Dear Maurice:

I was delighted with our discussion today and very hopeful that the International Energy Development Corporation can be of assistance to us in our efforts to maximize the energy potential of the developing countries. The international character of the organization is unique and should facilitate achievement of its objective.

I hope we may meet again soon.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Maurice Strong
Chairman, AZL Resources, Inc.
5025 East Washington Street
Phoenix, Arizona

RMcN:bmm

494/3/291

November 20, 1979

MEMORANDUM TO MR. HOLLIS B. CHENERY

In your memorandum dated November 20, subject "PHN Policy Unit", you state DPS has absorbed 12 man-years of work on the WDR over the past two years "and has only managed to do so with unacceptable amounts of overtime." Please take steps immediately to eliminate all "unacceptable overtime in DPS".

Robert S. McNamara

RSMcNamara:js
cc: Messrs. Stern, B.King

494/3/290

NOV 20 1979

His Excellency
Abdul Rahman Salim Al-Ateeqy
Minister of Finance
Ministry of Finance
P.O. Box 9
Kuwait

Dear Mr. Minister:

It was a great pleasure to meet you again last month at the Annual Meeting of the Bank in Belgrade. I very much appreciated the opportunity to discuss with you the subjects you had raised in your letter to me dated September 6, 1979. Since my return I have been able to have these matters reviewed in the light of our conversation and I am writing now to let you know what we are trying to achieve so as to meet the concerns you conveyed to me.

On the matter of the circulation within the Bank of the daily Press Report, we have undertaken a careful review of the content and format of the Report in order to ensure that there is a better balance among the various sources of news, and that the articles and news reports periodically selected for circulation are those that bear directly on issues of development and the interests of the World Bank. I hope that these changes will result in a press digest which is more useful and relevant to the needs of the Bank staff, and which avoids misunderstandings of the type which have arisen in the past. The Press Report will be circulated only within the Bank.

As regards the information and statistics related to OPEC countries and their aid efforts, the Bank staff will make a special effort in the future to seek such information as much as possible directly from its sources in the OPEC countries and/or in the OPEC Secretariat and OPEC Special Fund. They also look forward to consulting with these authorities more closely on economic issues of interest to them, and on which they have special expertise, such as, for example, developments in the energy sector.

.../..

The importance you attach to the Bank having Arab nationals at senior levels reflects your desire for the Bank to develop closer relations with the Arab world and it is an objective that I strongly support. To ensure the attainment of that objective, our Personnel Management Department is making a serious effort to identify, from both within and outside the Institution, and on the broadest basis, suitably qualified and experienced candidates who can be considered for senior vacancies, as and when these occur. I am confident that this internal and external effort will ensure that Arab nationals will receive full consideration when senior appointments are made and indeed I would hope that in the foreseeable future we will be able to see concrete results of these efforts.

On his visit to Kuwait, Mr. Cargill will be in a position to give you more details on these various points and I myself am looking forward to meeting you again so that we can work together in strengthening the close understanding between the Bank and the Arab countries that we have both tried to foster over the past years.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

cc: Messrs. Cargill
Benjenk
Chenery
Clark
Paijmans
Vibert

FVibert/MAQureshi:gmb
November 20, 1979



OFFICE OF THE PRESIDENT

INTERNATIONAL FINANCE CORPORATION
WASHINGTON, D.C. 20433, U.S.A.

494/3/289

November 20, 1979

Dear Louis:

During the last Brookings meeting we spoke briefly of Iran Carbon and you gave me a copy of a letter dated October 19. I asked my staff to review the matter while I was in Latin America. They have done so and they agree with your view that the best solution would be for the Iranian major partner to buy out the foreign investors. IFC will do what it can to achieve this. However, IFC or IMDBI may have little immediate leverage to alter the course decided by NPC, at least in the present circumstances. We will certainly keep Cabot Corporation advised of any developments arising from our discussions with the Iranians.

