

GUIDE TO THE
**WORLD BANK GROUP
ARCHIVES**
EXPLORE. DISCOVER. LEARN.





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FOREWORD – OUR MEMORY FOUNDATIONS

by Shaolin Yang, Managing Director and World Bank Group Chief Administrative Officer

At the World Bank Group, we believe that transparency and accountability are essential to the development process and to achieving the twin goals of ending extreme poverty and boosting shared prosperity. The Archives of the World Bank Group are the foundation for transparency and accountability of the organization, and which offers a vast body of knowledge and information that reflects development work over 75 years. The holdings of the Archives contain the evidence of the Bank Group's work in member countries and the documentary heritage of the organization as the largest and oldest multilateral economic development bank in the world.

In 1944 at Bretton Woods, New Hampshire, 44 nations came together near the end of the Second World War to devise a plan that would contribute, in part, to peace and global cooperation. The World Bank was born from this event and since then it has grown

and evolved to meet the challenges of its member countries. The Archives preserves, describes and makes accessible the evidence base and documentary memory of this evolution. Thanks to the Open Agenda initiative and the Access to Information Policy, the World Bank Group's vast collection of archival material—dating back to its inception in the 1940s—offers new potential for bringing historical research to bear on development policies and practice.

As a knowledge institution, we draw confidence in our work from the Bank Group's institutional memory. The Archives safeguard our operations and our engagement with member countries against amnesia and ensure the lessons of the past are relevant for our future. Moreover, these precious archives are available as a global public good and are the foundation to build even stronger multilateral efforts for economic development and prosperity world-wide.



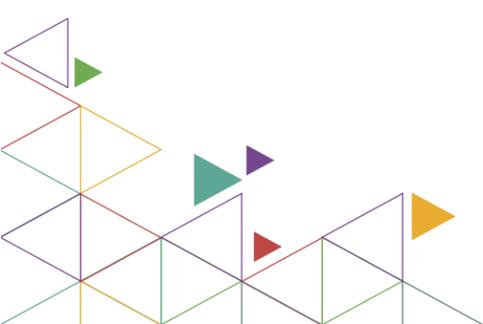
PREFACE – ENABLING DISCOVERY

by Denis Robitaille, Vice President and World Bank Group Chief Information Officer, Information and Technology Solutions

The World Bank Group Archives is an incredible resource, reflecting the lessons and experiences of over 75 years of economic development around the globe. Our Archives are not a closed, dark sanctuary where paper records are stored away under lock-and-key. The opposite is true. By leveraging technology and strong partnerships across the organization and beyond, the World Bank Group Archives makes its holdings and historical resources available to the public through innovative methods and practices that enable as much on-line access as possible. Digitization of our fragile and historical analog holdings and the creation of quality metadata are keys to this endeavor, but so are the creation and maintenance of innovative and intuitive discovery platforms that engage the public to

find, explore and learn from the World Bank Group's rich history. The Archives is able to use the Bank's strong and reliable IT landscape, and when the skills and knowledge of our archivists are merged with the power of technology, the full impact of our history and the documentary evidence, which it reflects, come to light.

I hope this Guide gives you a taste of the Archives' services, holdings, and discovery tools. By leveraging technology, creating community through shared history, and supporting research, our Archives are ready to be discovered and used to enable better development outcomes for the World Bank Group's member countries.



WELCOME TO THE ARCHIVES!

by Elisa Liberatori Prati, World Bank Group Chief Archivist and Director, Knowledge & Information Services and April Miller, Manager, World Bank Group Library and Archives

The World Bank Group is the world's oldest and largest multiregional development bank. Through its operations, research, and partnerships, the World Bank Group brings its knowledge and expertise together, across all countries and major sectors of development.

The World Bank Group Archives protects the institutional memory of the World Bank Group and provides public access to records of the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA). The Archives encourages and facilitates research into the history of the World Bank Group and preserves, protects, and provides access to one of the world's largest collections of records related to international development.

The World Bank Group Archives' staff is a diverse and professional team who cares deeply about preserving the documentary heritage of the World Bank Group and making it accessible to others. Creating community through our shared history is an important value of our team, as is the pursuit of making connections between the Bank's current work and the lessons of the past. Partnering with academic researchers and the development community, we solve challenges with creativity and curiosity, and we embrace technology to increase the impact our archival holdings can create.

This Guide highlights only a few of the ways we make the World Bank's rich history available to you. Through free on-line tools and services, we provide the keys to the World Bank's knowledge vault.

