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Volume 01

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THE WORLD BANK

Washington, D.C.

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Form No. 635 (5-73)

THIS FILE IS CLOSED AS OF PEC. 31, 1972

FOR FURTHER CORRESPONDENCE PLEASE SEE VOL. U

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES
POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/551/7

12 December 1972

Dear Dr. Kanagaratnam,

Enclosed are the blank conversion sheets addend to the conversion turn-around documents previously sent on 8 December, and for the purpose described in the "Instructions For Conversion To The New Format Budget For UNFPA Projects Continuing Beyond 1972": Miscellaneous Remarks-4.

Yours sincerely,

Rafael M. Salas Executive Director, UNFPA

Dr. K. Kanagaratnam, Director
Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

Original to Communications
Section

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LI Population Fund

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS **FUND FOR POPULATION ACTIVITIES**



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/551/IBRD FPA/551/IRA/GEN

12 December 1972

Dear Mr. Demuth,

As you are aware, we have on several occasions discussed modalities of collaboration and coordination between UNFPA and IBRD in supporting Governments' efforts in the field of population activities with a view to eliminating duplication and minimizing overlapping. We feel that in the population field, it is essential to establish principles of division of labour that should apply to the type of support each of our organizations should concentrate on in rendering assistance to developing countries. More specifically, I wish to bring to your attention the case of Iran.

On several occasions there has been discussions between members of our staff on the type of assistance each of our organizations could effectively render to Iran. We have indicated that under the UNFPA/Government of Iran agreement of November 1971, we have substantial support directed towards establishment of a Central Management and Implementation Unit in the Family Planning Organizations of the Ministry of Health. This unit is designed to serve as the central project focus responsible for the effective management and supervision of the family planning activities under the national programme. This component is of particular importance to ensure adequate management of the national programme and proper utilization and coordination of the external aid channelled to this sector.

It is our understanding that the Government of Iran has now requested IBRD for assistance in carrying out a management survey. This was discussed by your staff members with our field coordinator in Iran, as well as here in New York, where we pointed out that should the Bank respond to this request it would be a clear case of duplication and overlapping of activities. We would therefore like to suggest that you consider the possibility of UNFPA financing the management survey on the understanding that the terms of reference for this project would be jointly prepared by IBRD and UNFPA and that the results of the study would be made available to the United Nations system in general. Our rules and regulations do not preclude sub-contracting such a survey to an outside firm, the selection of which could also be done in consultation with IBRD.

Mr. Richard H. Demuth Director, Development Services Department International Bank for Reconstruction and Development 1818 H Street, N.W. Washington, D.C. 20433

DEC 2 0 1972

Jear Jr. Manth.

As you are swere, we have an several occasions discussed medalities Governments' efforts in the field of population activities with a view to eliminating qualication and minimising overlappin. At feel that in the nomulation field, it is essential to establish principles of division of labour test should smaly to the type of support each of our organizations should concentrate on in rendering assistance to develoring countries. More specifically, I wish to bring to your attention the case of Iran.

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> Mr. Richard H. Demuth Director, Development Cervices Jenertrent Witernational Fam. or Feeo truck 2020 1818 A Street, N.W. Washington, D.C. 20433 BECEINED

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES
POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

- 2 -

We are given to understand that the Government would not object, in fact, would welcome, that UNFPA takes over the management survey thus charging the activity to a "grant" rather than a loan.

I would appreciate receiving your reaction to this proposal and I look forward to our next meeting where we can specifically discuss the different areas of activity on which each of our organizations could concentrate.

Yours sincerely,

Rafael M. Salas Executive Director

DEC 20 1972

Form No. 27

INTERNATIONAL DEVELOPMENT **ASSOCIATION**

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

Population Fund(UN)

OUTGOING WIRE

TO: KITTANI

UNATIONS NEW YORK DATE:

NOVEMBER 27, 1972

CLASS OF

TELEX

SERVICE:

COUNTRY: USA

TEXT: Cable No.:

BANK HAS NO COMMENTS ON PART OF SECGEN'S INTERIM REPORT ON UNFPA QUOTED

YOUR 250 OF NOVEMBER 22

HOFFMAN INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

MICHAEL L. HOFFMAN/pnn MAA

DEPT.

DEVELOPMENT SERVICES

SIGNATURE_

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Dr. Kanagaratnam (cleared with)

Mr. Franco

For Use By Communications Section

Checked for Dispatch:

No. 72 3-701 INTERNATIONAL DEVELOPMENT INTERNATIONAL DARK FOR RECONSTRUCTION AND IDEVELOPMENT

INTERNAL DRAL LIBRARICE CORPORATION

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INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

DATE AND TIME

OF CABLE: NOVEMBER 22, 1972

LOG NO.: 135 TELEX /24

TO: INTBAFRAD

FROM: UNATIONS NEW YORK

ROUTING

Population Fund (UN)

ACTION COPY: MR. MCNAMARA

INFORMATION MR. FRANCO-HOLGUIN

COPY: POPULATION PROJECTS

DECODED BY:

TEXT: 250 MCNAMARA COPY FRANCO-HOLGUIN

SECGEN IN ACCORDANCE WITH RESOLUTION 2815 (XXVI) MUST SUBMIT A REPORT ON UNFPA TO GENERAL ASSEMBLY FOR CONSIDERATION BY SECOND COMMITTEE LATE NEXT WEEK. I WOULD THEREFORE APPRECIATE THAT ANY COMMENTS YOU MAY HAVE ON THE SUBSTANTIVE PART OF INTERIM REPORT QUOTED BELOW BE CABLED TO REACH ME BY TUESDAY 28 NOVEMBER.

"PARA SEVEN. THE SECRETARY GENERAL PROPOSED TO THE ADVISORY BOARD OF UNFPA, WHICH HE HAD ESTABLISHED IN 1970, THAT IT REVIEW THE PROGRESS OF THE FUND AND RECOMMEND IMPROVEMENTS IN ITS FUNCTIONS OR ADMINISTRATION. THIS REVIEW HAS BEEN CONDUCTED BY A COMMITTEE OF THE ADVISORY BOARD, WHICH HAS SUBMITTED A REPORT TO THE SECRETARY-GENERAL CONTAINING SEVERAL RECOMMENDATIONS

PARA EIGHT. DURING THE SAME PERIOD, THE ADMINISTRATOR OF UNDP AND THE EXECUTIVE DIRECTOR OF UNFPA HAVE REORGANIZED THE ADMINISTRATION OF THE FUND WITH A VIEW TO ACHIEVING GREATER EFFICIENCY IN REGARD TO PROGRAMMING OF FUNDS AND IMPLEMENTATION OF PROJECTS

PARA NIME. THE SECRETARY-GENERAL HAS HAD THE OPPORTUNITY TO REVIEW WITH THE CHAIRMAN OF THE COMMITTEE OF THE ADVISORY BOARD OF UNFPA THE VARIOUS RECOMMENDATIONS CONTAINED IN THAT REPORT. PENDING A FULLER CONSIDERATION OF OTHER ASPECTS OF THE QUESTION, AND FURTHER CONSULTATION WITH THE AGENCIES CONCERNED, THE SECRETARY-GENERAL SUBMITS THE FOLLOWING INTERIM RECOMMENDATIONS IN REGARD TO THE FUTURE ADMINISTRATION OF THE FUND, WHICH IN HIS VIEW REQUIRE URGENT ACTION BY THE GENERAL ASSEMBLY

INCOMING CABLE

DATE AND TIME OF CABLE:

ROUTING

LOG NO.:

ACTION COPY:

TO:

INFORMATION COPY:

FROM:

DECODED BY:

PAGE TWO

- TEXT: PARA (A) THE UNITED NATIONS FUND FOR POPULATION ACTIVITIES HAS NOW REACHED A

 SIZE AND A RANGE OF ACTIVITIES WHICH MAKE ADVISABLE TO CHANGE THE CHARACTER

 OF THE FUND FROM A TRUST FUND OF THE SECRETARY-GENERAL INTO A FUND

 ESTABLISHED UNDER THE AUTHORITY OF THE GENERAL ASSEMBLY, TO BE CALLED

 THE UNITED NATIONS POPULATION FUND (UNPF)
 - PARA (B) UNPF WOULD RETAIN ITS SEPARATE IDENTITY AND CONTINUE TO OPERATE WITH THE MAXIMUM FLEXIBILITY
 - PARA (C) UNPF SHOULD CONTINUE TO BE ADMINISTERED BY THE ADMINISTRATOR OF UNDP, SO
 THAT ITS INPUTS ARE INTEGRATED INTO THE BROADER PROGRAMME OF ECONOMIC AND
 SOCIAL DEVELOPMENT FINANCED BY UNDP
 - PARA (D) THE FUND SHOULD REPORT TO THE GOVERNING COUNCIL OF UNDP AND BE GUIDED BY IT,

 OR A COMMITTEE THEREOF COMPOSED OF MEMBER STATES DIRECTLY INTERESTED IN

 POPULATION ACTIVITIES
 - PARA (E) THE FUND SHOULD CONTINUE TO WORK IN THE CLOSEST CO-OPERATION WITH THE
 INSTITUTIONS AND AGENCIES WITHIN THE UNITED NATIONS SYSTEM WHICH ARE CONCERNED
 WITH ITS ACTIVITIES AND SEEK THEIR ASSISTANCE TO THE FULLEST EXTENT IN
 IMPLEMENTING ITS PROGRAMME AND PROJECTS
 - PARA (F) TO PERMIT LONGER TERM PLANNING BY UNPF AND COLLABORATING COUNTRIES, GOVERN-MENTAL AND NON-GOVERNMENTAL ORGANIZATIONS, THE FUND SHOULD BE GOVERNED BY FUNDING PRINCIPLES SIMILAR TO THOSE OF UNDP, WHICH WOULD PERMIT THE USE OF

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR INTERNATIONAL FINANCE RECONSTRUCTION AND DEVELOPMENT CORPORATION

INCOMING CABLE

PAGE THREE

DATE AND TIME OF CABLE:

LOG NO.:

TO:

FROM:

TEXT:

ROUTING

ACTION COPY:

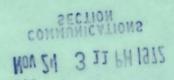
INFORMATION COPY:

DECODED BY:

ADVANCE COMMITMENTS OF FUNDS AGAINST ANTICIPATED VOLUNTARY CONTRIBUTIONS FROM MEMBER STATES, INSTEAD OF THE "FULL FUNDING" OF LONG-TERM PROJECTS REQUIRED OF A TRUST FUND".

KITTANI

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File- 6-1065 Propulation Fund

Dr. Kanagaratnam
M. N. Maraviglia

October 30, 1972

Attendance at UNFPA Interagency Consultative Committee Meeting, New York - Back-to-Office Report

- 1. In accordance with Terms of Reference of 3 October, 1972, I attended four sessions of the UNFPA, ICC and Program Consultative Committee meetings on October 4 and 5, 1972. Mr. Hoffman and Mr. Baldwin attended the PCC meeting on October 5 and 6, 1972.
- 2. At the October 4 session, Mr. Gille presented a review of major projects and programs by country. He informed the meeting that a mission was scheduled for Egypt within the next two weeks to review the second year of operations and to develop a one-year program for use of funds, as well as a long-term plan. (Details on all other projects is contained in the document, UNFPA/PCC/V/2, August 2, 1972).
- Mr. Keppel then reviewed the process of recruiting coordinators. He indicated that 24 posts have been created of which 6 are in process of recruitment, 3 are in position and 2 en route to their assignments. In an effort to alleviate the recruitment delays for UNFPA personnel and project advisors, a post has been created recently in the UN Personnel Office for a personnel officer to work full-time in recruitment of population specialists. The question of slow disbursement was brought up by Mr. Salas asking the participants for suggestions as to how to accelerate implementation. In answer to this Dr. Zahra indicated his concern that too much emphasis was put on the dollar target with relative disregard for program quality and that considerable work is being done by the implementing agencies on UNFPA projects which is not reflected in progress reports. Dr. Zahra also mentioned that WHO has now a roster listing specialists that they can use for UNFPA and IBRD missions. There was consensus among agencies that the main cause of delays in projects were difficulties in recruiting advisors. Miss Ulla Olin from the Program Policy Division, UNDP, suggested that the Fund should tackle recruitment of consultants for projects by first setting priorities and then trying to solve problems case by case using either foreign advisors (traditional way), national professionals or in some cases, young P2's from Headquarters. Mr. Salas informed that a position had also been created at UNDP for a professional with wide connections in the population field to develop a roster of population specialists, but so far no suitable person had been found for such a position.

- types of reports would be used (a) financial reports and (b) project implementation reports. Forms and procedures for financial reports had been discussed in the previous day's session with the implementing agencies. A modified reporting form has been given now to agencies for a six-month trial. The agencies (ILO, UNESCO) were of the opinion that forms were too elaborate for small projects. An annual report is now being prepared by UNFPA and it will be sent to the agencies for comments in December. It is planned to be published in March.
- Another matter of special interest to the Bank's work in population projects, was the information given by Mr. Salas that UNFPA is prepared to finance project preparation; however, it was not clear at the meeting whether the concept of preparation work for the benefit of countries, independent of subsequent sources of project financing, was being understood by the Fund staff. Subcontracting with universities or private firms for project preparation was mentioned as a desirable possibility.
- At the PCC meeting Messrs. Salas and Keppel presented the UNFPA financial statement. As of August 31, 1972 cumulative allocations for 1972 amounted to \$42.4 million of which 26.1 (or 62%) remained undrawn. During 1969-71 there had been \$33 million allocations of which \$10.5 million (or 32%) remained undrawn. Mr. McDonald from the U.S. delegation expressed the concern of his Government for this, in his words, serious situation. He added that UNFPA was in a crisis and should try to find definite solutions to this problem. On this question he thought that the Fund should feel free to use any executing agency, inside or outside the UN system. Implementing agencies were asked for explanations to slow cash withdrawals, but no strong defense was presented. Dr. Zahra from WHO recognized that there had been some overprogramming on their part, but that the agency's capacity could not be disproportionately diverted to population and family planning, in detriment to other programs. Other implementing agencies were even more vague in their justifications for delays. The underlying cause of implementation delay - insufficient project preparation - was not adequately dealt with at the meeting although mention was made again by Mr. Salas of the decision to finance project preparation activities.
- 7. Inadequate or slow progress in training in population and family planning was another item discussed. Mr. McDonald said that there had been shameful lack of action among the UN system agencies on population training. Mr. Gille indicated that the Fund is financing many separate training activities. Mr. Carl Warhen (Sweden) expressed the view that the Fund is the qualified agency to lay the basis for a comprehensive training plan. To Mr. Salas' question of the types of personnel that should be trained, Mr. Ravenholt (U.S.) answered that

the selection of suitable, active and alert individuals was more important than the type of training they received. Mr. Salas indicated that until ECOSOC deals with this problem, the Fund cannot do much about the lack of definition in this field, due to legal problems. He mentioned that for the next PCC meeting, UNFPA will prepare a paper describing progress made on population training efforts. The next ICC Meeting will be held on February 7-9, 1973 in New York.

MMMaraviglia/mm

Cleared with and cc: Mr. Zaidan

ce: Mr. Baum

Mr. van der Tak

Mr. Armstrong

Mr. Lithgow

Mr. Engelmann

Mr. King

Mr. Lee

Mr. Lind

Mr. Baldwin

Mr. Hoffman

Mr. Kangle

Dept.File

Div. File le

Central File

Population Fund

October 18, 1972

Mr. Rafael Salas
Executive Director
United Nations Fund for
Population Activities
485 Lexington Avenue
New York, N.Y. 10017

Dear Mr. Salas:

You will recall that I talked with you briefly just after the final session of the PCC meeting on October 6 concerning the use of UNFPA funds for project preparation activities in developing countries. I raised the question whether the UNFPA is now prepared to finance project preparation activities by the governments of developing countries or whether UNFPA support of this activity will be restricted to the preparation of projects which are intended for UNFPA financing only.

My question to you has a history. We have more than once encountered situations where we felt a potential borrower from the Bank needed outside assistance in project preparation activities before he would have a project sufficiently ready to qualify for a Bank appraisal. We found this, for example, in both Egypt and the Philippines. (In the former case, we wanted to supply about 5 or 6 man-months of consulting assistance; in the Philippines, we would have liked to arrange assistance from a firm specialized in architectural planning in the health sector.) When Mr. Gille and Dr. Sadik visited the Bank on May 5, 1972, for one of the regularly-scheduled reviews of our respective work programs, we asked whether the UNFPA had any funds for this purpose. We were told at that time that the only funds available for project preparation were for projects expected to be put forward for UNFPA financing; it was suggested that funds needed to prepare projects expected to be financed by the Bank might come from the UNDP's funds. We therefore wrote the attached letter to Mr. Myer Cohen, on May 30, 1972. The reply, of 23 August, also attached, does not give us much grounds for encouragement -- in effect we were told that the UNDP's funds are so committed to the poorest 25 countries, and to program activities that have already been agreed on, that governments cannot expect much help from UNDP in the population field. At the IACC/PCC meetings, there was an indication that UNFPA might fill the need which UNDP seems unlikely to meet. I refer specifically to the two-line paragraph on p.2 of the document UNFPA/IACC/VII/8 (5 October 1972); that simple statement could be interpreted as a modification of the policy stated by Mr. Gille and Dr. Sadik when they were here last spring.