I hope we may ski together during Christmas week.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Louis W. Cabot
Chairman of the Board
Cabot Corporation
125 High Street
Boston, Massachusetts 02110

DGustafson/RSMcNamara:js

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

494/3/288

Office of the President

November 19, 1979

Dr. Halfdan Mahler
Director-General
World Health Organization
1211 Geneva 27
Switzerland

Dear Halfdan:

Your inquiry about operations evaluation in the World Bank arrived just days after our Executive Directors reviewed the current status of the Bank's evaluation activities and their most recent findings, as they do this time each year. The subject is thus still very much on my mind.

You asked for my assessment of the value of these activities.

When I first established this function here almost ten years ago, I sought to strengthen our operational management by arranging for periodic and independent commentary on the effectiveness of the Bank policies and procedures on each of its investment projects, and on the staff's responsiveness to experience and to the concerns of our clients. I also sought an instrument of accountability to Executive Directors and member governments for the development effectiveness of our operations. The function has since evolved considerably and is providing the substantial benefits I had expected. It is now widely accepted throughout the Bank as a serious complement to our continuing efforts to improve the effectiveness of Bank operations.

Without exception, our Executive Directors and the governments they represent value the function highly for the assistance it offers in discharging their oversight responsibilities. They made this abundantly clear during their recent Board review. Some borrower governments are also beginning to value this activity for the help it can offer in initiating an evaluation function in their national administrations. I am particularly interested in this most recent, if still tentative, beginning of more collaborative evaluations with our borrowers. I have long felt, long before I came to the Bank, that public sector agency managers who are not subject to the normal disciplines of commercial enterprises must devise ways of being informed of and accountable for the effectiveness of their agencies' activities. I suspect that the United Nations and its specialized agencies could benefit no less from the discipline of systematic and objective assessments of major activities and programs. I sense you feel the same for WHO.

You also asked how we have resolved the dilemma of providing simultaneously for the objectivity of outsiders and the understanding of insiders in our evaluation process. The enclosed booklet "Operations Evaluation - World Bank Standards and Procedures" sets forth our approach to this dilemma. I am quite satisfied with the way it has developed to date.

From the very outset, I have insisted on complete independence in the conduct of this function. In the early days, evaluation staff reported to me through a senior officer who was not involved in or responsible for any of the activities being evaluated. I have made it a firm practice never to read an evaluation report until after it had been issued to our Board and to the member governments. Since 1975, this independence has been institutionalized in the manner described in the Standards and Procedures booklet. I have also insisted, as have our Executive Directors, that responsible and constructive self-evaluation by staff is to be encouraged, not avoided, that all projects be subject to review after completion, and that adequate resources be provided for this purpose. Staff perception of this strong interest and support of the President and Executive Directors has been fundamental to the successful establishment of this important function in the Bank.

We, too, experienced adversary tensions between evaluation and operational staff in the early days. Operational staff who felt threatened, or felt their views were not being adequately taken into account, were resentful rather than receptive to evaluation findings, and the utility of the function was reduced thereby. I am pleased that this tension has by now largely disappeared.

The first reason is that we now require operational staff to be involved in the evaluation process, and not just to observe and react to it as they once did. They now formulate their own assessments of particular operational experiences, and their own analyses of deviations from expectations and their significance for the future. These staff assessments form a standard part of our evaluation reporting.

The second reason is that the Director-General, Operations Evaluation, will not normally issue a report before he has determined whether there is any residual dissent about the evaluation findings and, if so, has confirmed that dissenting views are reflected to the satisfaction of the staff concerned. Residual dissent is rare; but the assurance that it is provided for is valued.

Subjectivity and defensiveness have not been a major problem. Staff know that their assessments of experience are subject to review and comment both by our independent evaluation staff and by the client; their professional integrity is thus engaged. Thanks largely to the manner in which the process is being managed, a professional and complementary relationship has developed between our operational and evaluation staff, which is now generally taken for granted and valued by all concerned.