You can access this 'vault' through our website or by contacting the archivists to tap into their knowledge of the vast collection of records, oral histories, photographs and other materials in our care – more than 210,000 linear feet of materials to date! By providing the infrastructure to share and protect our history, the Archives ensures that the impact and work of the World Bank Group with its member countries and development partners will be available for future generations.

No matter where you are located in the world, you can find us at www.worldbank.org/archives.

Welcome to the World Bank Group Archives!



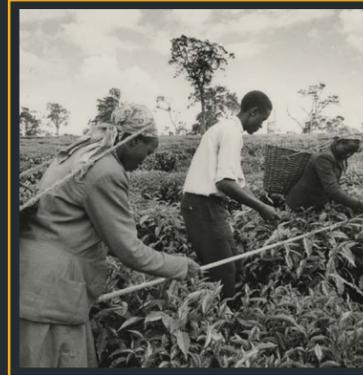
OVERVIEW OF WORLD BANK GROUP HISTORY

The resources and holdings of the World Bank Group Archives reflect the evolution of the World Bank Group and illuminate its changing focus and institutional structure.



1940s

In 1944 at the United Nations Monetary and Financial Conference in Bretton Woods, New Hampshire, the original entity of today's World Bank Group—the International Bank for Reconstruction and Development (IBRD)—was conceived. Its primary aim was to help rebuild European countries devastated by the Second World War. Its first loan was to France in 1947. Soon, however, other actors took over the role of post-war reconstruction support and the Bank shifted its attention to the needs of its members in Latin America, Africa, and Asia.



1960s

In 1960, the International Development Association (IDA)—a new entity dedicated to assisting the world's lowest income countries—was formed. This, along with other events like eighteen newly independent African nations becoming members in the Bank Group and the arrival of president Robert McNamara in 1968, spurred new ideas around development and poverty reduction. In 1966, the International Centre for Settlement of Investment Disputes (ICSID) was launched to encourage foreign private investment by resolving disputes.¹



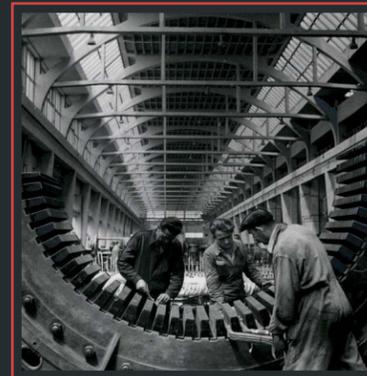
1980s

In the 1980s, the World Bank Group continued to enlarge its focus on aspects of social and human development, such as education, communications, cultural heritage, and good governance. As a result of this expanding purview, Bank Group staff, who had originally consisted of engineers, economists and financial analysts, had, by the early 1980s, come to include experts from a variety of disciplines, including public policy, sectoral development, and the social sciences. In 1988, the World Bank Group expanded to include the Multilateral Investment Guarantee Agency (MIGA).



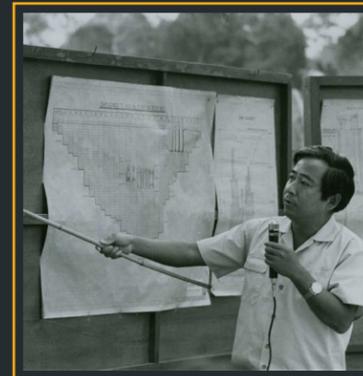
2000s

The mid-2000s ushered in the idea of the World Bank Group as a knowledge institution, and policies were put in place to open the Bank Group's vast stores of knowledge and information to the world. In collaboration with other partners, the Bank Group moved into the new century emphasizing community-driven development and aid coordination, working to safeguard vulnerable groups, and mitigating the impact of climate change.



1950s

In the 1950s, the funding of large infrastructure projects, such as dams, electrical grids, irrigation systems, and roads was the World Bank's primary focus. At the request of member countries, the institution expanded its technical assistance work, which provided countries with knowledge, resources and training necessary to use the Bank's loans effectively. In 1956, the World Bank added the International Finance Corporation (IFC), aimed at strengthening the private sector in developing countries.



1970s

In the 1970s, the World Bank Group shifted its attention to eradicating poverty. Development projects increasingly reflected people-oriented objectives, rather than focusing exclusively on the construction of material infrastructure. Projects related to food production; rural and urban development; and population, health, and nutrition were designed to reach the poor directly. Bank operations also expanded to identify and encourage policies, strategies, and institutions that help countries succeed.