October 18, 1972

I hope you will have an opportunity to consider this matter before your visit to Washington in early November. We would very much like to get this matter cleared up soon so that we will be able to tell people in the countries where we find ourselves at work whether or not they can secure modest assistance for project preparation regardless of the potential source of external financing. I know from talking informally with Mr. Claxton that he feels UNFPA is an appropriate source of funds for such purposes. There would, of course, need to be some simple "ground rules" for regulating use of such funds; we feel their amount would be very small. If you have doubts about ruling on this matter in the absence of advice from donors, perhaps this would make an appropriate item for discussion at the next PCC meeting in March.

Dr. Kanagaratnam and I will look forward to discussing this matter further with you when you visit us next month. Incidentally, we had news yesterday that the car in which Dr. Kanagaratnam and Dr. Soewardjono were traveling together in Bali was completely wrecked when it was hit by a truck but that none of the passengers in the car was apparently seriously hurt. It appears to have been a very narrow escape. K.K. will be back here on October 25.

Sincerely.

989

George B. Baldwin Deputy Director Population and Nutrition Projects Department

Attachments

cc: Mr. M.L. Hoffman IBRD

Mr. Zaidan

UNFPA/POP.

GBBaldwin/jim

Reputation Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/551/7

6 October 1972

Dear Dr. Kanagaratnam,

Attached are the duplicates of the Project Allocation and Delivery Reporting Sheets which had been prepared in the new format for the quarterly Project Delivery Report. (Please refer to the circular memorandum UNFPA/10 dated 27 April 1972).

In the case of projects for which allocations were made prior to 1972, the following modifications have been made:

- i. the total allocation figures appear at the bottom of the component breakdown column.
- ii. in the first column to the right of the components column are the cumulative delivery figures as of 31 December 1971.
- iii. to the right of this column is the column in which the carryover figures to 1972 have been filled in.

We would appreciate your filling in the cumulative delivery figures for each project through the quarter ending 30 September 1972 in the appropriate column of this form (the third column from the right). The cumulative delivery figures should be filled in according to the component breakdown itemized in the components column on the left side of this sheet.

Yours sincerely,

Rafael M Salas Executive Director, UNFPA

Dr. K. Kanagaratnam, Director
Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N. W.
Washington, D.C. 20433

Date: 10/13/71 Communications

1.1.1

Population Fund (UN)

October 3, 1972

Mr. Halvor Gille United Nations Fund for Population Activities 485 Lexington Avenue New York, N.Y. 10017

Dear Halvor:

I had a talk with Mr. Majid Khan on the draft report of Malaysia and the points mentioned in my covering letter of September 7, 1972. With respect to items which we suggested to be excluded from UNFPA components, Mr. Khan told me that UNFPA is already committed to finance items for school health. The rest he thought could indeed be excluded pending the outcome of negotiations. Further, he suggested that we could drop the adviser for production of health education material for the MOH from the project since the NFPB adviser in the same field could be expected to serve the MOH as well. We have revised the UNFPA component to reflect Mr. Khan's suggestions; the total cost is \$4.48 million instead of \$4.43 million.

The estimated total cost of the Bank component is \$9.1 million; we have agreed with Mr. Sulaiman that the Bank would finance 50% of these costs. Instead of fixing the Bank loan at exactly \$4.45 million we have rounded up this sum to \$4.5 million, a not uncommon practice for the Bank. The fact that this exactly matches your contribution is pure coincidence! In a letter of September 7th, Nafis Sadik asked what components we would intend financing if the Bank loan should go higher than the \$3.2 million foreign exchange cost of Bank-assisted items: the answer, of course, is that we will simply cover some of the domestic costs of the previously-agreed items.

A copy of our "green cover" traft is enclosed for your information. We will proceed next week to secure formal authorization to invite the Government to Washington for negotiations, hopefully to be held during

Mr. Halvor Gille

October 3, 1972

the first week of November. We are of course expecting UNFPA to have an observer present, if it wishes, during the four or five days which negotiations normally require. I should perhaps call your attention particularly to the page of Recommendations (page 20) and ask that if you have any particular views on any of these points, or the way we propose handling them, that you get in touch with us promptly to discuss them. We would want our negotiating position to take into account any such views that you might want to put to us.

With kind regards.

Sincerely yours.

George B. Baldwin Deputy Director

Population and Nutrition Projects Department

Attachment

Caesred with and cc: Mr. Baldwin

cc: Dr. Kanagaratnam

Dr. Kim
Mr. Zaidan
Div. Files
Mr. Sandberg
Mr. Demuth
Mr. Jentgen

IZHusain/rb Mr. Amin-Arsala

MALAYSIA/PNP

Mrs. M. N. Maraviglia Dath October 3, 1972

K. Kanagaratnam

Seventh Session of the Inter-Agency Consultative Committee Meeting, New York, October 4-5, 1972 Terms of Reference

- On October 4, 1972, you will proceed to New York to participate on the Bank's behalf in the last two days of the Seventh Session of the Inter-Agency Consultative Committee Meeting of the UNFPA to be held on October 3-5 at the Barclay Hotel, 111 East 48th St., New York City.
- Mr. Hoffman and Mr. G. Baldwin will attend the meetings of the Program Consultative Committee on Thursday, October 5, 1972 and consequently you will brief him on the earlier meeting and coordinate and work with him during that period.
- On your return you will prepare a brief back-to-office report.

MNMaraviglia/,mm

cc: Mr. Baum

Mr. van der Tak

Mr. Baldwin

Mr. Zaidan

Mr. Kang

Dept. File

Div. File

Central File

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

DATE AND TIME

OF CABLE: SEPTEMBER 25, 1972

LOG NO.: 66 /25

TO: INTBAFRAD MCNAMARA

FROM: WASHINGTON DC

ROUTING

Ropulation Fund (UN)

ACTION COPY: MR. MCNAMARA

INFORMATION MR. WILLIAM CLARK, EXHIBIT

COPY: HALL NO. 1

DECODED BY:

TEXT:

I HOPE YOU MAY FIND APPROPRIATE OPPORTUNITY TO MENTION TO WORLD BANK
MEETING THE IMPORTANT ANNOUNCEMENT BY SEC GENERAL WALDHEIM LAST WEDNESDAY
OF UN WORLD POPULATION YEAR 1974 AND UN WORLD POPULATION CONFERENCE AUGUST
1974 AS WELL AS THE APPOINTMENT OF ANTONIO CARRILLO FLORES TO BE SECGENERAL
OF THE CONFERENCE YOU MIGHT WISH TO ALSO MENTION YESTERDAY'S CENSUS BUREAU
FINDINGS THAT UNITED STATES NOW APPROACHING REPLACEMENT LEVEL 2.1 CHILDREN
PER FAMILY MANY THANKS AND REGARDS.

BILL DRAPER

NOTE: MR. CLARK'S OFFICE TELEPHONED A.M. SEPTEMBER 25.

President has seen so

INFORMATION MR. WILLIAM CLARK, EXHIBIT COPY: HELL NO. 1

ACTION COPY: NEW MEMBERS

NCOMING CABLE

DATE AND TIME OF CABLE: SEPTEMBER 25, 1972

LOG NO.: 66 /25

TO: INTERFERED POSIGNALIA

STOM: NASHCENERON DO

- Trucky

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MEETING THE INCORDANT ANNOUNCEMENT BY SEC DEMENDS WAIDININ LAST WEIGHSDAY
OF UN WEID POPULATION THAN 1976 AND UN WHILD POPULATION CONFERENCE AUGUST
1976 AS WHIL AS THE APPOLITIONS OF AUTONIC CAMBRILLO PLONES TO HE SECURGARIA
OF THE CONFERENCE YOU HIGHT WISH TO ALSO MENTION YESTERDAY'S CHMBUS HUBBEN
FIRST UNLITED STATES HOW APPROACHING REPLACEMENT TEVEL 2.1 CHILDREN
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UNITED NATIONS
DEVELOPMENT PROGRAMME

UNITED NATIONS .
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

Papulation Fund

REFERENCE:

FPA 522/1

7 September 1972

Dear Dr. Kanagaratnam:

Further to our letter dated 1 September 1972 regarding the Programme Consultative Committee meeting scheduled to be held from 5-6 October in New York, I enclose a copy of the revised Agenda. You will note that I have added a new item (Agenda Item 8 - Training Programmes). The inclusion of this item has been made at the suggestion of one member of the Committee, and an oral presentation will be made at the meeting relating to this item.

Agenda Item 7 "Report of the Review Committee of the UNFPA Advisory Board" has been deleted since the Report will be made directly to the Secretary-General and its findings will not be known before the meeting.

Yours sincerely.

Rafael M. Salas Executive Director

Briginal to: Fogulations Communications
Bate: 9/13/73 Section

Bapulation Fund

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA/521/1

7 August 1972.

Dear Mr. Zaidan,

I have pleasure in sending herewith the summary of main points discussed at the Inter-Agency Consultative Committee held at United Nations Headquarters in New York from 29 - 30 June 1972.

Yours sincerely,

Rafael M. Salas Executive Director

Mr. George Zaidan Population Projects Department 1818 H Street, N.W. Washington, D.C. 20433

> Original to: Population Pro: Bioc Date: 8-10-72 Communications Section

40356310 HH 9:10

GENERALED

8 spulation Fund

August 1, 1972

Mr. Rafael M. Salas
Executive Director
United Nations Fund for
Population Activities
United Nations, New York 10017

Dear Mr. Salas:

This is with reference to your letters of July 18, 1972, concerning the forthcoming meetings of the Inter-Agency Consultative Committee, October 3-5, 1972, and the Program Consultative Committee, October 5-6, 1972. I am pleased to inform you that the Bank will be represented at the IACC by Mr. George C. Zaidan of the Population and Nutrition Projects Department and at the PCC by Dr. Kandiah Kanagaratnam, Director of the Population and Nutrition Projects Department, and Mr. Michael L. Hoffman, Associate Director of the Development Services Department.

Sincerely yours.

Richard H. Demuth

Development Services Department

MLHoffman/pnn

cc: Dr. Kanagaratnam/Mr. Zaidan

MASS

FORM No. 75 (2-60)

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT INTERNATIONAL FINANCE **ASSOCIATION** Date ROUTING SLIP ROOM NO. NAME Note and File To Handle Appropriate Disposition Note and Return Prepare Reply Approval Per Our Conversation Comment Recommendation Full Report Signature Information Initial Send On REMARKS From Richard H. Demuth

54

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

Population Fund

Office Memorandum

TO: Messrs. R. Demuth/G.B.Baldwin

DATE: July 26, 1972

FROM: K. Kanagaratnam

SUBJECT: Invitations to meeting UNFPA/Interagency Consultative Committee - October 3-5

Program Consultative Committee - " 5-6

- 1. The accompanying letters from Rafael Salas of UNFPA, dated July 18 refer to two sequential meetings:
- (i) Interagency Consultative Committee October 3-5, 1972;
- (ii) Program Consultative Committee October 5-6, 1972, with the meeting of October 5 being in effect a combined meeting.

The meeting on October 3 of the IACC would involve discussions with budget officers (for this, we must tie in with Controller's though our procedures will be different because we are governed by specific agreements and not drawing grants from them for our operations).

- 2. The IACC consists of representatives of the UN agencies; the Program Consultative Committee consists of representatives of the donors. At the last meeting of the IACC in late June, Mr. Zaidan represented this Department but I formerly had attended these meetings. The meeting is essentially operational. The Program Consultative Committee last met in February and was attended by Mr. Hoffman and me.
- 3. Could we discuss who should attend these meetings, after you have read this over.

cc: Messrs. Zaidan -w/cc.inc. K.G. Gabriel "

KK:bli

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES
POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

CAPILE ADDRESS: UNDEVPRO . NEW YORK

Dr KK/Lina Resp

REFERENCE: FPA 521/1

18 July 1972

Dear Dr. Kanagaratnam,

As you will see from the enclosed copy of a cable which I am sending today to members of the Inter-Agency Consultative Committee I am convening the next session of the IACC from 3-5 October 1972 inclusive in New York. The last day of the meeting will be a combined session of the IACC and PCC members. I trust that these dates will be convenient for you.

The draft Agenda and relevant documentation are being prepared and will be issued in due course. You will also be informed of the site of the meeting.

Yours sincerely,

Rafaci M. Salas Executive Director

Dr. K. Kanagaratnam
Director
Population Projects Department
IBRD
1818 H Street, N.W.
Washington, D.C. 20433

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SEE ATTACHED LIST

PURSUANT TO DECISION OF LAST SESSION IACC I CONVENING

NÉXT SESSION WHICH WILL PROVIDE MEETINGS WITH BUDGET OFFICERS

OF AGENCIES AND PCC MEMBERS. I THEREFORE SCHEDULING MEETING

3-5 OCTOBER INCLUSIVE IN NEW YORK ON FOLLOWING BASIS: FIRST DAY

WITH BUDGET OFFICERS SECOND DAY FOR DISCUSSIONS ON WORLD

POPULATION YEAR FINAL DAY WITH PCC. TRUST THESE DATES CONVENIENT.

YOU WILL BE INFORMED SOON OF MEETING SITE. LETTER WITH DRAFT AGENDA

FOILOWS.

SALAS

*	To and the second
leared by:	Authorized by:
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	Rafael M. Salas, Executive Director, UNITA
	Name and talle (please type) - Nom et qualite (à dectylographier)

KALLAS C DOCTOR INTERLAB GENEVA (SWITZERLARD)

ALEYANDER GRAHAM UNESCO PARIS (FRANCE)

A ZAHRA
UNISANTE
GENEVA (SWTIZERLAND)

W SCHULTE FOODAGRI ROME (ITALY)

J YRIART FOODAGRI ROME (ITALY)

Population Fund (UV)

Mr. E.K. Hawkins

July 25, 1972

Alexander Stevenson

Terms of Reference - Visit to New York, August 2-4

On August 2 you should proceed to New York to attend the Preparatory Committee for the 1974 World Population Conference at the United Nations.

On your return to the Bank you should prepare an appropriate back-to-office report.

cc: Messrs. Kanagaratnam Chatenay

A

Ptp Population Fund

July 21, 1972

Dr. Parker Mauldin Vice President The Population Council 245 Park Avenue New York, N.Y. 10017

Dear Parker:

This is to acknowledge your letter of June 28, 1972, inviting us to write a presentation for Studies in Family Planning on the Bank's Indian and Indonesian projects.

When I was in New York for the UNFPA meeting, I took the opportunity of discussing this further. I have, since returning to Washington, had the opportunity of reviewing your request with my associates, Messrs. Baldwin and Zaidan.

First of all, I would like to confirm that we would be delighted to prepare such a paper for Studies in Family Planning. As I mentioned, and as we have set it out, we believe that the contribution should have three parts - Part 1, a section on the over-all Bank approach to population planning, a thumb-nail review of some of the earlier projects, and a focus on its objectives and techniques in applying its project methodology to Population. This, we believe, is important if we are to get the field to understand Bank operations and how it can make a contribution to the population sector which, as you know, is not too well understood. Parts 2 and 3, which may be combined or separate, would consist of a full description of the Indian and Indonesian projects, each of these being given in some reasonable detail; also the differences and similarities in these projects would be compared and highlighted.

We anticipate that the first part should take between three to five pages of Studies, and the description of each of the projects should not take more than 10 to 15 pages, probably nearer 10, for each of the countries.

I assume this particular approach, which I briefly outlined at the Council reception earlier this month, would be acceptable to you. If not, please let me know. Meanwhile, we are working with a target of getting the paper to you some time in the fall, probably late fall.

With kind regards.

Yours Ancerely,

K. Kanagaratnam Director

Population and Nutrition Projects Department

cc: Messrs.Baldwin Zaidan L.Domingo FORM NG. 75.03 INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT ASSOCIATION

ROUTING		Date		
	D630	MAIL OF 1070		
Mr. Adler	D630	Mr. Paijmans	D1032	
Mr. Aldewereld		Mr. Rayfield	N434	
Mr. Alter	A837	Sir Denis Rickett	A1230	
Mr. Baum	C303	Mr. Ripman	C303	
Mr. Benjenk	A712	Mr. Rotberg	A1042	
Mr. Blaxall	D628	Mr. Stevenson	D532	
Mr. Broches	A813	Mr. Twining	N635	
Mr. Cargill	A613	Mr. Votaw	A613	
Mr. Chadenet	C303	Mr. Wiese	A837	
Mr. V.C. Chang	H702	Mr. Williams	B1210	
Mr. Chaufourni	er C702	Mr. Wright	A1136	
Mr. Cheek	C702			
Mr. Chenery	A1221			
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Mr. Clarke	D1029			
Mr. Cope	B1210			
Mr. Demuth	D1128			
Mr. D.A. de Si	lva N635			
Mr. Diamond	D829			
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Mr. Fontein	C602			
Mr. Fowler	A1219			
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Mr. Hoffman	D1123			
Mr. Husain	A1013			
Mr. Knapp	A1230			
Mr. Lejeune	A1013			
Mr. Lerdau	D432			
Mr. McNamara	A1230			
Mr. Mendels	A1219			
Mr. Muller	N436			
Mr. Nurick	A802			

Population Fund

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES
POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA 522/1

18 July 1972

Dear Mr. Hoffman,

As you will see from the enclosed copy of a cable which I am sending today to members of the Programme Consultative Committee I am convening the next session of the PCC from 5-6 October 1972 inclusive in New York. The first day of the meeting will be a combined session of the PCC and IACC members. I trust that these dates will be convenient for you.