Dr. Halfdan Mahler

- 3 -

November 19, 1979

Our evaluation activities have evolved considerably since Mr. Mervyn L. Weiner, our Director-General, Operations Evaluation, first discussed them with your Mrs. Bruggemann in Geneva in May 1977. Mr. Weiner would be happy to discuss our experience further with you and your associates if you think it useful. He happens to be planning to leave for Africa November 30. If you wish and so telex soon, he could arrange to return via Geneva some two weeks later; he would contact your office before that time to confirm a mutually convenient date.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Enclosure

MWeiner/RMcNamara:js

494/3/287

November 19, 1979

Dear Jim:

As I read your October 26th letter to Father Ted describing ODC's contribution to a more meaningful American response to the tragedy of Cambodia -- and the comments of Chairman Zablocki and of Representative Barnes on this contribution -- I have been reminded once again what an important contribution to increasing international cooperation the Overseas Development Council makes. I fully share the high regard for ODC which has been expressed by so many others, including notably Presidents Carter and Ford.

Over the past ten years ODC has contributed greatly, perhaps more than any other single American institution, toward making Americans aware of the necessity for more effective cooperation between developed and developing countries if either group is to achieve the progress it seeks. The World Bank has benefited significantly from the wider and deeper public understanding of this subject that has resulted from ODC's work. As the Council prepares its expanded program for the 1980's, both those who conceived it more than a decade ago, and those who in the 1970's have made the Council into the widely respected institution which it is today, have good reason to be proud.

May I say that this last remark has particular application to you, who, in your capacity as the first President of the organization, has given outstanding leadership to its growth and development. I am happy to know that, as you take over the responsibilities of Executive Director of UNICEF on January 1 next, you will be continuing to devote your abundant energies and talents to the cause of international cooperation for development.

With best regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. James P. Grant
President, Overseas Development Council
1717 Massachusetts Avenue, N. W.
Washington, D. C. 20036

J.Knapp:bmm
November 19, 1979

cc: Mr. Knapp

494/3/285

cc: For Mr. McNamara's Office (2)

NOV 19 1979

Dear Brad:

Among the things in which the UNDP, FAO and the Bank collaborate, one of the most outstandingly successful efforts is the Consultative Group on International Agricultural Research which the three organizations co-sponsor. It has brought together a wide array of private and public institutions which have effectively worked with each other to create and support a worldwide network of agricultural research which has had an important impact on food production in the developing countries and has the potential for an even wider beneficial influence in the future.

The UNDP's strong support of the CGIAR has been an important element in its success. This support has been evidenced not only in the increasing amounts of money regularly provided by the UNDP but in its leadership in the CGIAR's deliberations. In this Mr. Mashler, as the UNDP's representative in the CGIAR from its beginning, has made an outstanding personal contribution recognized and appreciated by all the other members of the Group as well as by the international research centers supported by the Group. As you probably know, the Directors of these centers recently took the occasion to express their appreciation of his contribution and marked the occasion by making a special presentation to him.

The CGIAR is now firmly established, but to achieve its purposes must further increase its efforts over the next few years which will be critical in consolidating the gains already made. I am aware that Mr. Mashler is reaching the age of normal retirement. I also know that many others in the Group share our view in the Bank that Mr. Mashler's continuation in the UNDP as the person most closely concerned with the CGIAR will be very important to the Group's continued success over the next few years. I would therefore urge -- and in this know I am joined by some of the principal members of the Group such as the United States, the Federal Republic of Germany, the United Kingdom and the Ford Foundation as well as others -- that you make it possible for Mr. Mashler to stay at his post in the UNDP for a further period of years. He is needed, and if he were soon to be retired, it would be a great loss to the CGIAR.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bradford Morse
Administrator
United Nations Development Programme
United Nations
New York, New York 10017

Michael Lejeune:vbm
November 6, 1979

cc: Mr. Edouard Saouma
Director-General, FAO

494/3/284

November 6, 1979

Dear Secretary-General:

It may be helpful if I amplify for your consideration the suggestion I made at the recent session of the ACC, for an exchange of views among agency heads on the issues to be dealt with and the objectives to be sought by the development strategy for the eighties. You and a number of participants in the ACC were kind enough to react favorably to the proposal I put forward in very general terms.