1990s

In the late 1990s, the World Bank Group moved into the areas of conflict prevention, post-conflict reconstruction, and assistance for countries to redirect their economies after major political change. This period also brought increased concern about the impact of government corruption on the effectiveness of lending operations, which led the institution to adopt an anticorruption strategy and a new focus on country accountability and ownership of development work.



Today

For more than 75 years, the World Bank Group has been a leader in the field of international development and poverty reduction, working alongside or in support of governments and organizations that share its goals. As a result, the history of the World Bank Group is one of change, growth, and renewal. The Archives preserves this rich history and illuminates its lessons.

¹ IBRD and IDA are known collectively as the World Bank, while they, together with IFC, ICSID, and MIGA (founded in 1988) constitute the World Bank Group. This evolution is reflected in the Archives. Some records pertain only to IBRD and IDA; others deal with the other institutions or the World Bank Group as a whole.

SHARING OUR COLLECTIONS, RESEARCH, AND KNOWLEDGE

The World Bank Group makes its information available in a variety of ways, ranging from general resources that highlight the World Bank Group's work, to others that are intended for researchers wanting to dig deeper into the World Bank Group's impact and history.



General Resources



The World Bank Group Information Research Guide

This guide can help you navigate trusted sources of economic development information from the World Bank Group's many websites. Visit worldbank.org/infoguide.



Documents & Reports

Search a curated collection of hundreds of thousands of publicly available reports and serialized publications of the World Bank Group authored since 1946. You can find:

- Publications and research reports
- In-depth background studies (economic and sector work)
- Country focus material concerning strategic priorities and directions for lending
- Project documents related to loans/credits, including legal agreements
- Board documents concerning meetings of the Bank's Board of Directors

You can access documents in both text and pdf format by browsing or searching. Browse through the documents by country, type, or sector, or search via the Advanced Search page, at documents.worldbank.org. Most documents are also available in depository libraries around the world.



Open Knowledge Repository

In this repository, a more refined subset of the Documents & Reports database, you will find tens of thousands of works published by the World Bank Group—including books, journals, serial publications, technical papers, working papers, economic and sector work studies, and knowledge notes. You can browse by topic, title, author, type of publication, date, region, subregion, or country. Visit openknowledge.worldbank.org.



World Bank Open Data

Obtain free and open access to data about development in countries around the globe at data.worldbank.org. Browse by country, topic, and indicators.

General World Bank Group History and Archival Material



World Bank Group Archives Main Site

This site is an umbrella portal to all of the Archives' most valuable tools and resources. Visit worldbank.org/archives for a high-level overview of the historical sources available, including a video that summarizes our history and introduces the information that can be found in the Archives: worldbank.org/archives-video.



Historical Timeline

Use the World Bank Group Historical Timeline at timeline.worldbank.org to learn about the important moments in World Bank Group history, while discovering the gems of the Archives (see pages 14-15).



The Historic Photographic Collection

Access thousands of photos documenting the World Bank Group's work in member countries, official signings, and other historic events and personalities relating to World Bank Group operations. Search by topic, country, and/or region. Newly digitized photos are added to the site monthly, so check back regularly at archivesphotos.worldbank.org.



Exhibits and Historical Overviews

View online exhibits highlighting the holdings of the Archives or aspects of the Bank Group's history at worldbank.org/archives. For older exhibits, which have been converted to pdf, visit the Documents & Reports database at documents.worldbank.org and search for the World Bank Group Archives Exhibit Series.

GOING BACK IN TIME

Through more than 100 key events, the World Bank Group Historical Timeline tells the story of how the institution's mission evolved from a facilitator of reconstruction and development following the Second World War to its present-day mandate of alleviating worldwide poverty and promoting shared prosperity.

But the World Bank Group Historical Timeline is more than just a chronology of events. Want to learn more about a specific topic? Browse through the timeline using the arrows or use the search function to identify events that interest you. Then click on the "Learn More" button to access hundreds of resources curated by the Archives that illuminate each event. In addition to archival records and photographs, you can experience audio/video recordings, read World Bank-authored reports, and links to oral history transcripts, project information, online exhibits, and presidential profiles. Visit [timeline.worldbank.org](https://www.worldbank.org/timeline).