The draft Agenda and relevant documentation are being prepared and will be issued in due course. You will also be informed of the site of the meeting.

Yours sincerely,

Rafael M. Salas Executive Director

Mr. Michael L. Hoffman Associate Director Development Services IBRD 1818 H Street, N.W. Washington, D.C.

Mr. Hoffman,

Mr. Michael L. Hoffman Associate Director Devalonment Services 18ED 1818 # Street, N.W. Washington, D.C.

NOTE OF SHORT ASSESSMENT O

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TO:

SEE ATTACHED LIST

IN ACCORDANCE WITH WISHESOF SOME MEMBERS I PROPOSE CONVENING
SESSION OF PROGRAMME CONSULTATIVE COMMITTEE PROVIDING ONE DAY
OVERLAP WITH INTER AGENCY CONSULTATIVE COMMITTEE MEETING. I
THEREFORE SCHEDULING NEXT SESSION FROM 5-6 OCTOBER INCLUSIVE
WITH THE FIRST DAY FOR COMBINED IACC/PCC MEETING. TRUST THESE DATES
CONVENIENT. MEETING WILL BE HELD IN NEW YORK HOPEFULLY AT NEW
CONFERENCE ROOM IN UNFPA HEADQUARTERS SUBJECT TO CONFIRMATION.
LETTER OF INVITATION TO ATTEND MEETING ON DATES SCHEDULED AND

SALAS

Decred by:	Authorized by:
/isé por :	Autorisé par : Signature
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	Nome and title (please type) - Nom et qualité (à dactylographier)

BRIAN MACDONALD CIDA OTTAWA (CANADA)

DR GEORGE BROWN
INTERNATIONAL DEVELOPMENT RESEARCH CENTRE
OTTAWA (CAN ADA)

DR K BAAGOE DANIDA COPENHAGEN (DENMARK)

HANS MARTIN SCHMID
MINISTRY FOR ECONOMIC COOPERATION
BONN (GERMANY)

DONALD LUBIN
IPEPPEE
LONDON (ENGLAND)

E J N BROUWERS MINISTRY OF FOREIGN AFFAIRS THE HAGUE (THE NETHERLANDS)

KARIN STOLTENBERG NORAD OSLO (NORWAY)

DR CARL WAHREN SIDA STOCKHOLM (SWEDEN)

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FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE CORPORATION

INCOMING CABLE

DATE AND TIME JULY 13, 1972

1529

ROUTING

OF CABLE:

172 TELEX/13

LOG NO.:

TO:

UNFPA NEW YORK

INTBAFRAD

FROM:

ACTION COPY:

POPULATION PROJECTS

Dopulation Fund (UN)

INFORMATION COPY:

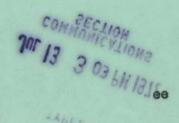
DECODED BY:

TEXT:

163 KANAGARATNAM.

UNFPA HOLDING MEETING JULY 24TH 25TH AT UNFPA HEADQUARTERS TO PREPARE CONCEPTUAL FRAMEWORK FOR WORLD POPULATION YEAR INFORMATION ACTIVITIES AND TO HARMONIZE FUND-SUPPORTED INFORMATION PROJECTS PROPOSED BY AGENCIES AND NON-GOVERNMENTAL AGENCIES IN ORDER TO AVOID DUPLICATION AND OVER-LAPPING OF EFFORTS. DISCUSSION TOPICS: DEVELOPMENT OF THEMATIC FRAMEWORK FOR ALL ACTIVITIES IN WPY, INVENTORY OF WPY PROJECTS AND THEIR INFORMATION VALUE, IDEAS FOR NEW AND INNOVATIVE PROJECTS AT NATIONAL AND INTERNATIONAL LEVELS. AND POSSIBLE JOINT SCHEDULING OF ALL INFORMATIONAL ACTIVITIES. YOU ARE CORDIALLY INVITED TO SEND TO MEETING AT UNFPA EXPENSES FOR TRAVEL AND PERDIEM YOUR INFORMATION DIRECTOR OR SENIOR OFFICER IN CHARGE WPY PROGRAMME PLEASE CABLE NAME YOUR REPRESENTATIVE IN ORDER THAT UNFPA MAY ISSUE TRAVEL AUTHORIZATION.

AKATANI/SALAS



HERBNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

163 KANAGARATHAN.

OF SEFORTS. DESCUSSION TOFICS: DEVELORABLY OF THEMATIC FEARSTONES FOR ALL TO HARMONING PURD-SUPPORTED IMPORMATION PROJECTS PROPORTED SI AGRECIES AND

JUL 14 12 42 PH 1972

JUL 13 3 03 PH 1972 COMMUNICATIONS

TYPED

Vec Population Fund (UN)

July 12, 1972

Mr. T.C. Nelson
UNFPA Senior Adviser on Population
to the Resident Representative
United Nations Development Program
P.O. Box 1555
Tehran, Iran

Dear Ted:

In view of our understanding that you would take advantage of whatever opportunities arise to assist the Government in its project preparation work for the Bank, I enclose copy of a letter I have just written to Bagher Namazi, together with an earlier letter written to Dr. Shahgholi by Horst Eschenberg. I think you will find all of this self-explanatory. My main concern is that the Ministry may experience some slippage in completing, by July 31, the preparatory work described in Eschenberg's letter of June 27 and will consequently not be able to give us the fairly simple data we should have before the departure of our appraisal mission in mid-August. Anything you can do to impress upon the Ministry the importance of working out answers to the questions asked in the June 27 letter, and in getting the answers to us early in August, will be a tremendous help.

We expect to have a 5 or 6 man appraisal mission in the country for about 3 or 4 weeks. The man scheduled to head it is Mr. Huw Jones, who knows the field well but not Iran. I do not expect to be on the mission myself although I do hope to join it for the last week or so of its work during the first half of September.

Please give my regards to Mr. Shallon.

Cordially,

1

George B. Baldwin
Deputy Director
Population and Nutrition Projects Department

Enclosures (2)

cc: Messrs. Zaidan; H.M.Jones; T.I.Kim; Dolenc; Eschenberg

Div. File IRAN/POP.

P.S. Would you be kind enough to forward (or give!) the enclosed to John Friesen -- I have his old address only, and so does Pop. Council in New York.

GBBaldwin/jim

Population Fund (UN)

Mr. McNamara (through Mr. Graves)

July 7, 1972

Shirley Boske

Bank Participation in World Population Conference and World Population Year

Before he left on holiday, Mr. Hoffman told me of your request for, and asked that I send you, a note on the Bank's participation in preparations for the World Population Conference and the World Population Year, with an indication of the parts played by the Economics Department and the Population Projects Department. I have, accordingly, prepared the attached.

SEBoskey: tsb

cc: Mr. Baldwin

Mr. Hawkins Mr. Chatenay

BANK PARTICIPATION IN WORLD POPULATION CONFERENCE AND WORLD POPULATION YEAR

- 1. Resolution 1484 (XLVIII) of the Economic and Social Council (ECOSOC), adopted in April 1970, approved a proposal of the Population Commission that a World Population Conference (the Conference) be held in 1974. Whereas the first and second Conferences had been essentially scientific congresses devoted to an exchange of ideas on population matters among experts, ECOSOC proposed that the 1974 Conference should consider demographic problems and their relationships with economic and social development, as well as population policies and action programs to promote human welfare and development.
- 2. The General Assembly, by Resolution 2683 (XXV) adopted in December 1970, designated 1974 as World Population Year (the Year). The objectives of the Year are improved knowledge of population trends and prospects; awareness of population problems; effective education on population, family life and reproductive functions; discussion of alternative policies, promotion of demographic considerations in development planning and development of policies and programs in the population field which governments might wish to undertake; and expansion of international cooperation in the population field and of the supply of technical assistance to countries wishing it. ECOSOC recently (Resolution 1672 (LII) of June 1972) asked the UN Secretary-General to designate the Executive Director of the UN Fund for Population Activities (UNFPA) as having responsibility for preparations for the Year.
- 3. In connection with both the Conference and the Year the Bank has been represented at meetings of (a) an inter-agency Preparatory Committee which ECOSOC authorized the Secretary-General to establish to assist him in formulating an agenda for the Conference; (b) another inter-agency working group, which meets under the chairmanship of the Executive Director of the UNFPA, to consider finances and inter-agency coordination for activities and projects directed toward the objectives of the Year to be supported by the Fund; and (c) the Population Commission, a permanent body established by ECOSOC in 1946, to which ECOSOC recently (June 1972) gave the function of an inter-governmental preparatory body for both the Conference and the Year.

Preparatory Committee

4. Documentation for the Conference will include a number of background papers prepared by the specialized agencies. At the initial meeting of the Preparatory Committee in late February 1971, at which the Bank was represented by the Population Projects Department, it was suggested that the Bank prepare a paper on "Economic Problems and Policies in Relation to Population Trends and Prospects", and

that it contribute to a number of other papers for which other agencies would be primarily responsible. Representation at the second and third meetings of the Preparatory Committee was provided by the Economics Department.

- 5. The November 1971 meeting of the Preparatory Committee provided the first opportunity for reviewing the outlines of papers to be submitted by all of the agencies, and it became apparent that there would be considerable overlap between the paper which the Bank had been asked to submit and the papers which were to be prepared by the UN, ILO, FAO and Unesco. The Bank representative suggested that the Bank paper might simply be withdrawn but, after discussion, it was concluded that a new outline should be prepared "reflecting the impact of population in those areas in which the Bank had special competence"; a specific topic was not suggested.
- 6. The question of a substitute paper was then considered by the Economics, Population Projects and Development Services Departments, and it was decided that the Bank should submit a paper on the management problem in national family planning programs, a subject which would draw upon the Bank's special expertise and experience. In view of the operational orientation of the new paper, it is to be prepared by the Population Projects Department. An outline has been sent to the UN.

Inter-Agency Working Group

7. The first meeting of the inter-agency Working Group coincided with the third meeting of the Preparatory Committee, so the Economics Department attended for the Bank.

Population Commission

8. Representation at meetings of the Population Commission has been shared by the Economics and Population Projects Departments. Both attended a meeting in November 1971. A special session is to be held next month, at which proposals by the Secretary-General based on recommendations of the Preparatory Committee and the inter-agency Working Group will be considered. The Economics Department will represent the Bank.

* * * * *

9. In June 1971, the Bank was invited to submit "comprehensive suggestions" for measures and activities which it might plan to undertake to achieve the objectives of the Year. We replied (in a letter prepared by Development Services in consultation with Population

Projects) that while it was not feasible for us to submit such suggestions, depending upon government requests we would continue and, we hoped, would increase our financing of population projects within the framework of national development plans. We expected, we said, to be in a better position by 1974 to draw the attention of governments to the demographic situation, the impact of population growth and the nature of population problems. We added that, as the program for the Year took shape, it might be possible to consider in more specific terms how our financial and economic reporting activities might best support the objectives of the program. The Information and Public Affairs Department is in touch with the appropriate staff of the UN in connection with the educational, communications and publication activities for the Year.

10. The Sub-committee on Population of the Administrative Committee on Coordination has also concerned itself with preparatory arrangements for the World Population Year. Meetings of the Sub-committee have been attended by representatives of the Population Projects, Economics and Development Services Departments.

Projects) that while it was not feasible for us to submit such suggestions, depending upon government requests we would continue and, we hoped, would increase our financing of population projects within the framework of national development plans. We expected, we said, to be in a better position by 1974 to draw the attention of governments to the demographic situation, the impact of population growth and the nature of population problems. We added that, as the program for the Year took shape, it might be possible to consider in more specific terms how our financial and economic reporting activities might best support the objectives of the program. The Information and Public Affairs Department is in touch with the appropriate staff of the UN in connection with the educational, communications and publication activities for the Year.

10. The Sub-committee on Population of the Administrative Committee on Coordination has also concerned itself with preparatory arrangements for the World Population Year. Meetings of the Sub-committee have been attended by representatives of the Population Prejects, Economics and Development Services Departments.

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OFFICE MEMORANDUM

Dr. K. Kanagaratnam

July 5, 1972

FROM:

G. Zaidan

SUBJECT:

United Nations Fund for Population Activities - Attendance of Interagency Consultative Committee Meeting June 29-30, 1972, New York -Back-to-Office Report

In accordance with my terms of reference dated June 27, 1972, I attended the sessions of the above meeting and also discussed further the proposed arrangements regarding Malaysia with UNFPA and the other executing agencies (WHO, UNESCO, UNICEF and UN) in separate sessions. The agenda of the meeting and the list of participants is given in attachments I and II.

Meeting of the Consultative Committee

- 2. The following is a summary of the main points of interest to the Bank:
 - i. Opening Statements: In their opening remarks, the Executive Director (Salas) and his Deputy (Gille) made several general points:
 - There were increasing complaints by governments over the large number of missions sent by executing agencies with little or no coordination or notification to the UNFPA. tied up key officials for long periods of time.
 - There was an increasing and welcome trend towards greater coordination, particularly among multilateral agencies. In this context, the proposed arrangements being worked out between the UNFPA and the Bank in connection with the Malaysia Population Project were described. Mr. Gille made a special point of welcoming the Bank's view with respect to the selection of technical advisors which would be selected solely by the concerned technical agencies.
 - On the subject of coordination, requests for assistance should be channeled through the resident representative; this was not always done and often led to much confusion.

These opening remarks were followed by several comments from the representatives of the agencies. Dr. Zahra (WHO) commended the increasing collaboration with the World Bank and with voluntary organizations such as the Population Council. He felt that direct personal contacts should be increasingly made to ensure a smooth working relationship. He had some reservations about the proposed reporting procedures of the UNFPA (Agenda item 4). reservations regarding these reporting procedures were also strongly voiced by UNESCO, the UN and UNICEF.

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UNFPA Reporting System: There were heated exchanges over the ii. reporting system sent to the agencies in advance of the meeting (a copy of the proposed reporting system is given in attachment 3). The representative of UNESCO argued that Tables 1 through 4 were unacceptable and could not be completed because this had to be filled at the field level, and also because the need for any corrective action resulting from the completion of such forms would have to be taken at the field level. The UNDP reporting procedures currently being developed and on which the UNFPA system was modelled, used the Resident Representative to complete the equivalent forms. This position was supported by both the UN and WHO. Mr. Keppel (UNFPA) responded by noting that after such forms were filled by each executing agency a copy would be sent to the Resident Representative for comments and to UNFPA. He noted that the problem arose because there was no UNFPA field staff comparable to the Resident Representative, though this would be remedied in due course (see below under agenda item 7). In his view, the agency is responsible for execution and it is for each agency to determine at what level these forms are to be filled, but it is necessary both for UNFPA and each agency to have some indication of the progress of the project. In addition to procedural questions, several substantive points were raised regarding these forms particularly questions of definition regarding tables 1-4. Dr. Zahra felt that the agencies in the first trial run should only fill tables 5 to 9, and review tables 1 through 4.

Salas concluded that it should be worthwhile to fill <u>all</u> the tables on a trial basis and to send comments on this trial exercise so that these forms could be improved in due course. UNFPA would send to the agencies an annotation and definition of terms in tables 1 through 4 by the second or third week of July. The agencies would then fill tables 1 through 9 and send in their comments by the end of August, one month after the normal reporting period; in future forms would be completed every six months, at the end of the calendar year and by the middle of each year.

- iii. Review and Analysis of Program and Implementation Records: At the meeting, a detailed description and analysis of UNFPA procedures was distributed and discussed. They were in two volumes, one analyzing the period between the time a request was received and funding was approved, and the second reviewing the past and proposed implementation procedures. The opening remarks on this agenda item were made by Mr. Keppel who read a prepared statement (attachment 4). Earlier Mr. Salas had indicated that 80% of the funds were for recruitment and training and delays here were the main problem. He was anxious to overcome this problem quickly.
 - a. On the <u>recruitment</u> of experts the UNFPA would start a project of information gathering in which information regarding all the existing experts would be assembled in one place. Concurrently

with this, a meeting on which the persons concerned with hiring such people in each executing agency would be present would be held to determine the causes of delay and to propose remedial action. Such a meeting could be held immediately prior to the next Inter-Agency Consultative Committee meeting.

