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The World Bank

1818 H Street NW

Washington DC 20433

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Correspondence - Volume 1

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SECTOR FILE
UKRAINE - HEALTH - General

A L L - I N - 1 N O T E

DATE: 20-Aug-1993 03:54pm

TO: Sally Zeijlon

(SALLY ZEIJLON AT A1 AT KIEV)

FROM: William McGreevey, PHN

(WILLIAM MCGREEVEY@A1@VAX12)

EXT.: 33227

SUBJECT: RE: UKRAINE HEALTH: T.M. Response to Minister of Health Request for nonreimbursable funds for project preparation

Thanks, Sally, for your comments, all of which I agree with.

1. We must not start any bad precedents concerning payments to MOH staff. Dr Maltsev, on one occasion told Myroslaw that no payments to staff would be needed or appropriate. Perhaps we must revisit that issue with him and others. I would certainly prefer making NO payments and was only thinking of truly additional work of the kind that Bohdan Krawchenko has already established when he pays govt officials who work extra days to attend seminars at his institute.

2. Local procurement is clearly preferable too: I was still mired in the deep past (Jan-Apr 1992) when there seemed to be no local options for procurement of simple things like PCs, FAX machines and copiers. Better to do it locally if possible. Your guidance will be essential.

3. On timing a few days is no problem: Better to get the letter right with essential inputs from the Resident Mission and EC4HR than to rush to finish by some specified date. You could perhaps indicate our favorable attitude...verbally; details to follow. But it's worth waiting 48 hours to hear from other recipients of the original EM.

CC: William McGreevey

(WILLIAM MCGREEVEY@A1@VAX12)

CC: Ellen Schaengold

(ELLEN SCHAENGOLD@A1@VAX12)

CC: Institutional ISC Files

(INSTITUTIONAL ISC FILES@A1@VAX1)

CC: DANIEL KAUFMANN@A1@KIEV

CC: SALLY ZEIJLON

(SALLY ZEIJLON @A1@KIEV)

CC: mbkohut@mindlink.bc.ca@internet

CC: Chantal Worzala

(CHANTAL WORZALA@A1@VAX12)

CC: Nydia Maraviglia

(NYDIA MARAVIGLIA@A1@VAX12)

CC: Paolo Roberti

(PAOLO ROBERTI@A1@VAX12)

CC: Antonio C. Campos

(ANTONIO C. CAMPOS@A1@VAX12)

CC: Michelle Riboud

(MICHELLE RIBOUD@A1@VAX12)

The World Bank/IFC/MIGA
O F F I C E M E M O R A N D U M

DATE: August 19, 1993 06:42am

TO: Ellen Schaengold (ELLEN SCHAENGOLD)

FROM: William McGreevey, PHN (WILLIAM MCGREEVEY)

EXT.: 33227

SUBJECT: UKRAINE HEALTH: T.M. Response to Minister of Health Request for nonreimbursable funds for project preparation

Attached are an EM containing a letter from the Minister of Health, Govt of Ukraine, that requests nonreimbursable assistance for project preparation, and a draft reply that I sent back to the Kiev Resident mission for local clearance and translation.

There is time for EC4HR to change the reply by sending comments to Kiev. Changes that EC4HR MIGHT wish to make could include:

- signature by Chief, EC4HR, rather than by me as task manager;
- different general terms and conditions on payments to MOH staff or purchase of equipment;
- deletion of reference to purchase of equipment by Mr Kohut, the consultant, or role of Mrs Zeijlon to advise on local bidding.

I moved ahead as several of you have indicated a need to provide a positive response ASAP as a means to speed project preparation.

A translation would presumably not be ready before Monday, 23 Aug 93, thus giving all parties several days to send comments to Kiev, perhaps best to Mrs Zeijlon who will coordinate preparation of the response.

CC: Michelle Riboud	(MICHELLE RIBOUD)
CC: Antonio C. Campos	(ANTONIO C. CAMPOS)
CC: Paolo Roberti	(PAOLO ROBERTI)
CC: Nydia Maraviglia	(NYDIA MARAVIGLIA)
CC: Chantal Worzala	(CHANTAL WORZALA)
CC: Myroslaw Kohut	(MYROSLAW KOHUT)
CC: SALLY ZEIJLON	(SALLY ZEIJLON @A1@KIEV)
CC: Daniel Kaufmann	(DANIEL KAUFMANN)
CC: Institutional ISC Files	(INSTITUTIONAL ISC FILES)

The World Bank/IFC/MIGA
O F F I C E M E M O R A N D U M

DATE: August 19, 1993 06:30am EST

TO: Visiting Mission coordinator (GALINA VOITSEKHOVSKAYA AT A1 AT

FROM: William McGreevey, PHN (WILLIAM MCGREEVEY)

EXT.: 33227

SUBJECT: RE: Letter from the Minister

Hi Galina:

Here is my proposed reply to the Minister of Health with respect to his request for grant-financed assistance to pay for salary supplements and essential equipment. Before translating and sending it to him, please ask Mrs Sally Zeijlon to review it and clear it with the Resident mission director, Mr Kaufmann (or the Acting Director), revising it as necessary to be consistent with Resident Mission policy.