-  HISTORICAL RECORDS
-  AUDIO / VIDEO
-  ARCHIVAL PHOTOS
-  ORAL HISTORY INTERVIEWS
-  EXHIBITS
-  PRESIDENTIAL PROFILES

HISTORICAL TIMELINE
[timeline.worldbank.org](https://www.worldbank.org/timeline)

ONE OF THE EARLIEST OF THE BANK TELEPHONE DIRECTORIES

NAME	ROOM NO.	EXTENSION	NAME	ROOM NO.	EXTENSION
Alvarez, Arnaldo	1011	1077-B	Goodman, Glenn	1000	1016-B
Bachmann, Louis	1007	1011-B	Hacker, Mrs. Mary E.	1009	1012-B
Beynon, Thomas	1018	1036-B	Hartman, Floyd B.	1011	1017-B
Bryson, J. W.	1019	1011-B	Harper, Mrs. Margaret	1011	1017-B
Bryson, W. B.	1011	1011-B	Hodges, John F.	1004	1011-A
Callahan, Nellie G.	1011	1017-B	Dea, Edward J.	1010	1011-A
De Groot, Cyrus	1010	1011-B	Leahy, Mrs. Rose G.	1002	1010-B
DeLoach, Gif James	1010	1011-B	Leprieux, Jacqueline	1010	1011-A
Dickson, Martin	1010	1011-B	McFarland, Guy	1010-A	1011-B
Dillman, Fernando	1011	1011-A	McFarland, William E.	1010-B	1011-B
Edwards, James F.	1010	1011-B	McFarland, Charles F.	1010	1011-B
Evans, Louis	1011	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Francis, Pierre	1010	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Eugene	1011	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Victor	1011	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Charles A.	1010	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Leonard B.	1010	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Thomas	1010	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Harold D.	1010	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Ernest	1010	1011-B	McKee, Virginia L.	1010	1011-B
Evans, Ernest	1010	1011-B	McKee, Virginia L.	1010	1011-B

World Bank staff start their first day of work

The World Bank opens for business on the 10th floor of 1818 H St. NW, Washington, D.C.

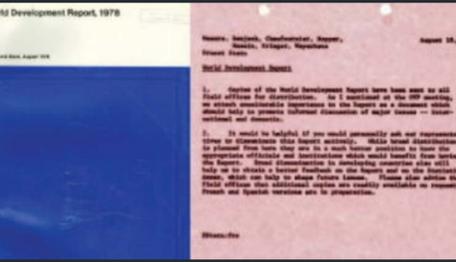
[>> Learn More <<](#)



Eugene R. Black becomes World Bank President

After serving as the U.S. Executive Director for nearly two years, Black is named president of the World Bank.

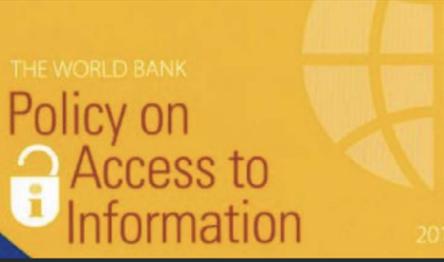
[>> Learn More <<](#)



First World Development Report published

The first World Development Report describes challenges faced by developing countries and places those challenges in the context of the international economy.

[>> Learn More <<](#)



World Bank Access to Information Policy takes effect

The policy aims to strike a balance between maximum access to information and respect for the confidentiality of information pertaining to the World Bank Group's clients, shareholders, employees, and other parties.

[>> Learn More <<](#)

SUPPORTING RESEARCH

The World Bank Group Archives is your portal to information about the World Bank's extensive project, country, economic, and sector work and the significant body of research it has undertaken since 1946. We provide public access to records of the International Bank for Reconstruction and Development and the International Development Association.



Research Themes and Records. The Archives offers a vast amount of original primary source material that can illuminate and support research in the area of economic development. Topics include:

- the economic history of World Bank member countries
- the effectiveness and sustainability of development
- the evolution of development assistance theory
- the political, institutional, social, and cultural factors affecting development
- the role of the state and nongovernmental organizations in fostering development
- mechanisms for country assistance



Other Topics related to World Bank history that can be explored include:

- data describing world economic conditions
- the policies and procedures for development projects
- the growth of cooperative agreements with other international and development organizations, regional consultative groups, nongovernmental organizations, and other interested parties
- nonlending services, such as technical assistance and sponsorship of conferences



Operational Correspondence and Records are a source of historical information about the country economy generally, and the status of particular sectors of the economy, such as transportation, rural development, and education. The records contain general information about member countries and detailed information on each development project carried out in the country.



Project Files. Include the rationale for the project, the proposed solution, the process of negotiations between member governments and the Bank, the conditions required for financing, the implementation and supervision of the project, and the completion and final evaluation.