- b. Training As pointed out by several participants, the basic problem of recruitment was the overall scarcity of experts in this field. Mr. Salas indicated that the UNFPA would be very liberal in approving training requests particularly for developing countries, but he made no specific proposals as to how such training could be expanded.
- iv. A Review of Major UNFPA On-Going and Planned Programs: These are adequately summarized in attachment 5.
 - v. Preparation for the World Population Year: The UNFPA had been asked to organize the World Population Year (the World Population Conference, scheduled for September 1974 was the responsibility of the UN Population Division). Requests totalling US\$3.8 million, of which about US\$0.5 million were approved, were made by the agencies for the World Population Year; these would be sympathetically considered by the UNFPA. Mr. Gille felt that most of these requests were "traditional"; he encouraged the agencies to make further requests on some forward looking and imaginative new ideas.
- vi. UNFPA Field Staff (Coordinators): UNFPA had 10 approved posts in the offices of the Resident Representatives; an additional 13 had been approved bringing the total to 23. These UNFPA coordinators will be posted in countries as summarized in attachment 6A. Most of these have not been selected; in fact only 4 (Iran, Pakistan, Thailand and the Philippines) are in position or have been recruited. Another 3 are awaiting clearance from the Government (Indonesia, Ceylon, and Mexico). In the remaining cases, no candidates have yet been identified. These coordinators would replace the Senior Advisors and Population Programming Officers currently in position; the latter would undertake purely demographic work. Their job description is given in attachment 6B. The UNFPA Coordinators would be administratively responsible to the Resident Representative, but technically they would report to UNFPA who will fund them. The Coordinators would be in charge of both project preparation and supervision activities.
- vii. Review Committee of UNFPA Advisory Board: This Committee, chaired by Mr. E. Michanek, will present its recommendations by September, 1972. One of its main objectives would be to designate the constitutional body through which UNFPA should report. Mr. Salas did not know what the findings of the Committee were to date.
- 3. The next meeting would be held on the 4th and 5th of October in New York; it will deal mainly with the World Population Year. It will be

preceded by 2 days (October 2 and 3) of discussions by persons concerned with the recruiting of experts in the executing agencies to consider ways of accelerating the recruitment process.

Meeting on Malaysia

- 4. I met with Mr. Gille and Dr. Sadik and briefed them on the progress of the last UNFPA mission. As requested by you, I raised the possibility of having a Tripartite Agreement (in addition to the two bilateral agreements) binding the UNFPA, the Bank and the Government of Malaysia. Mr. Gille indicated that he would raise this within UNDP; he felt, as we did, that this was desirable from a policy point of view (to emphasize the Bank-UNFPA joint approach with the Government) but was not sure about the legal implications of such an arrangement. He also agreed that we should meet with the UNFPA mission after it returns and felt that Dr. Rao could come to Washington one day next week or that both he and Mr. van Arendonck could come down one day the week after next, since Mr. van Arendonck would not have returned this week and Dr. Rao would be working on the management meeting.
- Another meeting was held with the representatives of concerned 5. executing agencies, namely, WHO, UNICEF, UNESCO, the UN Population Division as well as Mr. Gille and Dr. Sadik from UNFPA and myself, to discuss the proposed arrangements for implementing the Malaysia Population Project. These were summarized in the attached letter (attachment 7) which had not yet been sent to the agencies or the donors; this would be done after the return of the UNFPA mission so that the projects financed by UNFPA could be summarized. The letter was distributed earlier to the participants who, during the meeting, agreed with the proposed procedures. UNESCO and UNICEF in particular felt that they were eminently sensible and Dr. Zahra indicated that they would raise no problems for WHO. (Later he indicated that he did not feel it necessary to raise it to higher levels within WHO). Mr. Menon of the UN Population Division raised the question of the evaluation advisor and felt that the UN should also be responsible for implementing this component in the Bank-financed project. I indicated that this evaluation would be carried out within the National Family Planning Board and was quite distinct and separate from the University of Malaya project in the UNFPA request, for which the UN was to be the executing agency. This latter project had a purely demographic focus, as opposed to the operational research orientation of the Bank-financed evaluation component. I was left with the impression that Mr. Menon will raise this question to higher levels in the UN. After the meeting, Mr. Gille indicated that, on the basis of what happened during our meeting, he did not foresee any problems from any agency at a later stage; nor did he expect any difficulty from the donors.

Other Points

General Comments:

6. In this meeting with representatives of the executing agencies, I had the distinct impression that the atmosphere was far more cordial and relaxed than had been the case before and during the negotiations on Indonesia. This

Dr. K. Kanagaratnam

was particularly so with respect to WHO; in an informal conversation with Dr. Zahra he indicated that although he was glad to meet in September with the Bank and would propose that this meeting be held in Geneva, as far as he was concerned the main problems had been resolved in Mr. McNamara's letter to Dr. Candau — in particular that WHO now receives the full terms of reference for every mission and had institutional representation on these missions. He fully understands that these were Bank missions and did not see any further major issues to discuss.

Indonesia:

7. I raised with Mr. Gille the acceptability of Dr. Salkeld for the post of Communication Advisor, indicating that Dr. Soewardjono had asked for him. Mr. Gille had not heard of him and I indicated that we would send them a c.v. to obtain their comments.

Attachments distributed as shown below.

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Messrs. Chadenet
cc:
               Baum
               Ripman
               Engelmann
               van der Tak
               Lithgow
               Rovani
               J. King
               J. Lee
               Baldwin (copy of all attachments)
                        (copy of attachment 7)
               Husain
       Miss
                        (copy of attachment 7)
       Messrs. Kim
               Hoffman (copy of all attachments)
                        (copy of all attachments)
               Riley
               Abdi
               Sandberg (para. 4 and 5) (copy of attachment 7)
               Jentgen (para. 4 and 5) (copy of attachment 7)
                Lind
                Alisbah (para. 7)
                Central Files
               Div. Files
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GZaidan/rb

Population Fund

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

NTERNATIONAL FINANCE CORPORATION

OFFICE MEMORANDUM

TO: Files

DATE: June 28, 1972

FROM: K. Kanagaratnam

SUBJECT: Meeting at the Population Council, New York - June 22-23, 1972 - with Officials from Principal Donor Agencies and Mr. Ernst Michanek/UN Secretary-General's Advisory Committee to Review UNFPA

1. On June 22 and 23 I attended an "informal meeting" at the Population Council, New York, called under the Chairmanship of Dr. Bernard Berelson to meet with Mr. Michanek and his Secretariat who are doing a review of the programming and organization of the United Nations Fund for Population Activities (UNFPA). The list of those who attended is attached.

Over \$200 million in Population Assistance

2. In opening the meeting, Dr. Berelson thanked those present for the papers received, setting out briefly their programmatic emphases for the next few years and money allocations for 1972. He highlighted that in toto some \$200 million was being spent on population at the present time, and the Agencies represented in the room handled some 95% of this. This was exclusive of what countries were spending themselves. There was some detailed discussion on the amounts reported and on the procedures of the different Agencies in allocation, disbursement and actual expenditure.

Strategy for the '70s

Dr. Berelson said the Michanek Committee would like to hear a dis-3. cussion of the strategy for the 1970s, in particular the shift needed to achieve results in the light of the experience of the '60s. The paper on Strategic Reappraisal, by Berelson, focuses on the fact that the traditional family planning clinic approach has been found to be inadequate (though necessary and essential as part of a total program) for sustained results, as many of the programs of the '60s petered out after initial successes. A much more broad-based program involving many elements of government and society was needed; such a program would take into account the social science factors in fertility decisions (e.g. the Ron Freedman paper at BellagioI), and the involvement in population activities and policies of key policymaking ministries such as Planning, Finance, Education, etc. A recognition of the strategy will help UNFPA determine their structure to work within such an operational situation. He also wished to raise the question of Resident Advisors to countries for discussion; the Population Council had used such general program advisors in the '60s and his view was that such advisors were not needed and not really welcome, except in special circumstances. This was another important point for UNFPA, who are considering a large number of Resident Advisors for the field. Much of the discussion

during the next two days centered on the following key items:

- (i) The emphasis in funding.
- (ii) Role of Resident Staff (and the "Third World Syndrome").
- (iii) Need for integrated planning.

The Emphasis in Funding

4. The allocation of funds of different agencies when reviewed, showed that well over more than half these funds were directed to family planning delivery systems, about 15% to biomedical development; 6% to basic population data; 8% to population policy issues; and 7% to training facilities and resources. Although the procedures of agencies differed in terms of allocation, disbursement and actual expenditure, the returns were broad enough to give an indication of current trends. One speaker pointed out that of this, at least 60% was being directed towards LDCs, while the rest was being utilized in the developed countries or in UN infrastructure and salaries, travel, field missions and expatriate advisors. This was, however, an advance over the '60s when, although the funds were smaller in absolute terms, a much higher percentage was spent in developed countries and in support of developed country institutions (e.g. universities and research). UNFPA agreed to have a closer look at these funds to see if some rationalization could be drawn of trends.

Role of Resident Staff

The discussion on Resident Advisors reached one major consensus that Advisors should be used selectively and that the pattern which evolved in the 1960s of generalist advisors has become increasingly unacceptable to LDCs. Some countries were already blaming their advisors for pressuring them into programs and methods that were premature and culturally unacceptable. They were seeking more and more in-depth technical specialists for skills the countries do not have - e.g. demographic analysis, computer programming, etc. They were reluctant to accept "general advisors" who stayed behind the key operation officers in national programs, and often made decisions for the local officials, as was a common feature during the 1960s. The Population Council has withdrawn three general advisors in the past two years. Stanley Johnson and Oscar Harkavy referred to the "Third World Syndrome" which one must be sensitive to. Stanley Johnson reported the intense feeling against population activities which he felt at Stockholm; particularly in the activities peripheral to the main conference he and other IPPF staff had an eye-opener in seeing the intensity of feeling against IPPF as well as other population agencies of the West. He added that he did not think that the 'Multi-lateralization of population assistance" through the UNFPA had in any way diminished the intensity of hostility towards population activities as an externally imposed effort towards genocide etc. etc.! Wahren of SIDA confirmed this view, and said that SIDA has felt that more initiative and more action should be left to the countries themselves. In fact, he emphasized his point by saying that

a slow program put together and run by Third World country nationals was preferable to an "efficient" program put together or "imposed" on by expatriates - the former, he felt, had more long-term chance of success. SIDA, since 1969, had advocated cutting down on program advisors and had been withdrawing them also. He also felt that population activities would be in deep trouble if the donors continued to operate on the traditional pattern of the past as a single-purpose activity. That was why he was strongly for over-all planning in population involving other elements of government rather than the one method, one discipline, or one Ministry operations of the past (see below).

- 6. There was a discussion on the difficulty of getting suitable advisors because very often the only persons available to go out to the field were either early in their professional careers or those who had retired from service; the former were often unacceptable because they were less experienced than people they worked with, and the few among the latter that made the grade, and who were culturally acceptable and flexible to work in LDCs, were often either committed in their own countries or in demand. In addition, there was a tendency of many top people to remain in the center of operations and not to accept field assignments. This meant, for such people, North America and Europe or as a second-best, the Regional Centers.
- 7. There was extended discussion of the "Third World Syndrome" and whether this made advisable the more extensive use of the mission approach rather than Resident Advisors. The consensus was that, given the shortage of qualified people and the political sensitivities of LDCs, there was merit in more use of the mission approach; however, such an approach should establish a pattern of continuing discussion and planning between governments and missions, implying occasional periods of intense activity in the country. When there was a specific task to be done, it was felt that governments would, however, still be ready to have specialist advisors. It was agreed that these should be short-term advisors making intensive technical inputs to be followed up by the local people after the advisors' departure.

Integrated Planning

8. It was generally agreed that there was a need for population activities to be part of a broader strategy — development planning, broadened health activities, improvement in the status of women — rather than just supplying contraceptives. The supply of contraceptive methods alone creates weak programs and political resistance. This was also discussed in the context of whether it would be possible for the UNFPA to have available to it a mechanism whereby the total inputs of different kinds needed at the country level could be planned on an overall basis first, and the financing plan then determined by the government with the appropriate donor agencies. There was general feeling among the Michanek Committee that the present programming arrangements of the UNFPA needed to be improved and were not at all satisfactory. They found considerable dissatisfaction over the programming that had been done by the specialized agencies for the UNFPA — as reflected in

comments received by the Committee in their visits; they also felt that UNFPA should not be the "prisoner of the Agencies" but should deal directly with governments and route their funds directly to governments in support of well-conceived plans of action worked out with governments.

A Co-operative Program

- 9. In this connection, members of the Michanek Secretariat, in a separate discussion, raised with me the question of how the Bank's technique of country selection based on priorities, sectoral analyses and program planning could be utilized to benefit the UNFPA. In this discussion they indicated that they would like to see a closer working relationship in programming between the Bank and UNFPA and some possibility of a co-operative arrangement with the Fund (the establishment of a preinvestment/programming unit, jointly financed, was mentioned). I responded with positive interest. Members of this Secretariat, together with Mr. Michanek, are scheduled to come to Washington on July 10/11 to meet with Bank staff and can be expected to raise this question. They are interested in Bank-type of programming and want to evaluate the advantages of such programming with the proposal for the development of UNFPA field staff to do their project development.
- The development of broad-based programming is an important concern of the Michanek review. As Michanek's Secretariat described it, they are thinking of suggesting the establishment of a Bank/Fund relationship that would improve the capability of both agencies and would bring about a funding capacity larger, speedier and more effective than has been possible for either working separately. They are, however, aware of some of the political sensitivities in this area to a liaison with the Bank among Eastern Block UN Members; they also are aware of the possible resentment among UN Agencies for such a Bank/Fund arrangement. A draft resolution for the UN General Assembly, being prepared by the Michanek Committee, suggests in one paragraph "...special arrangements particularly with the World Bank ... " In their report they expect to elaborate on this point. Possibly a co-operative arrangement could be developed for preinvestment planning of major country programs without either agency being tied exclusively to such programming as the only avenue available for program development for either agency. While there was general consensus that integrated planning on an overall basis would be the best approach, there was resistance from Dr. Ravenholt of US AID, who felt that such planning takes too long (as the Bank's experience has shown) and if practiced by UNFPA would delay it in the transfer of urgently needed resources. He felt that the most important thing was to get the resources to the country as quickly as possible; he emphasized that the supply side of program development is likely to look more productive with recent advances in technology. This view was not shared by the others and did not get very much support, particularly from Wahren and Berelson. The general feeling was that ongoing activities could be financed by UNFPA as an interim measure while major programs should only be funded after careful integrated planning.

Conclusion

11. The meeting was clearly successful in bringing about one and a half days of unstructured discussion on many points among a small and involved group. The points aired would, in Mr. Michanek's summing up, be valuable to his Committee in their task ahead for the UN Secretary-General.

Copies: Messrs. McNamara

Chadenet/Baum Demuth/Hoffman

Ripman
Engelmann
van der Tak
Lithgow
Rovani
J.A. King
J.A. Lee
Lind
Zaidan
Kang
Riley

KKanagaratnam:bli IBRD/IDA/UNFPA Participants in Informal Meeting of Principal Donor Agency Officials with Mr. Ernst Michanek and Secretariat of UN Secretary-General's Advisory Committee to Review UNFPA

(Held at the Population Council, New York, June 22-23, 1972)

Chairman - Dr. B. Berelson - The Population Council

Mr. Halvor Gille - United Nations Fund for Population Activities (UNFPA)

Mr. Oscar Harkavy - Ford Foundation

Dr. Benjamin Viel - International Planned Parenthood Federation (IPPF)
(American Region)

Dr. K. Kanagaratnam - IBRD

Mr. John Maier - Rockefeller Foundation

Dr. Ray Ravenholt - US Agency for International Development (US AID)
Mr. Carl Wahren - Swedish International Development Authority (SIDA)

Advisory Committee

Mr. Ernst Michanek - Director-General, SIDA

Mr. Stanley Johnson - IPPF London

Dr. George Brown - International Development Research Center, Canada.