Dr Yuri Spizhenko
Minister of Health
Government of Ukraine

Dear Dr Spizhenko:

We have received your request for financial assistance to defray extra costs that will be incurred by your ministry and its staff during the preparation of the UKRAINE HEALTH PROJECT, which is to be considered for financing by the World Bank. As you are aware, the World Bank, on behalf of the Government of Ukraine, requested nonreimbursable funds for project preparation from the Government of Japan (Japan Grant Agreement) and the Government of Canada (Canada Consultant Trust Fund for Health in Ukraine). A limited part of these funds can be applied to such purposes as payments to local consultants in Ukraine for work completed in support of project preparation, additional costs incurred by Ministry of Health staff directly associated with project preparation, and the purchase of equipment that is essential to project preparation work. The sum devoted to equipment purchase is normally very limited.

One approach often used to acquire necessary equipment is that external consultants purchase the equipment that is portable, such as personal computers, FAX machines, small copying machines, at the lowest possible prices internationally, e.g., by obtaining at least three price quotations on equipment with minimum essential features, bring the equipment with them to the country of project preparation, and leave it with the government for use during project execution. Mr Myroslaw Kohut has indicated a

willingness to undertake this work should you and your staff wish him to do so, making use of funds provided by the Government of Canada. The World Bank would review requests for equipment purchase to assure that such requests and reasonable and necessary for project preparation.

Should you wish to make purchases in Kiev through a local vendor, such as the local representation of Xerox Corp, we would urge that you make careful prior specification of equipment needs and solicit bids from more than one vendor. The World Bank Resident Mission, and specifically Mrs Salley Zeijlon, who is working on behalf of this project preparation for the World Bank, could advise you on effective procurement measures.

With respect to payments to local consultants and additional time spent by Ministry of Health staff that would be compensated through the Japan and Canada funds, such payments may be quite appropriate and consistent with normal Bank practice in administering these funds. Please be advised, however, that such requests will require prior review and approval by the World Bank. It should not be difficult to work out satisfactory arrangements for such prior review and approval.

A useful next step is to compile details of your needs for consultant work, staff work, equipment and other costs and to provide them to the Bank through Mrs Zeijlon at your earlier convenience so that we can begin the process of review.

We look forward to active cooperation in preparation of this project, which should be of enormous benefit to the people of Ukraine.

Sincerely,

William McGreevey
Task Manager, Ukraine Health Preparation
World Bank

cc: Mr Daniel Kaufmann, World Bank Resident Mission, Kiev
Mrs Salley Zeijlon, Health Project Preparation Staff
Mr M B Kohut, World Bank Consultant and Advisor on Project
Preparation

CC: Sally Zeijlon
CC: WILLIAM MCGREEVEY

(SALLY ZEIJLON AT A1 AT KIEV)
(WILLIAM MCGREEVEY @A1@VAX12)

The World Bank/IFC/MIGA
O F F I C E M E M O R A N D U M

DATE: August 19, 1993 02:49am EST

TO: WILLIAM MCGREEVEY

(WILLIAM MCGREEVEY @A1@VAX12)

FROM: Visiting Mission coordinator,

(GALINA VOITSEKHOVSKAYA AT A1 AT

EXT.: 7-044-226-3518

SUBJECT: Letter from the Minister

Bill,

This is the translation of the letter, which was sent
from the Ministry:

Dear Mr. McGreevey,

During the meeting with representatives of the World Bank
and leaders of working groups of the Ministry of Health
Care, agreement was reached on four aspects of Health Project.

With the aim of timely and effective project preparation,
working groups will be created, consisting of qualified
specialists on every issue, who will work extra days and hours,
which will require paying salaries to them. Apart from this, with
the view for the most effective work, consultations, getting
necessary data at counterpart agencies, communication equipment
is needed (faxes, telephones, PCs, typewriters, copiers).

On conditions, that above mentioned expences are not
included in the credit, we are requesting for financial
assistance in the amount, that will be calculated and sent to you
if we receive your positive answer.

This equipment can be supplied by the Company "Xerox",
with which it has already been agreed upon.

Y.P. Spizhenko,
The Minister

Seal

CC: Sally Zeijlon

(SALLY ZEIJLON AT A1 AT KIEV)

PHN - BANGLADESH -
POPULATION SECTOR GEN
(INTERSECTORAL POPULATION
PROJECT)

The World Bank/IFC/MIGA
O F F I C E M E M O R A N D U M

DATE: July 26, 1993 09:41am

TO: Kirrin Gill

(KIRRIN GILL)

FROM: Anne Tinker, PHN

(ANNE TINKER)

EXT.: 33683

SUBJECT: attach

fyi

CC: Institutional ISC Files

(INSTITUTIONAL ISC FILES)