I have in mind that those agency heads who indicate an interest in doing so, together with the Director General for Development and International Economic Cooperation, the Under-Secretary General for Economic and Social Affairs and the Under-Secretary General, Department of Technical Cooperation for Development, might meet to discuss, each from the particular vantage point of his agency's or department's competence and expertise, the elements of the new development strategy. The Chairman of the Committee for Development Planning might be invited to attend and take part in the discussion. The meeting would be under the chairmanship of the United Nations. A day's concentrated discussion should suffice.

I would suggest that no special documentation be prepared (other than a summary of the current thinking of the Committee for Development Planning) and that there should be no formal agenda, so that the discussion could be wide-ranging and free-wheeling. It might, however, help to focus the discussion if the group had before it a list of questions; if you thought this would be useful, the Bank would be pleased to undertake its preparation and distribution.

Obviously, if the views of the ACC are to be taken into consideration by the Preparatory Committee, it is essential that the discussions be held before the work of the Preparatory Committee has reached an advanced stage. This suggests a meeting, at the very latest, in conjunction with the spring meeting of the ACC.

I am copying this letter to the members of the ACC.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kurt Waldheim
Secretary-General
United Nations
New York, N.Y. 10017

SEBoskey:di:RSMcNamara



INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

OFFICE OF THE PRESIDENT

TRANSLATION

Dear Mr. President:

I would like to thank you very much indeed for your letter of October 12 and for your kind comments on my speech at Belgrade on the occasion of our recent Annual Meeting.

I want to take this opportunity to let you know how very sensitive I am to the interest shown by you, Mr. President, as a Statesman and an author yourself, to the proposals and ideas which I find it necessary to express on the matter of international development strategy, and the role which I believe the Bank should be playing in executing that strategy. I depend on strong and unswerving support from political leaders such as you to give me hope that we will be able to play this role, and that our efforts to mobilize international assistance from the industrialized countries will be supported by national policies of the developing countries which are precisely designed to overcome the very serious problems which they continue to face, and enable them to better control their destiny.

Sincerely,

Robert S. McNamara

His Excellency
Léopold Sédar Senghor
President
Republic of Senegal
Dakar, Senegal



OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

494/13/283

NOV 6 1979

Monsieur le Président,

Je vous remercie vivement de votre lettre du 12 octobre et des commentaires que vous avez bien voulu faire sur le discours que j'ai prononcé à Belgrade à l'occasion de notre dernière Assemblée générale annuelle. Je suis personnellement très touché de l'intérêt que l'homme d'Etat et l'écrivain que vous êtes voulez bien porter à mes propos et aux vues que j'exprime sur la stratégie internationale du développement et le rôle que la Banque Mondiale devrait jouer dans la mise en oeuvre de cette stratégie. C'est l'appui fidèle et précieux de leaders politiques comme vous qui me donne l'espoir que nous pourrons jouer ce rôle et qu'à nos efforts pour mobiliser l'aide internationale des pays industrialisés correspondra une politique cohérente des pays en voie de développement pour surmonter les graves problèmes qu'ils rencontrent et mieux maîtriser leur destin.

Veuillez agréer, Monsieur le Président, avec mes remerciements très sincères, l'expression de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Léopold Sédar Senghor
Président de la République
du Sénégal
Dakar, Sénégal



INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

OFFICE OF THE PRESIDENT

494/3/282
NOV 6 1979

Monsieur le Président,

Je vous remercie vivement de votre lettre du 4 octobre que votre Ambassadeur à Washington a bien voulu me faire parvenir. J'ai été personnellement très heureux de vous revoir en août dernier, à l'occasion de votre passage à Washington, et de m'entretenir avec vous des objectifs de développement de votre gouvernement et du rôle que vous souhaitez voir jouer par la Banque Mondiale dans la réalisation de ce programme.