Population Projects Department June 26, 1972

Ropulation Fund

THE POPULATION COUNCIL

245 PARK AVENUE NEW YORK, N.Y. 10017 TELEPHONE (212) 687-8330 CABLE: POPCOUNCIL, NEW YORK

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June 28, 1972

Dr. K. Kanagaratnam
Director
Population Projects Department
International Bank for
Reconstruction and Development
1818 H Street, N. W.
Washington, D. C. 20433

Dear KK:

This is a short note to follow-up on our conversation of last Thursday when I asked if you and/or some of your colleagues could prepare an article for Studies in Family Planning summarizing the major aspects of your agreement with India to be of assistance in its family planning program. A similar write-up about Indonesia, preferably coming at the same time, would also be very informative to our many colleagues in the field. With all good wishes,

Sincerely,

W. Parker Mauldin Vice President

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OFFICE MEMORANDUM

TO: Mr. G. Zaidan

DATE: June 27, 1972

FROM:

K. Kanagaratnam

SUBJECT:

Inter-Agency Consultative Committee Meeting, New York, June 29-30, 1972 Terms of Reference

- 1. On June 29, 1972 you will proceed to New York to participate on the Bank's behalf in the Inter-Agency Consultative Committee Meeting of the UNFPA to be held on June 29 and 30, at UN Headquarters.
- 2. You will also discuss with appropriate UNFPA officers the findings of your recent mission to Malaysia and attempt to resolve any outstanding matters on this project to enable the appraisal to be completed.
- 3. On your return you will prepare a brief Back-to-Office Report.

cc: Mr. Demuth

Mr. Riley

Mr. Chadenet

Mr. Baum

Mr. Ripman

Mr. J. Lee

Mr. van der Tak

Mr. Baldwin

Mr. Kang

Mr. Lind

Mr. Sandberg

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KKanagaratnam/rb

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INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL FINANCE

CORPORATION

FFICE MEMORANDUM

TO: Files

DATE: June 26, 1972

FROM: K. Kanagaratnam

SUBJECT: Discussion with US AID re: Bank/UNFPA Relations

- I am writing this note primarily to place on record the feeling I got at the meeting of donor agencies vis-a-vis US AID. As in the case of the Indonesian program, it does appear that there is some resistance in US AID to the Bank and UNFPA getting closer. When the proposal for an integrated planning was discussed at the meeting, Ravenholt was extremely critical of the concept because he felt that the Fund, because of its flexible procedure, would be held back by the Bank which had complex program and planning requirements.
- In a discussion in which I explained the manner of Bank project selection and project funding, it was clear that he, together with others in the Population Office of AID, were not fully aware of the project technique and felt it was unduly bureaucratic. I think that at the time of the review meeting a brief introduction to the Bank's project techniques would be useful to clarify our operations.
- I also raised with Ravenholt the question of the next review meeting, which was to have been held in the week of June 19 but which was not held owing to commitments at US AID at the end of the fiscal year. Ravenholt mentioned that he had been extremely busy and mentioned that in view of people leaving for the summer, he might like the review to be held in the fall. I said that we were ready to have it any time this month and would look forward to hearing from him.

Mr. Chadenet cc: Messrs. Demuth o/r Hoffman

KK:bli

OFFICE MEMORANDUM

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UNITED NATIONS DEVELOPMENT PROGRAMME

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PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK*

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/551/IRA GEN

23 June 1972

Dear Mr. Kanagaratnam,

Subject: Report on: The Population and Family Planning Programme in Iran: An Inventory of Activities

I have pleasure to enclose herewith five copies of the report entitled: The Population and Family Planning Programme in Iran: An Inventory of Activities. This report was prepared by Dr. Ali Paydarrar,

The report should be of interest to IBRD in that it provides a survey of what is going on now - existing physical facilities, manpower and services (Chapter II) as well as education and training programmes (Chapter III and IV). The report includes both the family planning input and output data desired by the World Bank.

Yours sincerely,

Rafael Salas Executive Director

Dr. K. Kanagaratnam
Director, Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

Date: 7/12/72 Communications
Section.

Bepulation Fund

MANAGEMENT SERVICES FOR HEALTH A NONPROFIT INSTITUTION

June 19, 1972

Mr. George Baldwin Population Project Department World Bank 1818 H Street, N.W. Washington, D. C. 20433

Dear George:

In the eight months since the October meeting of MSH's Advisory Committee on the Family Planning Management Information Systems Project, we have essentially completed phase one of the program; analysis of potential field sites and selection of the primary site for intensive work. Among requests and potential sites evaluated was an invitation during the winter from the Korean Ministry of Health, which has developed into a commitment to work with the Korean program. While the exchange of visits and mutual assessment of the potential for productive cooperation proceeded rapidly, it is only in the last two weeks that the required administrative clear-ances have been obtained.

In view of a mutual concern for getting on with the work at hand, we plan to have an initial field team of two management scientists working with the Ministry in Korea full time within six weeks. The uncontrollable administrative delay and our priority commitment to respond rapidly to field needs poses a problem in keeping the Advisory Committee informed. Initial interest and guidance from Committee Members was a critical element in phase I site selection, and we are convinced that continued Committee involvement will result not only in a better product that meets Korea's needs, but in tools more generally relevant to population and health program management. Therefore, an informal Advisory Committee meeting will be convened on Sunday, 9 July for purposes of presenting work plans for Korea during the next year.

We recognize that an invitation on such short notice is awkward, and we appreciate the complexities of your schedule, but it is an attempt within the time available to bring members up to date on specifics and incorporate your criticism prior to beginning work.

The meeting will be held at Sunday noon, 9 July in Lakeville, Connecticut, a rural village in the Northwest corner of the state. The timing and location were selected to correlate with an informal day's outing for particiants in the UNFPA Seminar on practical issues in Family Planning Program Management. We have been working with the UNFPA in organizing this conference to be held at the UN on July 5-11. Perhaps

ONE BROADWAY, CAMBRIDGE, MASSACHUSETTS 02142 CABLE: MANSHEALTH (617) 661-9450

> Original to: Populatur Pur Date: 6-32-72 Section

the rest of the afternoon's activities and an interchange with the UNFPA conferees will be of interest to you as well.

If it is possible for you to join us, we would appreciate a call to Peter Rousselle here at MSH so that appropriate arrangements may be made.

Sincerely yours,

RON

Ronald W. O'Connor, M.D.

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STELL HANGTZ

Papulation Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA 521/1

19 June 1972

Dear Mr. Zaidan,

With further reference to my letter FPA 521/1 dated 25 May regarding the Inter-Agency Consultative Committee meeting which has been scheduled from 29-30 June 1972, I enclose a revised Draft Agenda for the meeting.

You will note that a new item has been included, namely, Item 6 "Preparation for the World Population Year". In this connexion ECOSOC Resolution 1672 will be forwarded to you as soon as it is issued by the UN Secretariat. Meanwhile, you will find the reference to this subject in document E/5175 (attached) on pages 11 and 12, Part B, sub-paragraph 5(c).

A document entitled "An Analysis of UNFPA Reporting Systems" is enclosed with reference to Agenda Item 4. Another document relating to the same agenda item entitled "The Generation of Project Requests and their Implementation" will be forwarded very shortly. It reviews the procedures by which original proposals develop into formal project request and the implementation records which chart the progress of funded projects.

A document entitled "Review of selected major on-going and planned programmes" which will provide the background for discussions under Agenda Item 5 is being prepared and will be sent to you soon.

The meeting will be held in Conference Room No. 1 at United Nations Headquarters, New York, and will begin at 9:30 a.m. on 29 June.

Yours sincerely,

Mr. George Zaidan

Population Projects Department

International Bank for Reconstruction

Rafael M. Salas

Executive Director

and Development 1818 H Street, N.W. Washington, D.C. 20433 Original to: Pop Roj Date: 6/22/72 Section

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OFFICE MEMORANDUM

Dr. K. Kanagaratnam TO:

DATE: June 15, 1972

FROM:

L. Peter Chatenay

SUBJECT:

UN Advisory Committee of Experts on

Global Population Strategy

- You asked me to get details on this meeting scheduled for June 19-23 in New York to which the Bank has been invited to send an observer by cable dated June 13.
- I am told that today three papers are being circulated; the terms of reference of the Advisory Committee of Experts, the legislative background, and the provisional agenda.
- This provisional agenda contains the following items: 3.
 - a) population and major world issues;
 - b) scope of the global population strategy;
 - c) world population plan of action;
 - d) relationship between the global population strategy and other global strategies;
 - criteria and principles that should underline the action program of the world population strategy and of the world population plan of action; and
 - f) outline of studies of the global population strategy and procedures for undertaking them.

I took this down by telephone and the wording may not be absolutely Please let me know whether your Division can send an observer to New York for this meeting.

LPC:mmcd

Spoken to Pelin Chalenary Regnes papers: Deeline participalis

16 June 72.

FORM No. 75

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

(2-60) INTERNATIONAL FINANCE CORPORATION

INTERNATIONAL DEVELOPMENT

ROUTING SLIP	June 14,	1972
NAME		ROOM NO.
Dr. Kanagaratnam		D 901
To Handle	Note and	I File
Appropriate Disposition	Note and	
Approval	Prepare	1,000
Comment		Conversation
Full Report	Recommen	dation
Information	Signatur	re
Initial	Send On	
Re: Meeting of Adv Experts on Global Popula June 19-23, 1972		
 Attached, the invi Could you please I wish to be represe and, if so, by who 	et me know nted at thi	if you s meeting

From

L. Peter Chatenay

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

Repulation Fund, PC to handle, pls.

INCOMING CABLE

DATE AND TIME

OF CABLE:

JUNE 13, 1972

2059

101 TELEX/14 LOG NO.:

> TO: INTBAFRAD

FROM: UNATIONS NEW YORK ROUTING

MR. DEMUTH ACTION COPY:

INFORMATION

COPY:

DECODED BY:

144 ON RECOMMENDATION SIXTEENTH SESSION POPULATION COMMISSION THE ECOSOC IN TEXT: FIFTYSECOND SESSION THIS MONTH DECIDED TO PLACE ON AGENDA OF WORLD POPULATION CONFERENCE DRAFT WORLD POPULATION PLAN OF ACTION TO BE PREPARED BY SECRETARY GENERAL WITH ASSISTANCE ADVISORY COMMITTEE OF EXPERTS ON GLOBAL POPULATION STRATEGY. FIRST MEETING ADVISORY COMMITTEE SCHEDULED FOR 19 TO 23 JUNE IN NEW YORK TO PERMIT PRESENTATION OF REPORT TO SPECIAL SESSION POPULATION COM-MISSION AUGUST 1972 AS REQUESTED. WISH TO INVITE YOU TO SEND REPRESENTATIVE AS OBSERVER BUT REGRET UNABLE TO FINANCE OBSERVER PARTICIPATION. SINCERELY HOPE YOU CAN ACCEPT INVITATION INSPITE OF UNAVOIDABLY SHORT NOTICE DESEYNES UNATIONS

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HE DIMETH

AS OBSERVED BUT REGIME UNABLE TO FINANCE OBSERVER PARTICIPATION. SENCERELY MISSION AUGUST 1972 AS REQUESTED. WISH TO INVETE YOU TO SEND ESPECIALIZED HEN YORK TO PERMIT PRESENTATION OF REPORT TO SPECIAL SESSION COPULATION CON-STRATECY, FIRST MEETING ADVISORY COMMITTEE SCHEDULED FOR 19 TO 23 JUNE IN GENERAL WITH ASSISTANCE ADVESORY COMMITTEE OF EXPERTS ON CLOBAL POINT, TION CONFERENCE DEAFT WORLD POPULATION PLAN OF ACTION TO BE PREPARED BY SECRETARY FIFTYSECOND SESSION THIS MONTH DECIDED TO FLACE ON AGENDA OF WORLD POPULATION

THE OR EXCOMINADATION STATEMENT STREET, BOROTSTON CONSTRUCTOR THE ECOSOG IN

DESERVES UNATIONS

Jun 26 12 23 PM 1972

Population Fund (UN)

June 12, 1972

Mr. Halvor Gille
United Nations Fund for
Population Activities
United Nations
485 Lexington Ave.
New York, N.Y. 10017

Dear Halvor:

Thank you very much for your letter of June 7, 1972, with the attached draft letter that you are proposing to send to your major donors and the Specialized Agencies directly concerned with this project. We have retyped for convenience the draft letter incorporating our comments; suggested changes are put in brackets. Can we suggest, in the interest of proceeding as rapidly as possible, that you insert a reasonable deadline for the reception of comments in the last sentence?

As Dr. Kanagaratnam indicated to you over the telephone, we feel that it would be advisable, as you suggested, that we have one or two Bank staff members (Miss Husain and probably myself) accompany your mission to Malaysia; we will confirm to you the persons involved and their dates of arrival when the arrangements are finalized.

With kind regards.

Yours sincerely,

George C. Zaidan
Population Projects Department

Attachment

Cleared with and cc: Mr. D

Mr. Demuth

Dr. Kanagaratnam

Mr. Jentgen

Mr. Awunyo

cc: Mr. Hoffman

Mr. Abdi

Mr. Sandberg

Mr. Baldwin

Miss Husain/Dr. Kim

Div. Files

GZaidan/rb Malaysia/PNP Dear Mr.

Further to my letter of 18 May concerning the requests from the Government of Malaysia for UNFPA assistance to its National Family Planning Programme, I wish to inform you about our tentative plans for collaboration with the Internationl Bank for Reconstruction and Development (IBRD) in meeting the needs of the Government.

In recent months, the IBRD has had discussions with the Government about a possible loan which might be of the order of around US\$ 5 million. This loan would be for the construction of physical facilities (National Family Planning Board headquarters, State MCH-FP administrative units, family planning clinics, MCH-FP units in rural health centers, schools for training assistant nurses); vehicles and equipment for administration and services, training and information and education; and advisory services for management and evaluation. The Government has clearly indicated to us, as well as to the World Bank, that it would like that the two funding organizations provide the assistance required under a parallel financing arrangement. We have had several discussions with our colleagues in IBRD and /agreed on the components to be financed by the Bank and/clarified various /operational/ issues about our collaboration.

It is our intention to prepare one overall project to which UNFPA, IBRD and the Government would contribute. The project itself will be developed in such a way that components financed by UNFPA or IBRD will be clearly identified /and responsibility for /supervision/ will remain with the particular funding agency. Separate but /related/ agreements would be signed between the Government and UNFPA and IBRD respectively. Both agreements will state that the Government is obliged to execute the entire project, including components supported by the third party. The IBRD loan and the UNFPA grant will be /made/ directly to the * or possibly delete whole sentence.

Government /and management of the project will be the responsibility of a

Project Implementation Unit to be established by the Government for that purpose.

The UNFPA financed components and, to some extent, parts of IBRD financed components may be executed by the specialized agencies as appropriate. For the appointment of all technical advisors, the Government will be expected to rely on the technical agency concerned within the framework of job descriptions and qualifications agreed to between the Government, UNFPA, IBRD and the Specialized Agency concerned. Consultation with the funding agencies on the selection of these technical advisors will not be required. However, advisors on matters of management and administration concerned with the overall efficiency of the project (there will probably be two such advisors) will be appointed by the Government in consultation with IBRD and WHO.

A common reporting system for the project will be developed at the same time /and/ joint arrangements for inspection missions and evaluation procedures will be established.

It is our present intention to send two programme officers to Malaysia to discuss with the Government the various requests already received, as well as additional /requests/ which the Government /is currently preparing/. Subsequently we will, after taking into account to /the/ extent possible /any/ comments we may have received from the agencies and major donors, /prepare a draft agreement which we expect to sign after/ final discussions with IBRD and the Government /which are/ suggested to be undertaken concurrently early in September.

If you have any comments to make on the above, we will be happy to receive them $\sqrt{a}s$ soon as possible and not later than..... $\sqrt{1}$.

Yours sincerely,

Jun 14 9 28 AM 1972

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UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA/551/RAS/UN/25

2 June 1972

Dear Mr. Demuth:

We have recently received a request from the Press Foundation of Asia for an "Integrated Information Plan for Asia," for 1972-1974 in preparation for the World Population Year 1974.

The request consists of the following components:

- 1. Financing of a panel of outstanding experts in demography, economics, journalism, and development administrators to assist the Foundation in the overall implementation of their submitted programmes;
- 2. Provision of advanced training courses on development and population for journalists and publishers who have passed through previous development-oriented workshops. These seminars will be held in various Asian cities;
- 3. Establishment of syndication and picture essays, in addition to the DEPTHnews' service being extended by the Foundation, which will provide regional news on development and population to various newspapers and magazines in Asia;
- 4. Expansion of DEPTHnews' service through the use of vernacular languages: for the 1st year—Bahasa Indonesia and Korean, and for the following years—Malaysian, Thai, Bengali, Tamil and Urdu;

Mr. Richard Demuth, Director
Development Services Department
International Bank for Reconstruction
and Development

cc: Dr. Kanagaratnam Messrs. Bahl. Zaidan

DSD

1818 H Street. M.W. Washington, D.C. 20433



NITED NATIONS OPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

- Presentation of three additional workshops per vernacular penetration for journalists;
- 6. Policy level seminars for decision making executives of mass media in Asia to make them aware of the population crisis. In this context, the panel of consultants mentioned in point 1 will be active participants.

The total amount of the programme for each year is as follows:

1972		•	•	•	•	•	•	\$464,000
								562,485
								635,308

We welcome your comments on this request, if any, to guide us in the appraisal of the project.

Yours sincerely,

UJohn Keppel Officer-in-Charge

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From Asian PRES 1970

just by Readerman Research Center - Scoul, Kone a profugited the Property of classic of their

While A is so the threshold of economic progress and while its countries are seeking closer ties and preaters unity, large numbers of Asian countries are contributing falls to mandrind's effort to schieve a stable world order. The United Nations has not be reserveded in courting world peace. But the United Nations can only be what the countries choose it to be. It may be likened to a clinic, to which victims an account are accidents. We must hope that some day the principal heads of state of this will respond to the wishes of the people and decide to dismantle their armanums, to put an end to their strungle for power and influence and to join forces for mathrishment of peace. Until that day the United Nations, as a collective organization, can only serve as a meeting ground between nations and as an effective exceptory peace-keeping instrument. It should, of course, be non-exclusive of any meetry.