The World Bank/IFC/MIGA
O F F I C E M E M O R A N D U M

DATE: July 24, 1993 04:08am EST

TO: TOM MERRICK (TOM MERRICK @A1@VAX12)

FROM: Anowarul Islam Alma'zi, SA1BG (ANOWARUL ISLAM ALMAZI AT A1 AT

EXT.:

SUBJECT: BANGLADESH:Intersectoral Population Project

Message from Mr. S. K. Sudhakar:

"On arrival in Dhaka, the first thing I got to go through was your promptly done BTO on the Bangkok review meeting for IPP. We discussed it among all the Bank mission members particularly the emerging concerns regarding the funding, implementation and coordination mechanisms. Subsequently, we also had occasion to exchange views with the local UNFPA group. The broad consensus at these preliminary discussions was that there is a need for a higher level authority above the level of the implementing ministries to guide and coordinate the intersectoral effort. We are devoting a full session tomorrow on this issue to identify various feasible options and to analyse their relative effectiveness with a view to getting a better understanding on possible arrangements that would be effective, feasible in the organizational and bureaucratic structure and acceptable to GOB. Within GOB also, as you know, there are vested interests and conflicting perceptions many of which were evident at Bangkok. However, on our side we would want to arrive at clearer ideas on how to shape the needed mechanisms for the success of IPP to guide our explorations with GOB. The issue, no doubt, is of vital importance and requires, in my view, as much of intensive deliberation as evolutionary thinking resulting in eventual consensus with GOB. Hopefully, when we get back to Washington we may have better picture for our further consultations.

My participation in the ADB symposium was very rewarding for me and thank you very much for suggesting the opportunity.

Best regards"

CC: EMENA ISC FILES	(EMENA ISC FILES @A1@VAX12)
CC: ERIK PALSTRA	(ERIK PALSTRA @A1@VAX12)
CC: FARUQUE AHMED	(FARUQUE AHMED AT A1 AT DHAKA)
CC: JAGMOHAN KANG	(JAGMOHAN KANG AT A1 AT DHAKA)
CC: ANNE TINKER	(ANNE TINKER @A1@VAX12)
CC: ANTHONY R. MEASHAM	(ANTHONY R. MEASHAM @A1@VAX12)
CC: CHANTAL WORZALA	(CHANTAL WORZALA @A1@VAX12)
CC: EDUARD R. BOS	(EDUARD R. BOS @A1@VAX12)
CC: ERNEST MASSIAH	(ERNEST MASSIAH @A1@VAX12)
CC: HELEN SAXENIAN	(HELEN SAXENIAN @A1@VAX12)

CC: JANET NASSIM
CC: JOSE-LUIS BOBADILLA
CC: MY VU
CC: PHILIP MUSGROVE
CC: R.A. BULATAO
CC: SUSAN COCHRANE
CC: WILLIAM MCGREEVEY
CC: JANET DE MERODE
CC: MARTIN KARCHER
CC: PHILIP GOWERS

(JANET NASSIM @A1@VAX12)
(JOSE-LUIS BOBADILLA @A1@VAX12)
(MY VU @A1@VAX12)
(PHILIP MUSGROVE @A1@VAX12)
(R.A. BULATAO @A1@VAX12)
(SUSAN COCHRANE @A1@VAX12)
(WILLIAM MCGREEVEY @A1@VAX12)
(JANET DE MERODE @A1@VAX12)
(MARTIN KARCHER @A1@VAX12)
(EMENA ISC FILES @A1@VAX12)

The World Bank/IFC/MIGA
O F F I C E M E M O R A N D U M

DATE: June 18, 1993 12:05pm

TO: Alexander Preker (ALEXANDER PREKER)

FROM: William McGreevey, PHN (WILLIAM MCGREEVEY)

EXT.: 33227

SUBJECT: RE: Ukraine Health IEPS

I regret to note the absence of the peer reviewers from the distribution list for the IEPS that was sent out from EC3/4HR on June 7, 1993. The omission may demonstrate the difficulties in having so many different persons involved in processing documents: Myroslaw Kohut and I drafted the IEPS; Michelle Riboud and Antonio Campos revised it; Michelle and I went over the content once again; Bob signed and sent the memo after his staff had prepared the distribution list. Normally, the names of peer reviewers would appear at the end of the distribution list but did not in this case.

I would also normally have called the intended peer reviewers on the phone alerting them to the honor bestowed on them and begging their indulgence to participate. I did not do so and should have done, for which my apologies. Abuse of friendship should be punishable by long sentences.

Many hands make light work but sometimes too light.

Anyway: Hardly any harm done. I do hope we can count on future collaboration from the peer reviewers and pledge to be a better communicator in future.

CC: Mead Over	(MEAD OVER)
CC: Denis Broun	(DENIS BROUN)
CC: Michelle Riboud	(MICHELLE RIBOUD)
CC: Ellen Schaengold	(ELLEN SCHAENGOLD)
CC: Institutional ISC Files	(INSTITUTIONAL ISC FILES)
CC: Robert Liebenthal	(ROBERT LIEBENTHAL)