Historical Material about the internal organizational and structural mechanisms of the World Bank Group includes:

- records from the Bretton Woods Conference, the inaugural World Bank/IMF meeting, and subsequent annual meetings
- material describing the organization and structure of each World Bank Group institution and their internal departments
- records describing executive decision making by World Bank Group Presidents, Vice Presidents, and senior managers
- material detailing membership for each member country
- records describing the financing of World Bank operations

OUR DOORS ARE OPEN

The public has access to more information about the World Bank than ever before thanks to the World Bank's Policy on Access to Information, launched in 2010. The World Bank will disclose any information in its possession that is not on a list of exceptions.

The Access to Information Policy also outlines a clear process for making information publicly available, including the Archives' historical collection. There is also an appeals mechanism. If you believe you were improperly or unreasonably denied access to information or there is a public interest to override an exception that restricts access to certain information, you can use the appeals process established by the Policy.

For more about the Access to Information Policy, the exceptions, and the appeals process, visit worldbank.org/en/access-to-information.



USING THE ARCHIVES CATALOG

The Archives Holdings website, at archivesholdings.worldbank.org, is the catalog for the Archives. You can browse and search descriptions of records and, in some cases, you can also access digitized copies of the records immediately. Our site is constantly growing. We regularly publish new descriptions and upload newly digitized records to the site. The site also offers guidance on how best to navigate it.

Familiarize yourself with our archival descriptions and the types of records available. Records in the Archives are organized in large groupings, called “fonds”. (see box below) Browsing the [List of Fonds](#) available from our site can give you a sense of the materials available and how best to search the catalog. Refer to the appendix in this guide for selected fonds-level descriptions.

WHAT ARE FONDS AND HOW CAN THEY HELP ME?

The holdings of the Archives are arranged by provenance into groupings called “fonds,” which reflect the office, function, or individual responsible for creating and collecting them. Starting at the fonds level is a good way to browse through the Archives catalog.

Each fonds can contain many documents, and some consist of more than ten thousand linear feet of records!

Each fonds has, at minimum, a fonds-level description. Fonds may be further arranged hierarchically into sub-fonds, series, sub-series, or folders. The arrangement of material follows the International Standard for Archival Description (ISAD[G]).



Basic and advanced keyword searches are possible in the Archives' catalog. The most effective method to narrow your search is by selecting the level of description you consider most helpful (see box above). The fonds-level will give you more contextual information, while the series-level will be more specific to the activity that generated the records. You can navigate easily between the levels of description in the Archives' catalog.

HOT TIP!

Review the “Scope & Content” area of each description thoroughly. This area gives the richest description of the records themselves. In cases where only a fonds-level description is available, information here will be extensive but more general in nature. For records that have been described to the series level, the Scope & Content will give detailed information about the records and a folder-level list is available. Use Scope & Content information to guide your discussion with an archivist once you have submitted your request.



ACCESSING THE ARCHIVES

The World Bank Group Archives are accessible for all who want to learn about the history of the Bank's work with its member countries in economic development, poverty reduction and multilateral cooperation. You can find information about our holdings on-line and our team of archivists provides helpful support in accessing this rich collection.

Submitting a Request



To request information, use the Access to Information Request Form at worldbank.org/en/access-to-information. Your inquiry will be acknowledged within 24 hours, and you will receive a more comprehensive response from Archives staff within 20 business days. In special circumstances, such as complex requests, additional time may be needed. After receiving your request, an archivist can also provide you with help using the various online resources and identifying records in the Archives that can inform your research.

Access Archival Records On-line



The World Bank Group Archives digitizes its declassified analog records for access. Digitization of fragile archival records takes time and we provide access to a small but ever-growing amount of archival material on-line.

Digitized archival records are accessible from the catalog at archivesholdings.worldbank.org. Digitized archival records related to World Bank projects are accessible from projects.worldbank.org. To retrieve archival records related to that project, click on the "Documents/Archival records" subtab.

In addition, you can find reports that the Bank routinely declassifies, such as Project Completion and Country Assistance Strategy reports, at documents.worldbank.org.

Accessing Records that Have Not Been Made Public



Records not previously made public must be screened in accordance with the Access to Information Policy (see box, p.17) before they are ready for research use. An archivist will determine if the records you are requesting are eligible for declassification, and if so, will conduct the declassification screening. The declassification process usually takes 8 to 16 weeks to complete, depending on the volume of records requested. It is best to contact the Archives well in advance of your proposed research visit to ensure that the records will be available when you arrive.