** have now entered the age of world-wide mass phenomena in which the acti** of individual nations added together have world-wide effects on all nations. Our
** estemphere, outer space, the sea-bad, our water, our oceans and our natural resources
** oil of common concern. Aspirations towards the unity of men and of the world
** increasing. As a result of progress in communications and transportation, science,
technology, ideas, beliefs, cultures, fashions, traditions, institutions, capital, goods and
news—and of course human beings—increasantly cross national borders. Repetully
under such circumstances, nationalism may become a road rather than a roadblock
to genuine universal co-operation.

Since this year we are marking the twenty-fifth analyzersary of the United Nations, I cannot let this occasion pass without paying special tribute to the tireless support of the United Nations by the Philippine Government and to the devotion and service-for almost a quarter century to the United Nations of its distinguished Secretary of Foreign Affairs, His Excellency, Carles P. Secretary. In concluding his eloquent speech at the last session of the General Americally, Mr. Namulo said;

"The Filipino people are among the founding harders of the United Nations. Our belief in the freedom and dignity of man, our hopes for the future, and our commitment to the kind of world in which those homes could find fulfilment are embedied in the purposes and principles of the United Nations Charter, in the drafting of which we had the privilege of having a band.

"Our support of the United Plations through the visite studes of its first two decades, has been firm and unstituting. It shall remain steading through whatever trials and ordeals may lie ahead."

May I hope that the attiermen, the elite and the proofes of Aria will continue as in the past, in the midst of their innumerable proceduations and toils, to give to the United Nations the suppose which is required when one lebours for peace, freedom, justice, human rights progress and occupant and total development in the midst of the power struggle of great nation states in the arena of a world overloaded with armaments.

Purpose and Background of P.F.A.

The Press Foundation of Asia seeks to advance the welfare of the Asian press. It seeks to bring newspapers within the reach of the process and all Asia's literate newspapers are the world of the daily written word.

It must therefore, seek means to reduce the cost of newcost. The seek ulate the growth of local industries which force the press.

It is to improve the tenor and the content of prescalism, for any accessment can offer the journalist a purposive social role.

The Foundation was established on 31 August 1957 at a meeting of the papers held in Manila. The move was supported by the representative of the powerapers in Asia.

It is an independent non-profit organization governed by its newspaper messages

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House were it -

In 1900 the International Press is white launched a programme for editorial trainess and management consultancy for the a remapapers.

The best index of the effectiveness of the programme and the value it held for the Asian press is the fact that while a 5 years 5 press inscitutes sprang up and newspaper publishers had begun increasingly to find the scuvines of these institutes, mostly from their own recourses.

The inclines new presents force posses to local leadership cover almost the entire men of Ada. The role area remaining from Delhi to Korea is either under the provincement of the hard needenes or that of the Asian Programme of IPI. Two weighting in the large ere in three and another in the Philippines, keep a continuing election of the present of the present and another in the principles.

the first language and the arms for exchange of ideas and the first language arms, et a now itelated from each other, finds that a second inclinite with most arms 7 countries.

Co on sverage six crasultants v. 1 and every year imparting know-how for improved editorials as well as managerial teachers. Publications from local press institutes have in the meantime multiplied, at each assert them concentrated on current and arrest of rows handing and arreads to the press scene. The institutes in India, the Filling sees and Korea publica manufally and quarterly journals to keep going a consiguou analysis of professional traducts.

According to its schedule set at the same, the IPI Asian Programme, will end operation on 30. April 1938, thus removing the reliying point for all activities of Asian scale.

Present Situation

4 - 20 mg 1 "

of Salary Markey # 15

Aware of the chains does of the Programme, Asian newspapermen met twice which 2007 in North, Capins and Argust 1007 in Manile—to decide on ways and resons of ensuring the continuity and engagine was the programme of development for the Atina years. Of smooth concern to meet was the need for a common organization and that direction of the despite and that the direction of the despite and than and

Ca Cl Argust 1937 the Special Last Plewspapers Conference decided in Mardla, with were than Cl rewrongemen of 12 Asian countries present, that Asia needs a united trees front, not one to carry out and intensify the programmes begun by L.t., but to add a new diseasion to the codesavors of development.

The Press Primilation of Pois were encoured by the Conference, to be inconserted.

In Singapore and operated from Marks by its Chief Executive. The proof of the confourness is that the founding members present pledged \$210,000 as part of their contribution to the leanching fund of IFA. A thing to note: it comes from some of the pocreet countries of the world.

The founders are hereful that with the essistance of the developed error of Japan. Australia and New Zealand the Asian contribution to the launching tred will assor be raised to 3000,000. The PFA however needs the support and income of a \$110,000 exclusionent fund. It has sought a capital contribution from the Ford Foundation and the Exclassical Foundation to enable it to reach the target. These response is encouraging.

Meanwille, in Tehronry 2003 the Straits Times amounced its dressing to make available SECO, CO to 1FA, over a period of five years, to help consists one of FFA's contemplated projects—an Arian Institute of Printing Technology for Research

and Training.

FAO has agreed to support another project of PFA: a resource rurvey in Asia for the establishment of 3 glant-rize newsprint mills. UNDP is considering a proposal to aid this programme with a grant of \$400,000.

The press institutes of various Asian countries including the Nibon Shinbun Kyokai of Japan met in Baguio, Philippiness, in January 1908 along with representatives of the Thomson Foundation and Friedrich Ebert Stifung. They were to draw up a co-ordinated programme for journalism training activities which should be operated on an Asian scale.

The outcome was the establishment of a Committee on Journalism Programme and a 20-point programme 1003-60, which will be supported by the institutes and PFA at a cost of an estimated a 203,000. It was agreed that the Committee will maintain the same scale of operation for the next three years.

An Asian Council for the Press

The Press Foundation of Asia is evolving as the brains trust and central planning institution for guiding the growth of the Asian Press. It aims to bring every literate household in Asia into the world of the "daily written word" within a period of ten years.

The present distribution of newspapers in—Asia excluding the Communist countries—is 1 newspaper for CO people, or 12 households. Even this figure offers too rosy a picture since it includes Japan, which has a newspaper diffusion rate of 43 to every 100 in Japan's population of nearly 200 million.

The Task it Confronts India's present population of effective literates—defined as adults who can read a newspaper—is close 114 million. Yet, only some 6 tables take a daily newspaper. In the Hillimpines there are over 15 million literates, but less than 600,000 take a daily newspaper.

and the training and counter newspaper circulation ratio at 10 copies for every too people. Left the actual ratio for Acia, outside Japan, is less than 2 newspaper for every 100.

At the process rate of growth, it is estimated that it would take 20 years of more to get a newspaper tota the present number of literate horseholds. But literacy is growing regionly because comes every helen country now has einted compulsory education programmes. The coming gap between actual and potential disculation is appalling but increasing attends is appalling but increasing attends is appalling but increasing attends is appalling to gap wider every year.

Confronted by this ricture Allian colores have been expecting a newspaper revolution—even a "circulation explanion"—class 7 this past five years, but this explosion has not taken place and there is no expected, inevitable though it may seem, that it is about to take place. Why is this newspaper revolution so reluctant to break?

The Price is bidding

There is a variety of reasons: the need for improved editorial and impagnish techniques, for more mechines, newsprint and other newspaper supplies, for increasing and rationalizing approxit, and most important of all, the need to reduce production costs and thereby, the price per copy. Price is now identified as the trust powerful brake on the Asian appropriar revolution. The Asian daily newspaper's price is very high to there of the resential buyer's daily income.

In relacte times a newspaper published in Calcuns, Banchels, Calcuns or Manils is 4 to 6 times as each see the New York Times or the Cauthan, London, liven in absolute terms. Acian newspapers are energy as expansive as a newspaper in London or New York. As Indian village business rouse mend a month's wayes to pay the annual subscription for a local resonancer, in Japan an unakilled worker can buy an annual subscription to a newspaper with just 6 days' wages.

But a look at current operational costs in Asia shows that as things are, newspapers cannot be produced more changly and, therefore, the price per copy cannot be brought within the means of the average householder.

The principal reason for this high cost of production is that £5 per cent of all the items that go to produce a newspaper are imported from great distances away and the cost of frelight, incurrence and wharfage is heavy. The toil on scarce foreign

exchange is also enormous. Faced with this import buries, newspapers are compelled miles with the second to require out economics which reduce efficiently and the editorial value of the newsory of a second of appear. The tendency in to take on "first comp" costs i. c.: extringency is applied in the newerocaus where the newspapers is moved for production since this expen-And reduced a second discreties within the control of the publication. Thus the cost of preparing a cryy for Supports of the propenduction is depresent innersity hower that the cost of printing it. The result is that their specialists west save on personnel, the one of rescialist skills, on improving their approved an fronte a description content and on circles techniques which give more reader appeal.

There are the problems that must be completed in working out a co-real mand plan of development for the Acian Press. " Is Press Foundation of Asia abbore the the second of the section of providing feel ties for learner regularize discussions on these matters, and will insid on purposite introhenges of these rose experience among Asian newspepersons and their childed country tarts from the West.

It will serve as a research centre which will coake continuing studies of perfecmance and possibilities of improvement we result production and distribution techniques.

Using the national prece incultutes aleady established as a nucleus, the Press Foundation will play a central creative role in serving newspapers to their potential

The Ala of Ca

principle and a

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Same and the same

To effect a radical change in the emphasis and at newspapers, thus reducing the end to the potential reader;

Programmed by To Improve cultorial and management behave through practical training meeting To the second se Compared to the first of

To carry, out research and continuing maritim of traditioning potential and performance;

To give journalists a sense of profequence purpose appropriate to the turbulent changes in Asian societies.

Fregrenda

Outline of the Training of journalists, production grounded and managers; Pioneering the creathen of a news wint or manyley. Then to the heat Acian experiment in the building of a continued coromon mericat. The lieuworned Community will develop a cooperctive effort among international, bead and automorphism to establish regienal a warring solla. (Fellowing a female y mady carried out for the Press Found-Anyther A to before of Arie, the PAO has sorred to rous a consiste project report on setting up

the second sections have newsprint miles in the constant to compele a directory of rates and data Physical Community for Atlan newspaners:

Setting up a rendership rememble contract The Rosean members have agreed to and great a way that it fatheres this centre with an entire way of fire and)

Establishing a rewarch and down seems the production of small and inexpensive minting confirment and reasons at the Asia. The Centre will collaborate with existing producers and help it all to proven the needs of the smaller newspopers.

Conclusion

The Manila Conference which correlated the Press Foundation of Asia was estended by T) effective tren and women a county concerned with the evolution of a war and ed tors, participants included and is sielers of the United Hallers & series and Development Institute, FAO, ECAPE, and the Art's Davelopment Park. It was probably the first time that such a meeting tres field in cay cart of the treat. The cases of streeney and purpose shown during Co i preside racia il a ur alle er alless for the participating newspapermen.

his to be him of the bons that their willingness to put their money on the live, if a final colorion of emissions in rach undertakings, will find a productive recovers array in the testade Asia which are pariously interested in the develcomme of the Asia toms.

The Four ission new his over 150 members representing owners and editors of

THE FIRST YEAR OF CPERATION

PFA Reports on Activities

Your grant was made to support the more which 220 newspapers in Aris had begun in 1957.

As promoters at the Free Foundation of Asia they were pledged to ret up in 1963 on Organise in would take over the work of the Asian Progressme of IM, add now of the and would take local resources for the development of the mass madis in the sea They were to creation a collected indowment number support these a correspondent May 1919. Identifying a true expected that your anistance would not a substantial part of the interim expenses for the Foundation's control across the way as the progressmes.

We are a construct that (1) the Pres l'andillos of Acia has escareded in tention value aument Fred which now makes it wordy pulsary training.

- (2) is each the construction with the encuption of one, all training programmes
- (c) Use two cold coestions and a relativity sould stail the Foundation headquarters, transcent, was also to cold the lived as the name center of many modes collaboration in Artic.

Endowment Fund

The Foundation was clim by the first to collect from newspapers in Aria (including Australia) a total control of 0.00. (In addition it counted at that time on two first plates, one of a collection of 0.00. (The second one has since materialized in some, there was a further examt of 0.25.000 received in July from the Axel of the second one has some the Axel of the second one beautiful than the first second one beautiful than the first second one beautiful that the first second one beautiful tha

As against the residence of the own the Foundation was able to draw a counterparts doesnot be foundation. According to an agreement one that agreement in July, 1993, the Ford constitute to to give a finally made a first and a residence of the first constitution to the first con

The EVA Processes and interested revisity in Marila and partly in India, Coylon, Magazare, Linea and the Lad record the figure of Stade CO on 1 May 1909. (As of now the huma traces at about the Lad.)

The New Spirit

With this spirit of self-support galating in etrength and confidence, a charge in the mood of the PFA community because neticeable. Newsper owners and executives were becoming increasingly conscious of the value of a united leadership which now embraced the huge are of Aria from Harra to Afghankson. They now had a stake in the organisation which they themselves had created after years of toil and with their hard money. They were now willing to take active shares in the task of establishing a regional community, and in endowing it with an urge to develop together.

as Population Fund (WN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA/551/RAS/UN/25

2 June 1972

Dear Mr. Demuth:

We have recently received a request from the Press Foundation of Asia for an "Integrated Information Plan for Asia," for 1972-1974 in preparation for the World Population Year 1974.

The request consists of the following components:

- 1. Financing of a panel of outstanding experts in demography, economics, journalism, and development administrators to assist the Foundation in the overall implementation of their submitted programmes;
- 2. Provision of advanced training courses on development and population for journalists and publishers who have passed through previous development-oriented workshops. These seminars will be held in various Asian cities;
- 3. Establishment of syndication and picture essays, in addition to the DEPTHnews' service being extended by the Foundation, which will provide regional news on development and population to various newspapers and magazines in Asia;
- 4. Expansion of DEPTHnews' service through the use of vernacular languages: for the 1st year---Bahasa Indonesia and Korean, and for the following years----Malaysian, Thai, Bengali, Tamil and Urdu;

Mr. Richard Demuth, Director
Development Services Department
International Bank for Reconstruction
and Development

cc: Dr. Kanagaratnam Messrs. Bahl Zaidan DSD

1818.H Street..N.W. Washington, D.C. 20433





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FPA/551/RAS/UN/25

2 June 1972

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COMMUNICATIONS

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UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES
POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

- 5. Presentation of three additional workshops per vernacular penetration for journalists;
- 6. Policy level seminars for decision making executives of mass media in Asia to make them aware of the population crisis. In this context, the panel of consultants mentioned in point 1 will be active participants.

The total amount of the programme for each year is as follows:

1972	•	•	•	•	•	•	•	\$464,000
1973			•			•	•	562,485
1074								635 308

We welcome your comments on this request, if any, to guide us in the appraisal of the project.

Yours sincerely,

UJohn Keppel Officer-in-Charge

DEVELOPMENT PROGRAMME



PROCEAMME DES NATIONS UNES POUR LE DÉVELOPPEMENT

FUND FOR PERULATION ACTIVITIES

ROUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

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Yours sincerely,

Officer-in-Charge

STEPH 23 11 34 PM 1975

CASE POSTALE 7
GENÈVE 19

Geneva, 51 May 1972

Dear Mr. Emery,

When I spoke to Mr. McNamara at Santiago, he gave me some very interesting information on the activities of the World Bank in the field of family planning, particularly as regards a project in Indonesia. I wonder if you would be so kind as to provide me with whatever material you have on this and other projects of the World Bank in this field, and indeed any material which you have on the subject as such. I have been asked by my Ministry to work out a survey on this as soon as possible, so I would be extremely grateful for whatever help you could give me.

It was a very pleasant coincidence to meet you in Rio de Janeiro, and I hope you had a pleasant journey back to Washington.

If you have a chance to look into the matter we talked about, I am very eager to learn from you what the chances are. I am at this very moment faced with the aspect of a change in my present situation and would very much like to know what the alternatives are to another posting in the foreign service.

With many thanks for your kind assistance.

Your way sincerely hageic Eccol

Mr. L. Emery
The World Bank Group
1818 H. street N.W.
Washington D.C. 20433

Original to: Mr El Emcuy
Date: 6-5-72 Section

STELLA ZUII & MUL

Population Fund (UN)

May 24, 1972

Mr. Halvor Gille
Officer-in-Charge
United Nations Development Programme
United Nations Fund for Population Activities
United Nations
New York, N.Y.

Dear Halvor:

Thank you very much for your letter of May 10, 1972 in which you invited me to attend the next session of the Inter-Agency Consultative Committee which will be held at UN Headquarters in New York from June 29 to 30, 1972.

I regret I will be unable to attend at this time due to previous commitments; I have asked Mr. George Zaidan to attend the meeting on our behalf.

We are looking forward to receiving draft agenda and documentation and further details about the meeting in due course.