Nous sommes prêts à accorder une importance particulière à tous les secteurs que vous mentionnez spécifiquement dans votre lettre. Dès ce mois-ci des missions de reconnaissance étudieront les domaines de la petite et moyenne industrie et de l'énergie. Nous avons déjà financé deux projets agricoles et un projet d'élevage est en cours d'évaluation. Le deuxième projet routier vient d'être signé et l'évaluation d'un projet d'énergie électrique est prévue pour novembre/décembre de cette année.

Tout ceci montre à quel point il y a communauté de vues entre les autorités guinéennes et nous-mêmes sur les grandes lignes de l'action à entreprendre et la sélection des secteurs d'intervention et je suis persuadé que les travaux en cours faciliteront le développement et la diversification de nos opérations en Guinée.

Veuillez agréer, Monsieur le Président, l'expression de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Ahmed Sékou Touré
Président de la République
populaire révolutionnaire
de Guinée
Conakry, Guinée

TRANSLATION OF LETTER ADDRESSED TO MR. McNAMARA BY THE
PRESIDENT OF GUINEA ON OCTOBER 4, 1979

Dear Mr. President:

I take the opportunity of the return to Washington of our Ambassador to thank you once again for your warm welcome during my visit to Washington.

I wish to thank you for the growing interest which your great institution takes in the Popular Revolutionary Republic of Guinea.

As I had occasion to mention again recently to you, I consider that the World Bank has a privileged part to play in the implementation of our country's program of economic and social development, and particularly with respect to:

- the setting-up or rehabilitation of small and medium industrial enterprises;
- petroleum exploration;
- the continuation of the agricultural project;
- the completion of the highway project;
- the quick implementation of the power project (rehabilitation of the grandes chutes dam).

I take this opportunity to thank you for the dedication constantly displayed by those of your staff who handle the affairs of Guinea.

Sincerely yours,

(Signed: Ahmed Sékou Touré)

494 / 3 / 279

November 1, 1979

Dear Bill:

Owing to the extreme urgency of the matter and the lateness of the hour, this afternoon, I addressed the appended letter directly to the Chairman, Sub-Committee on Foreign Operations, U.S. House of Representatives, thus deviating from the rule I have invariably followed of communicating with member Governments only through officially designated channels, in your case, through Treasury (the letter was, as you know, transmitted to the Chairman by Mr. Bergsten). While I know you will in the circumstances understand the compelling reasons for this departure from our fixed rule, I nevertheless ask you to accept my apologies.

Sincerely,

Robert S. McNamara

The Honorable
G. William Miller
The Secretary of the Treasury
Washington, D. C.

Enclosure

PDamry:RMcNamara:js
cc: Mr. Damry

494 / 3 / 278

November 1, 1979

Dear Mr. Chairman:

In response to your inquiry, I would like you to know that events over the past year have raised a very serious question about Viet Nam's current commitment to a rational development policy. These questions were considered sufficiently fundamental to warrant a suspension of new lending to Viet Nam.

Under current conditions it would not be possible to invest funds there with a high probability that investment objectives would be realized or with assurances that the project would benefit the masses of the people. Consequently, because of these conditions, I cannot recommend a loan to Viet Nam to the Board in FY1980 and therefore the Bank Group will not be providing a loan to Viet Nam in FY1980.

Sincerely,

Robert S. McNamara

The Honorable
Clarence D. Long
Subcommittee on Foreign Operations
U. S. House of Representatives
Washington, D. C. 20515
ESTern;RSMcNamra:bmm

cc: Mr. Stern
Fried
Merriam