Visiting the Archives



Due to the unique and irreplaceable nature of archival material, in-person access to the original analog records is possible only in the Archives Reading Room in Washington, DC. If you are unable to come to the Reading Room, consult with the Archives, as staff may be able to facilitate digitization of the materials at a later date.

Research hours are by appointment, Monday to Friday, from 10:00 a.m. to 4:00 p.m.

Cost to Access the Archives



There is no charge to access records and the historical resources of the World Bank Group Archives.

APPENDIX. LIST OF FONDS

The selected fonds listed below include the most valuable records in our care, particularly for the purpose of researching economic development and the Bank's work with member countries.

General Management and Administrative Units

- [Central Files](#)
- [Office of the Chief Economist](#)
- [Chief Financial Officer](#)
- [Committees, Commissions, and Boards \(Temporary\)](#)
- [Development Committee](#)
- [External Affairs](#)
- [Financial Policy, Planning, and Budgeting](#)
- [Global Environment Facility](#)
- [General Vice Presidents and Managing Directors](#)
- [Office of the Historian](#)
- [Operations Evaluation Department](#)
- [Operations \(Loan\) Committee](#)
- [Operations Policy](#)
- [Office of the President](#)
- [Resource Mobilization](#)
- [Senior Vice President of Operations](#)
- [Office of the Treasurer](#)
- [World Bank Institute](#)

Regional Units

Regional Vice Presidencies are responsible for lending operations, including project identification and supervision, economic and sector work, and country relations.

- [Africa Regional Vice Presidency](#)
- [East Asia and Pacific Regional Vice Presidency](#)
- [Europe and Central Asia Regional Vice Presidency](#)
- [Latin America and Caribbean Regional Vice Presidency](#)
- [Middle East and North Africa Regional Vice Presidency](#)
- [South Asia Regional Vice Presidency](#)

Consultative Groups

Consultative Groups are public, private, and/or international organizations that aim to coordinate and raise funds for financial and technical assistance and research. The fonds that follow pertain to Consultative Groups that the World Bank sponsors and serves as, or contributes to, the Secretariat.

- [Consultative Group on Food Production and Investment in Developing Countries](#)
- [Consultative Group on International Agricultural Research](#)

Sector Departments

Sector departments were created as a result of a Bank-wide reorganization in 1972. Before 1972, all sector staff resided in the Projects Department and were responsible for the full range of sector-related functions. After the Projects Department was terminated in 1972, sector staff responsible for the identification, appraisal, and supervision of projects were moved into the Regional Vice Presidencies. The remaining staff were placed in sector departments in the Central Projects Staff Vice Presidency (CPSVP). They were originally responsible for activities such as: development of sector policies and guidelines; support and review of operations; assistance in recruitment; and staff development and training. The records contained in these fonds pertain to these types of nonoperational sector departments.

[Agriculture and Rural Development Sector](#)

[Economic Policy Reform Sector](#)

[Education Sector](#)

[Energy Development Sector](#)

[Environment Sector](#)

[Financial Sector Development Sector](#)

[Gender and Development Sector](#)

[Industry Development Sector](#)

[Population, Health, and Nutrition Sector](#)

[Poverty Analysis and Policy Sector](#)

[Private Sector Development Sector](#)

[Public Sector Management and Governance Sector](#)

[Social Development Sector](#)

[Transportation Development Sector](#)

[Urban Development Sector](#)

[Water Development Sector](#)

Sector Vice Presidencies and Networks

Sector Vice Presidencies were responsible for coordinating and guiding the work of sector departments, the units responsible for developing sector policies and best practices, staff training, special assignments, and other nonoperational activities. Sector Networks succeeded the Vice Presidencies in 1997. In addition to the functions of their predecessors, Sector Networks were responsible for establishing and maintaining links between Bank-wide communities of staff based on sector.

[Environmentally and Socially Sustainable Development Network \(1998–2006\)](#)

[Environmentally Sustainable Development Vice Presidency \(1993–97\)](#)

[Finance and Private Sector Development Vice Presidency \(1993–97\)](#)

[Finance, Private Sector Development, and Infrastructure Network \(1997–99\)](#)

[Finance Sector Vice Presidency \(1999–2006\)](#)

[Human Development Network \(1997–2014\)](#)

[Human Resources Development and Operations Policy Vice Presidency \(1993–97\)](#)

[Poverty Reduction and Economic Management Network \(1997–2014\)](#)

[Private Sector and Infrastructure Vice Presidency \(1999–2003\)](#)

[Private Sector Development Vice Presidency \(2003–07\)](#)

[Sector Policy and Research Vice Presidency \(PREVP\) and the Sector and Operations Policy Vice Presidency \(OSPVP\) \(1987–93\)](#)

Personal Papers and Non-World Bank Records

Personal paper fonds contain records that have not been in the permanent custody of the World Bank Group since their creation. This can include records that originated in the World Bank but were removed from its custody by a staff member and later returned, or records that did not originate in the World Bank but have been transferred into the Archives' custody.