Sincerely,

K. Kanagaratnam Director

Population Projects Department

IHK/is

cc: Messrs. Demuth/Hoffman

Mr. Riley Mr. Zaidan

Mrs. Domingo (to note)

vcc Population Fund (18)

Mr. B. Chadenet

Richard H. Demuth

- witter -

May 19, 1972

Draft Memorandum to Mr. McMamara, dated May 12

POR STORMS AT 1

- 1. Since I will be away for 10 days from May 22, and you seemed anxious to send the PNP memorandum to Mr. McNamara, let me try to put on paper the observations I have on the May 12 draft. These observations all relate to attachment No.2 concerning the alleged role conflicts which PNP feels are built into the present relationships among the major agencies active in the population field.
- 2. I agree with PNP that there are likely to be persistent differences of view between WHO and the Bank arising from the different objectives and outlook of the two organizations. I further think it would be useful for Mr. McNamara and Dr. Candau to have a frank discussion of the "predictable differences in technical recommendations" which are set forth in paragraph 3 of attachment No.2. Such a discussion might well serve to narrow the differences and, in any event, should lead to a procedure for settling such differences as they arise in specific cases.
- However, while recognizing that there is validity in PMP's position with respect to WHO, I do not believe that the so-called "inherent difficulties" are insoluble, nor indeed that they are any greater than those which exist between the Bank and other internations. agencies (in other sectors) with which we have been successfully cooperating for many years. As one example, I might cite the relationship between the Bank and the LMF. It was thought at one time that the Bank and the IMF would be unable to cooperate because the emphasis of the IMF was on short-term monetary stability while the emphasis of the Bank was on long-term development. Both agencies came to realize, however, that countries have single governments which have to deal with both short- and long-run problems and that it is inadmissible that two sister agencies in Washington should provide that single government with inconsistent recommendations. This realization led to an agreement both on delineation of spheres of primary responsibility for each organization and on a procedure for settling differences of views in fields of common interest. This agreement has, I believe, effectively served to minimize conflicting advice from the two institutions.
- 4. Another example is the Bank's relationship with FAO. Not so many years ago, the Agriculture Projects Department had the same attitude towards FAO which PNP now has towards WHO: they felt that FAO's approach stressed the social aspects of development to a degree inconsistent with the Bank's, then, concentration on economic growth. These differences

of approach were talked out between the two organizations at great length and on many occasions; they never, however, really interfered with effective cooperation. It may well be that, over time, PAO has had an impact on the Bank's approach somewhat comparable to the impact which cooperation with the Bank has clearly had on FAO's approach.

- I do not accept at all that there is an inherent conflict between the Bank and UNFPA. Both agencies have funds to invest for the same purposes and I see no "inherent" reason why they should not cooperate fully in specific countries in support of the same program. Such cooperation will require, of course, that we give UNITPA full opportunity to participate with us in helping governments to formulate an overall national population program and/or in reviewing such a program after it has been formulated. It may prove to be somewhat more difficult to provide assistance to governments in formulating national population programs if we have to bring UNFPA along, but I am convinced that the benefits would far outweigh the cost. If we do succeed in getting an agreement on a program which both agencies can support, then it seems to me unimportant which parts of the agreed program each agency finances (1.e., the "softwear" versus "bricks and morter" issue discussed in paragraph 7 of attachment No.2). It is true that the hanagement and the Board do not want the Bank's involvement to be confined to "bricks and mortar" but that relates, I feel sure, to the programs and policies we support, and not to the particular goods and services to which we attach our financing. If we and UNFPA together can induce a member country to adopt a well conceived and comprehensive national population program, I see no reason why our financing in support of that program should not be primarily for "bricks and mortar" while UNWA concurrently finances the softwear. We can still exercise supervision over the program as a whole simply by defining that program as the project for which our loan is made. I see no inherent reason, therefore, why the parallel financing envisaged for the Malaysia project should be any different in substance from the joint financing arranged in the case of Indonesia.
- 6. One final word. Looking at the UN system as a whole, I think UNFPA is clearly the agency which should, in principle, exercise the role of leadership and coordination. Our exercise of leadership has been necessitated by UNFPA's failure to lead. Nonetheless, I am convinced that, in the long term, it will be to our advantage to do everything we can to support UNFPA, in the hope that it may eventually have the personnel and the funds to provide effective leadership. This will require a good deal of self-restraint on our part, but I think it is self-restraint that we must exercise.

Papulation Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/551/6

15 May 1972

Dear Dr. Kanagaratnam,

UNFPA Family Planning Management Seminar Invitation

Practical programme management issues are of common concern to many population and family planning programmes. Yet it is clear that there has been relatively little experience addressing these critical intermediate steps between programme policy and achievement. To underscore a strong commitment to assist in meeting these needs, the United Nations Fund for Population Activities (UNFPA) is convening a seminar on Practical Issues in Family Planning Programme Management, and would like to extend an invitation to you to participate in your personal capacity.

The objectives of the seminar are:

- 1. To provide a forum for exchange of practical, operational ideas and techniques relating to programme management, as well as increasing population programme awareness of possible sources of assistance in these areas.
- 2. To bring population programme administrators and in-country management institutions together to foster local resource development and utilization.

The seminar will have a small working group format to maximize informal exchange and utilization of the time invested by those involved. This necessitates limiting participation to senior administrators and selected representatives of international agencies and management institutions.

A limited number of topics will be covered in depth through presentation of a working paper on each topic, followed by workshop/discussion sessions to pursue each idea thoroughly. Topics will focus on practical, operational tools, with exphasis on the sharing of potentially relevant experiences and the examination of management methodology which may be used to further programme objectives.

Communications

Dr. K. Kanagaratnam
Director
Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

Original

/ ...

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

- 2 -

The seminar is planned for 5 - 11 July 1972, both dates inclusive, in New York.

The purpose of this letter is to inform you well in advance in order to give you enough time to make yourself available for the seminar. We also hope that you will be able to assist us in the preparatory work regarding which you will hear from us further.

Our agenda, a tentative time schedule and a list of invited participants from the health and population field are attached for your information. An indication of your interest would be appreciated immediately.

Yours sincerely,

N. Sadik (Mrs.) M.D. Coordinator

Programme Division

Population Fund UN

May 12, 1972

Mr. Halvor Gille
United Nations Fund for
Population Activities
United Nations
New York, N.Y.

Dear Halvor:

This note is to put on record our telephone conversation regarding the management advisor for Indonesia and to follow up one or two things we discussed on Malaysia. As I indicated to you, the Indonesians, the Bank and the Ford Foundation are all agreeable to having Lyle Saunders serve in this capacity; Mr. Saunders has agreed in principle, and we are discussing with Ford the processing of his appointment. We are glad that UNFPA concurs with this appointment.

On Malaysia, we feel that a meeting between UNFPA and the Bank at the end of the week of May 22nd (say on Friday, May 26) would be preferable to an earlier meeting; this will give us time to forward to you, by the end of next week, details of the project jointly developed by our appraisal team and the Government. At the same time, we would hope that you will have had from your end the preliminary views and reactions of WHO and other executing agencies. We hope that an agreed parallel project will be finalized and also that we can finalize the details of project implementation within the framework agreed upon on May 5, 1972. Mr. Baldwin will be sending you minutes of this meeting in due course.

Until we send you details of the whole project, I attach a copy of "the demonstration project" as developed by our appraisal mission. As you know, there is a feeling in WHO that this proposal overlaps with that in the UNFPA request for which WHO would be the executing agency. After reviewing the request to UNFPA, we feel that no overlap exists in terms of the items to be financed; however, we obviously have to discuss the proposed activities and coverage of this component to ensure full consistency. You may have some ideas on this which we can take up during our forthcoming discussion.

With kind regards.

Yours sincerely,

George C. Zaidan
Population Projects Department

Attachment GZaidan/rb

cc: Dr. Kanagaratnam/Mr. Baldwin, Mr. Alisbah, Mr. Sandberg/Mr. Jentgen, Miss Husain, Dr. Kim, Mr. Jones, Div. Files

GBB

300-IND
Malavsia/PNP

Proposed Demonstration Component

Objective

1. The Malaysian family planning program is being integrated with health services. It is highly desirable that the pattern and intensity of delivering family planning services and new techniques of stimulating demand be tested and evaluated in a limited geographical area to determine the most effective way of expanding the overall program.

Method

- 2. The demonstration project would include the following specific activities which would be continuously evaluated for their impact on the number of acceptors and ultimately births prevented in the demonstration area:
 - (a) developing improved management procedures for family planning program.
 - (b) assessing the adequacy and effectiveness of additional physical facilities and manpower in the delivery system.
 - (c) determining the extent and nature of the training required for community health nurse type multi purpose worker.
 - (d) providing a model set up for practical training of health center staff from non-project areas.
 - (e) studying the integration of the family planning services with the government hospital functions.
 - (f) evaluating new techniques of information and education forming part of health education.
 - (g) streamlining the evaluation system and its use by management.

Area

3. Because of the cultural diversity in Malaysia and in order to compare performance"before and after" providing the additional inputs, five districts The five health districts out of a total of 47 that were selected consist of three at the West Coast (North, Central, and South), and two at the East Coast. These districts would cover about 1.2 million population. The criteria for selection of districts were (a) that the Government had decided to integrate family planning with health services (b) diversity of regional coverage, and (c) availability of hospital facilities (details given in Annex I).

Additional Inputs

4. In addition to the Project's other components, the demonstration component

would include the following special inputs:

- (a) Additional clinic space in existing Midwives Clinic Quarters (MCQ) to provide other minor health services as well and enlarge the attendance and coverage of population.
- (b) Special training for existing midwives and Trained Assistant Nurses (TAN) to upgrade them from single purpose to multipurpose workers.
- (c) Vehicles for staff of health centers to supervise the activities at MCQ and for midwives at MCQ's to make home visits.
- (d) Operating expenses for introducing applied nutrition education as being experimented with in one district at present.
- (e) Special information and education materials to be prepared by NFPB.
- (f) Strengthening of the Evaluation Unit at NFPB by additional staff to continually evaluate the performance and impact of program inputs.

Administration

5. The demonstration component would be administered jointly by the Ministry of Health and NFPB. In working out the details of the project and day to day operation the MOH and the NFPB would be helped by: (i) the project implementation unit for the Bank project (ii) the advisors for management, evaluation and communication at NFPB (iii) the advisors at the Ministry of Health for MCH/FP to be provided by WHO.

Cost

6. The cost of the demonstration project has been tentatively estimated at US\$1.0 million. This figure may be revised as the demonstration component is refined but the basis for this estimate is shown in Annex II. The Government would commit itself to: (i) filling all vacant posts of the health center staff in the project area (ii) creating 36 additional posts of trained assistant nurses — one in each health center plus the posts of 7 clerks in the main health centers.

Timing

7. The demonstration project would cover a period of five years starting after the loan becomes effective. During the period of construction of MCQ's the detailed design and survey work would be undertaken.

Demonstration Districts

State	• •	I	Health District Code No.	Administration District Covered	-	ural HC	Healt SHC	h Unit	-	Popula- tion Coverage	FP Integra- tion Scheduled	Region	
Kedah			3	Padang Terap Kota Star Yen		1	7	38		387,945	Not fixed	North West	
Perak			16	Batang Padang		1	3	19		119,590	Not fixed	Central	
Johor			31	Muar		ı.	9.	52.		279,261	May, 1971	South .	
Pahang			37	Kuantan Pekan		2 ·	6	. 75	•	166,209	Not fixed	East	
Treugganu			ħ5	Kuala Treugganu Marang Ulu Treugganu		2	. 4	24		227,255	Not fixed	East	
Total		5	districts	10 districts		7	29	175		1,180,260	× •	•	
											. USO 8		

Tentative Cost of Additional Inputs for the Proposed Demonstration Component

				5	
				M\$	U.S.\$
:	1.	Additional space at 175 MCQ's at			
7.		M\$ 10,591 per MCQ	1	,853,425	657,000
. :	2.	Supply of 250 motorized bicycles - 2 for			
*		each sub-health center and one for MCQ			
		at M\$282		70,500	25,000
:	3.	Cost of special training of 200 trained		·	
		assistant nurses and midwives at M\$2,115	e		
		per worker.		423,000	150,000
1	1.	Operating cost for applied nutrition			
		project at M\$846 per year per center.		33,840	. 12,000
	Š.	Cost of producing special information			
		and education material at M\$42,300 per year		٠.	
		for 4 years.		169,200	60,000
(5.	Additional staff at NFPB Evaluation Unit			
	•	· One statistician M\$14,100 per year	٠		
		for 5 years.			
		One research assistant at M\$ 5,640 for		×	
		5 years.			
		One statistical clerk at M\$ 2,820 for			
		5 years.		112,800	40,000
7		Cost of continuous base line survey and			
		travel at M\$28,000 per year for 5 years.		140,000	50,000
		Total	2,	802,765	994,000

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS **FUND FOR POPULATION ACTIVITIES**



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA 521/1

10 May 1972

Dear Dr. Kanagaratnam,

On behalf of Mr. Rafael M. Salas, the Executive Director of UNFPA, I have pleasure in inviting you to attend the next session of the Inter-Agency Consultative Committee which will be held at UN Headquarters in New York from 29-30 June 1972. Individual consultations may be held on 3 July, Monday, if necessary.

The draft agenda and documentation for the meeting will be sent to you in due course. We will also inform you of the conference room number and further details of the meeting in due course.

Yours sincerely,

Halvor Gille Officer-in-Charge

Dr. K. Kanagaratnam Director Population Projects Department IBRD 1818 H Street, N.W. Washington, D.C. 20433

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UNITED NATIONS DEVELOPMENT PROCRAMME UNITED NATIONS



PROGRAMME DES MALIONS UNIFS POUR LA DEVELOPPEMENT

FOURS DESIGNATIONS ON ESPORTS DE POPUL ATION

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EDA SOLVI

10 May 1972

Dear Dr. Kanagaratnam,

On behalf of Mr. Rafael M. Salas, the Executive Director of UNFPA, I have pleasure in inviting you to attend the next session of the Inter-Agency Consultative Committee which will be held at UN Headquarters in New York from 29-30 Mane 1972. Individual consultations may be held on 3 July, Monday, if necessary.

The draft amenda and documentation for the meeting will be sent to you in due course. We will also inform you of the conference room number and further details of the meeting in due course.

Yours sincerely,

Halvor Gille Officer-in-Charge

Dr. K. Kenagaratnam Director Population Projects Department IBRD 1813 H Street, M.W. Washington, D.C. 20433 GSB

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May 9, 1972

Dr. K. Kanagaratnam

F.J.C.M. Rath

COLOMBIA - International Courses on Demography and Health Organized by the Pan American Federation of Medical Schools (FEPAFEM) Back-to-Office Report

- 1. As set out in the terms of reference report dated April 17, 1972, I proceeded to Bogota to participate as an instructor in the above mentioned courses organized by FEPAFEM.
- 2. On April 19, 20, and 21, I gave lectures on "Population Theories and Policies" followed by discussions, a total of 10 hours.
- 3. The objectives of the course are to acquaint professors of the various Latin American Schools of Medicine with subjects related to "health and population" thus enabling them to introduce these topics in the teaching programs of the Medical Schools. The course is developed on a full-time participation bases from February 1 to June 2.
- the course consists of theoretical classes and laboratories covering the following subject matters: bio-statistics; demography; research techniques; epidemiology; population ecology; socio-economic development and population; genetics; health planning; maternal and child health; biology of reproduction and fertility control; and evaluation of family planning programs. (total: 538 hours)
- A total of 25 participants representing most of the Latin American countries is enrolled; 21 physicians most of them professors at Departments of Preventive Medicine, the rest paramedical personnel (statistician, nurse supervisor, social worker, sociologist) working in Schools of Medicine. It calls the attention that, whereas the major countries, Mexico, Argentina, and Colombia are each represented by a participants, Brazil did not send any. This fact not only stems from the well known low priority given to population in that country but also from a controversy about selection procedures between the Brazilian Association of Medical Schools and FEPAFEM.
- 6. My overall impression of the course is favorable; the course is well organized, teaching and reading materials have been provided and there is a high interest among the students.

Population Policy in Colombia

7. Before leaving, you asked me to look into the matter of population policy in Colombia. I had conversations with Colombians who were closely related to the drafting of the third part of the Colombian Development Plan which refers to "Population". Mr. Ramiro Cardona Gutierrez, Chief of the Regional and Urban Development Unit of the

National Planning Department, handed me a copy of the text. He assured me that the text is now officially approved.

- 8. The text describes the problems of demography data collecting in Colombia (births are estimated to have been under registered by 18.6% in the period 1951-1964, deaths by 32.8% in the same period). The following paragraphs cover growth rates of the country (currently estimated at over 3% per year); problems of internal migrations and out-migration especially of professionals and technicians; results of fertility surveys which indicate change of attitude towards ideal number of children; the important problem of induced abortions, and problems of urbanization. It finally comes to describing the problems caused by accelerated population growth and its consequences for economic development. Specially mentioned are employment and education. It is explicitly stated that demographic growth represent "an obstacle albeit not the only one to reach" the objectives of development. The last section of the text describes "Population Policy".
- 9. The document uses a very broad definition of population policy: "a coherent set of principles, objectives and decisions adopted by the public sector with the specific purpose to orient the growth rate and size of the population, its degree of concentration, spatial and sectional distribution, its age structure, by creating the conditions that enable a more rational behavior of the community members towards themselves, the society and the ecological resources".
- 10. As immediate objectives of the Colombian population policy, it is said that the following problems should be tackled: (a) a better geographical distribution of the population; (b) bringing down mortality and morbidity; (c) reducing the present rhythm of population growth.
- ll. Reduction in demographic growth rates by bringing down fertility should be achieved at the level of society through changes in the economic and social structure of the Colombian society especially through:
 (a) better income distribution and improvement of education; (b) industralization and the urbanization process; and (c) a greater participation of women in economic activities and the creation of mechanisms to ensure equal economic opportunities for women. In addition, a further reduction in demographic growth rates should be achieved at the family level by: (a) raising the level of education; (b) facilitating adequate information on family and sex life; and (c) making available the necessary medical services.
- 12. The document points to the scarce resources available especially human resources and to the need for expanding the training programs for personnel mainly in MCH services. All family planning programs should be built into the general health service system. The Government will coordinate and supervise all family life and sex-education programs as

well as the respective medical services. The National Planning Office and the National Population Council, in collaboration with the National Statistical Office will promote studies geared to the formulation or reformulation of general and specific policies mentioned in the document.