[Chenery, Hollis B.](#)

[Chernick, Sidney E.](#)

[Clark, William](#)

[Davis, Gloria](#)

[Diamond, William](#)

[Friedman, Irving S.](#)

[Joint Bank-Fund Library collection on Presidents of the World Bank](#)

[Nellis, John](#)

[Nurick, Lester](#)

[Rosen Martin M.](#)

[Schmidt, Orvis A.](#)

[Sommers, Davidson](#)

[Theodores, James L.](#)

[Woods, Louise Taraldson](#)

Individual Staff Members

Individual staff member fonds contain records that were accumulated by individual staff from the various offices in which they served. Because the records cover the individual's work in more than one office, the records cannot be assigned to a fonds for a single office.

[Ahmed, Masood](#)

[Bell, Bernard](#)

[Dubey, Vinod](#)

[Hopper, W. David](#)

[Husain, Syed Shahid](#)

[Johnson, Ian](#)

[Kaji, Gautam](#)

[Karaosmanoglu, Attila](#)

[Kraske, Jochen](#)

[Kuczynski, Pedro-Pablo](#)

[Linn, Johannes F.](#)

[Madavo, Callisto](#)

[Nowicki, Alexander](#)

[Qureshi, Moeen](#)

[Rischard, Jean-Francois](#)

[Rist, Leonard B.](#)

[Stern, Ernest](#)

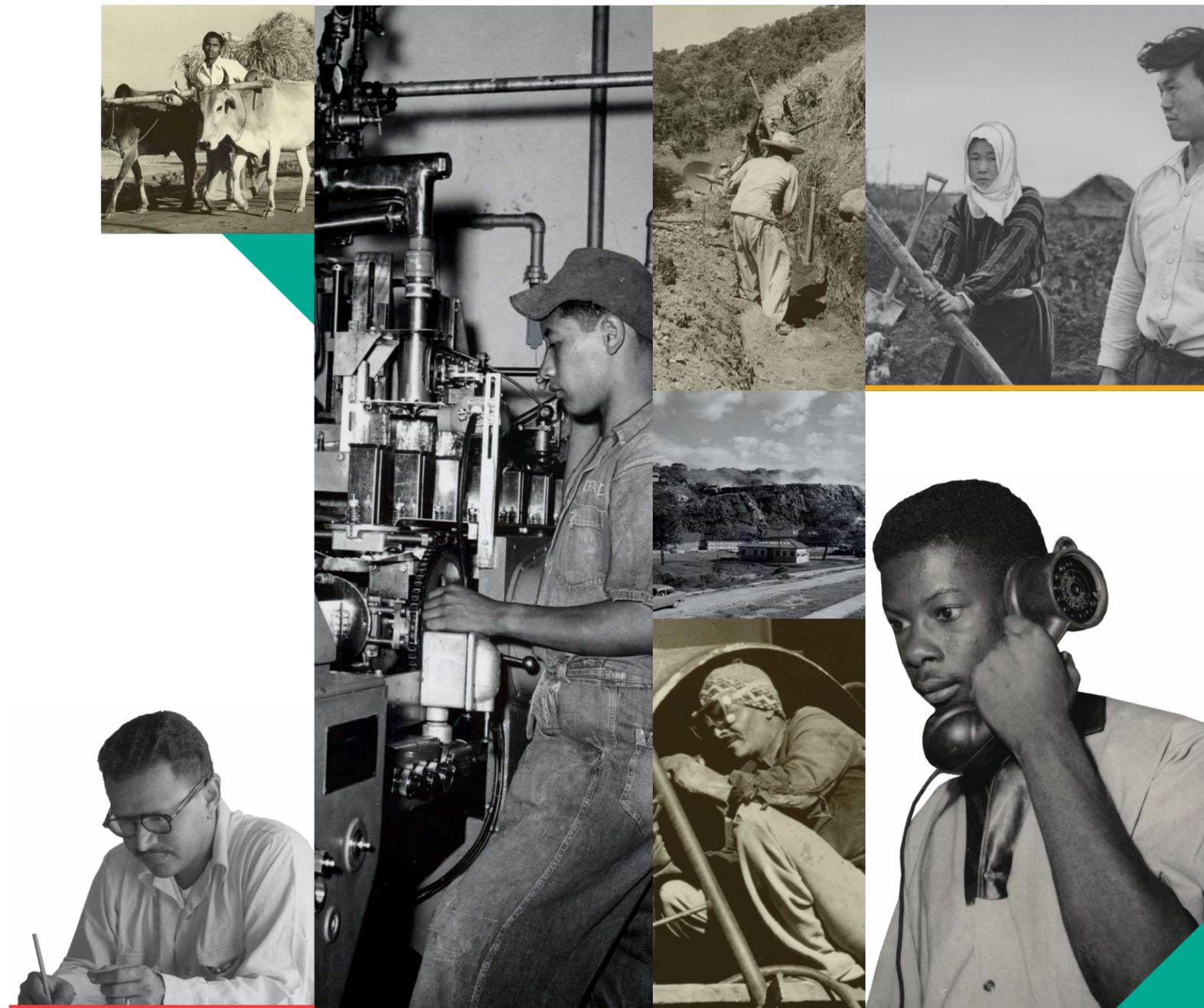


PHOTO CREDITS



Front Cover

- 1 **Woman sewing cotton fabric, Honduras**
World Bank Group/Ray Witlin for IFC
1722311-0009-c
- 2 **Picking oranges, Bucay Region, Ecuador, June 1957**
World Bank Group/Paul Sanche
30239311-0071-c
- 3 **Farmer, Milbachacot, Kabul Province, Afghanistan, 1970**
World Bank Group/Kay Muldoon
30233491-0057-c
- 4 **Arussi girl, Ethiopia, 1959**
World Bank Group/Terence Spencer of Black Star
1721326-0065-c
- 5 **Children on cattle-drawn cart, Brazil, 1973**
World Bank Group/Tomas Sennett
1716814-0025-c
- 6 **Young woman carrying a bag of oranges in the Bucay region, Ecuador, June 1957**
World Bank Group/Paul Sanche
30239310-0027-c
- 7 **Gloria Scott, August 22, 1985**
World Bank Group/Michele Iannacci
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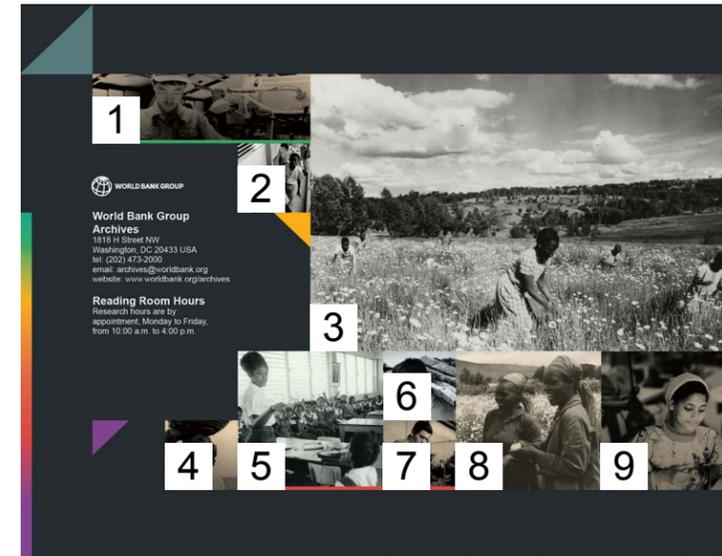
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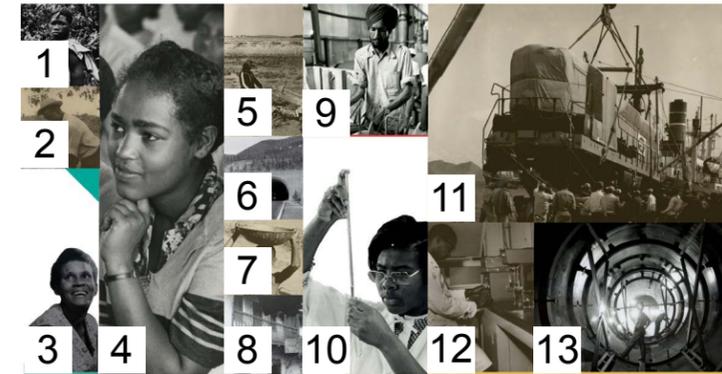
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