13. Summarizing, the following points are relevant for the Bank's interest in this field: (a) Colombia, after years of cautious consideration, has now formulated a population policy; (b) This policy, described in part III of the National Development Plan 1972-197h, calls for the need to step up family planning activities. Concrete measures for such expansion of activities have not, however, been formulated so far. Recently the Minister of Public Health reacted in one of the leading newspapers, EL TIEMPO, to an article which this journal published under the title "Official Birth Control". The Minister declared that all government activities in family planning were guided by the official population policy as set out in the National Development Plan and that no new activities had been undertaken. He emphasized again that all family planning services were offered exclusively within the MCH services; (c) The population policy of the Colombian Government does not - as will be clear from the foregoing - formulate any demographic targets but it does state that the actual demographic growth rate represents an obstacle to meeting the needs for employment, education, health, housing, and recreation; (d) The climate for awareness of the population problem is growing steadily in Colombia which should make us follow the situation very closely in view of possibilities for project development.

cc Messrs: B. Chadenet

W. Baum

H. Ripman

P. Engelmann

H. van der Tak

J. Lithgow

Y. Rovani

J. King

J. Lee

G. Baldwin

L. Lind

G. Zaidan

I. Kang

E. Hawkins

Division Files

FJCMRath/om

Population Fund UN

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE PÓPULATION

UNITED NATIONS

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/551/6

8 May 1972

Dear Dr. Kanagaratnam

UNFPA Family Planning Management Seminar Invitation

Practical programme management issues are of common concern to many population and family planning programmes. Yet it is clear that there has been relatively little experience addressing these critical intermediate steps between programme policy and achievement. To underscore a strong commitment to assist in meeting these needs, the United Nations Fund for Population Activities (UNFPA) is convening a seminar on Practical Issues in Family Planning Programme Management, and would like to extend an invitation to you to participate in your personal capacity.

The objectives of the seminar are:

- To provide a forum for exchange of practical, operational ideas and techniques relating to programme management, as well as increasing population programme awareness of possible sources of assistance in these areas.
- 2. To bring population programme administrators and in-country management institutions together to foster local resource development and utilization.

The seminar will have a small working group format to maximize informal exchange and utilization of the time invested by those involved. This necessitates limiting participation to senior administrators and selected representatives of international agencies and management institutions.

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Dr. K. Kanagaratnam
Director
Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

Original to: Polifications
Date: 5-25-7 Section

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

- 2 -

A limited number of topics will be covered in depth through presentation of a working paper on each topic, followed by workshop/discussion sessions to pursue each idea thoroughly. Topics will focus on practical, operational tools, with emphasis on the sharing of potentially relevant experiences and the examination of management methodology which may be used to further programme objectives.

The seminar is planned for 5 - 11 July 1972, both dates inclusive, in New York. The UNFPA is prepared to provide travel and perdiem expenses.

The purpose of this letter is to inform you well in advance in order to give you enough time to make yourself available for the seminar. We also hope that you will be able to assist us in the preparatory work regarding which you will hear from us further.

Our agenda, a tentative time schedule and a list of invited participants from the health and population field are attached for your information. An indication of your interest would be appreciated immediately.

Yours sincerely,

N. Sadik (Mrs.) M.D.

isar.

Coordinator

Programme Division

Population Fund (UN)

May 8, 1972

Dr. Nafis Sadik United Nations Fund For Population Activities New York, N.Y.

Dear Nafis:

Re: Seminar on the Management of Family Planning Delivery Systems at the Local Level -July 5-11, 1972

This refers to your earlier letter inviting our participation at the Seminar and your discussion with Dr. Kanagaratnam when you were here on Friday, May 5.

As Dr. Kanagaratnam is away, he has asked me to confirm to you that he will participate in this Seminar; we would like to arrange for another staff member to attend, depending on the subject content for the day. We hope this will be in order.

Sincerely yours,

George B. Baldwin
Deputy Director
Population Projects Department

MR.R.ley cc:Mrs.Domingo-w/att.Agenda & List of participants

NOTE: We have not received letter of invitation (dated December ??) but have requested copy from New York.

KKanagaratnam:bli

Population

May 5, 1972

Dr. Moye Freyman Director Carolina Population Center University Square Chapel Hill, N.C. 27514

Dear Dr. Freyman:

I was glad I was able to meet at Chapel Hill yesterday with you and Dick Anderson and have an overview of the work of the Center and the way in which the Center could assist us in our operational work. I hope I was also able to give you, in the course of the discussions, some of the critical issues in our operations as well as outline the methodology of World Bank operations in the field of population. The process of understanding how the limited human resources in our area of work can be maximized by the operational agencies and the academic centers working together is one which is of natural concern for all of us. For this reason I look forward to a continuing close cooperation which has already begun with the valuable services we have had from time to time with the Carolina Population Center staff and the Bank's sectoral and project work. I have seen the frequency and tempo of such assistance increase in recent months.

I now wish to apply myself to two specific issues. I have informed Mr. Baldwin of the Seminar which you will have at the Center following the UNFPA Seminar on Delivery Systems at the local level in New York in July. As the administration and management programs and the manner in which effective resource transfer for population activities can effectively take place is one of the central concerns of the World Bank, we would be pleased to discuss this further with you, Mr. Krusa and others. Please feel free to call on us in this regard.

You referred to the importance of developing a pool of professional and technical talent in selected countries through the development of academic institutions for population work. I would like to hear from you at some time the more specific thoughts that you might have for centers suitable for Bank-type financing. I hope that the outline of Bank procedures which I gave you when I met with a number of your associates at your house in the evening will provide sufficient initial background to enable any firm proposal to be made.

I will be back in Washington by May 22 and look forward to hearing from you at that time. Mr. Baldwin will be here during the time I am away and you may wish to contact him if you want to discuss it before then.

I am arranging for 100 copies of the Sector Program Paper to be sent to you for distribution at the Center to your associates and to others who might be interested in our work.

I want to conclude by saying it was an extremely productive and delightful exchange of ideas and questions we had at your house last night. Please give my regards to Dick and your associates who participated.

With regards,

Yours sincerely,

K. Kanagaratnam

K. Kanagaratnam

Bili Director

Population Projects Department

cc:Messrs.Baldwin

Zaidan

Mrs. Domingo - To send Sector paper, pls.

KK:bli (Typed May 8/72)

Mar 9 10 27 AM 1972

I will be back in Washington by May 22 and look forward to hearing from you at that time. Mr. Baldwin will be here during the time I am away and you may wish to contact him if you want to discuss it before then.

I am arranging for 100 copies of the Sector Program Paper to be sent to you for distribution at the Center to your associates and to others who might be interested in our work.

I want to conclude by saying it was an extremely productive and delightful exchange of ideas and questions we had at your house last night. Please give my regards to Dick and your associates who participated.

With regards,

Yours sincerely,

Tid ma at a se

Population Projects Department

cc:Messrs.Baldwin
Zaidan

Mrs.Domingo - To send Sector paper, pls.

KK:bli (Typed May 8/72)

STOLUS ST

latery Fund UN ...

NATIONAL FAMILY PLANNING COORDINATING BOARD

DJALAN K.H. WAHID HASJIM 55A - DJAKARTA

Phone: 45600, 54886

P.O. BOX 186

Cable: NAFINDO Indonesia

No

: 622/A/ BKKBN/ V/72

Dr. K. Kanagaratnam Director, Population Project Department I.B.R.D. Washington D.C.

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2 andam/Jones 5/26 1/2
om files.

Djakarta, 5 May 1972.

rs sincerely.

Surjaningrat)

Dear Dr. Kanagaratnam.

I understand that Dr. Lyle Saunders is willing to consider an appointment as program adviser under the joint IDA - UNFPA Project and that the Ford Foundation is willing to release him.

I would be grateful if you could take steps to secure Dr. Saunder's appointment as soon as possible. I have indicated to Dr. Bresnan the Ford representative in Indonesia, that Dr. Saunders would be responsible only to the NFPCB and that he would be paid from funds made available to the Government by the joint project.

Thanking you.

cc: Dr. Bernanrd R. Bell

Director I.B.R.D.

Djakarta.

Population Fund - VN

April 26, 1972

Mr. Halvor Gille
United Nations Fund for
Population Activities
485 Lexington Avenue
New York, N.Y.

Dear Mr. Gille:

In his letter of April 11 to Nafis Sadik, George Zaidan confirmed your agreement with Dr. Kanagaratnam to hold the first of our Operational Review meetings here on Friday, May 5. Dr. Kanagaratnam has asked me to send you a proposed agenda (copy enclosed); this may help in identifying materials or individuals you will want to bring along. We tentatively plan to start the discussions about 10:30 a.m.; we doubt we will be finished by lunch time, but we should be finished by about 3:30.

The proposed agenda conforms closely, I believe, with suggestions you made when George Zaidan and Miss Husain visited your offices on April 7. You will note that we have identified three general topics on which we would like to exchange views. The first is the possibility of earmarking a small amount of UNFPA funds for project-preparation activities by consultants, either national or foreign. What we have in mind is the possibility of working out an arrangement whereby UNFPA funds could be used for project-preparation activities (to be conducted mainly by consultants) in roughly the same way UNDP funds are used in other sectors. This is something you may wish to give some thought to in advance of our meeting next week, particularly as it may raise some legal questions.

A second general topic that we think will deserve discussions, and which will arise explicitly in the case of Malaysia, is the relationship between our two organizations in projects to which we contribute "parallel financing." The tion between our two institutions in advance of signing what would be legally separate project agreements, and the kind of obligations which a beneficiary would be assuming in signing agreements that might include explicit cross-referencing, plus the need for coordination between our organizations in project follow-up.

A third general issue we would like to raise is the possibility of earmarking a modest amount of UNFPA funds for general research purposes which the Bank might have access to from time-to-time under suitable agreements to be worked out with the Fund.

If you or your associates have other general problems that you would like to raise for discussions, we would appreciate a telephone call in advance of your arrival so that we could be giving some thought before the meeting to items you may wish to raise. Despite the identification of the three general topics noted above, we still regard the main purpose of this initial Operational Review-meeting as an exchange of information about our respective work programs over the next year or two.

We look forward to having you with us here next Friday, May 5.

Sincerely yours,

George B. Baldwin Deputy Director Population Projects Department

Enclosure

cc: Dr. Nafis Sadik UNFPA, N.Y.

cc: Dr. Kanagaratnam Messrs. Zaidan Miss Husain (for Malaysia discussions) Messrs. Riley Sandberg (for Malaysia discussions)

UNFPA file

GBBaldwin/jim

OPERATIONAL REVIEW MEETING

Proposed Agenda

IBRD/UNFPA (Washington, May 5, 1972)

Starting time: 10:30 a.m. (meet in Conference Room D-901)

Participating for the Bank:

Dr. Kanagaratnam

Mr. Baldwin

Mr. Zaidan

Mr. Kang

Mr. Riley

Mr. Sandberg (for Malaysia discussions) Miss Husain (for Malaysia discussions)

I. Country-by-country review of work-plans for the next year or so.

A. The Bank's probable work-program

Egypt

Ghana

Turkey

Iran

Kenya

Morocco

Malaysia

Bangladesh

Philippines

Nepa1

B. UNFPA work-program .

II. Handling of coordination in countries with particular problems.

Malaysia

Others?

Iran

Philippines

III. Discussion of general problems.

- The possibility of earmarking some UNFPA funds for general projectpreparation activities by third parties (national and foreign consultants).
- 2. The specific meaning of "parallel financing".
- 3. The possibility of using UNFPA funds to conduct general research studies (not limited to individual countries), either with joint Bank/UNFPA sponsorship or singly by either institution.
- 4. A report on UNFPA re-organization.
- 5. Other problems.

STEIMA EE II 13 AMISTZ

April 17, 1972 Mr. Philippe de Seynes Under-Secretary-General Department of Economic and Social Affairs United Nations New York 10017 Dear Mr. de Seynes: Mr. McNamara has asked me to thank you for and respond to your telex No. 101 of April 7, inviting the Bank to attend the second session of the Interagency Working Group on Finances and Coordination of UNFPA-supported activities for the World Population Year 1974, to be held in Geneva on April 25-26. While we appreciate the invitation, we will not be represented at the Working Group since we have no projects for UNFPA financing under the World Population Year; as you doubtless know, our pattern of working does not lend itself to such operations. Our work program in the population field has already been made available to UNFPA. Demuth Director Development Services Department cc - Dr. Kanagaratnam Mr. Hawkins Mr. Lind RHD: jg

Population Fund (UN)

Dr. K. Kanagaratnam

April 12, 1972

G. Zaidan and I.Z. Husain

Visit to UNFPA - April 7, 1972 - Back-to-Office Report

1. In accordance with the terms of reference dated April 5, 1972, we visited the UNFPA on April 7, 1972 and met with Mr. H. Gille, Mrs. Nafis Sadik and Dr. R. Rao to discuss three broad areas.

A. Program Review Meeting:

- 2. The UNFPA indicated that May 11*was a suitable day from their point of view; they will confirm this in writing. The meeting would start at about 10 a.m. and go up to a working lunch, and possibly into the afternoon, if necessary. UNFPA suggested that the agenda consist of three items:
 - a discussion of general principles of collaboration between the Bank and UNFPA;
 - a review of the respective operational programs of the Bank and UNFPA over the next year or two;
 - c. discussion of specific problems arising in the context of specific countries; in particular Malaysia.

I understand that the composition of the UNFPA team would include Halvor Gille and Nafis Sadik and possibly Mr. van Arendonk, the Malaysia Program Officer.

B. Malaysia:

3. In the context of discussing the Malaysia project, I discussed generally with UNFPA their feelings regarding future Bank/UNFPA association. Mr. Gille indicated that things had substantially improved over the past few months, and that WHO was now pleased with the Indonesia project. However, he felt it would be premature to undertake "a joint project" in Malaysia, since it was so close after the Indonesia experience; but he did underline that he hoped that in future such joint projects could be developed. While our impression is that relations with UNFPA are undoubtedly better than some months ago, we did get the feeling that there was some reticence and that some unhappiness over the Indonesia experience still lingered on. For example, Mr. Gille asked that UNFPA be notified as early as possible whether Mr. McNamara would sign the Indonesia Credit Agreement "so that Mr. Salas could come to Washington". Another indication of this, was UNFPA's desire

^{*} This date was subsequently changed to May 5 during a telephone conversation between Dr. Kanagaratnam and Mr. Gille, and we are awaiting a written

to be the sole executing agency in a joint project with the Bank. (UNFPA's records of the meeting between Mr. McNamara and Mr. Salas were quoted, in which they believed Mr. McNamara had said this could be so.) Under this scheme, the Bank would chanel its funds to UNFPA who would then farm them out through other UN agencies to the Governments concerned. There was a "tit for tat" atmosphere about this "Indonesia in reverse" proposal. A third indication of UNFPA's reticence is Mr. Salas' absence from the first program review meeting.

- On Malaysia, UNFPA did realize that there was insufficient time to work out a joint project in which UNFPA was the executing agency in this case. As a result, it appears that the only course in the Malaysia case is to develop a project with parallel financing, with both agencies administering their part of the program independently and each agency financing only one project component. Mr. Gille enquired into whether he could indicate to the Government of Malaysia that agreement on this had been reached between the Bank and the UN. We indicated that subject to the Government's approval there were two constraints. First, that we would have to clear the matter internally in the Bank with the Area and Development Services Departments and secondly there was a timing constraint. The request to UNFPA from the Government of Malaysia includes three components: one from the National Family Planning Board, which has been submitted and the details of which we have, a second from the Ministry of Health and a third from the Ministry of Education. The last two requests have not yet been submitted. I noted that it would be critical to have all these details for inclusion in the Yellow Cover Report, and we doubted whether these would be available by the end of April. Mr. Gille did not seem to appreciate the importance of keeping to our time schedule. He repeatedly emphasized that it was worth delaying the project to ensure that this was so. Our response was that while it was important to coordinate efforts, the question of parallel financing should not be treated as an "all or nothing matter". We could include the request from the National Family Planning Board and work out a parallel project on this basis, without necessarily waiting for other components.
- November 1971, the Government submitted to the Bank a copy of the request of the National Family Planning Board to UNFPA. It consisted of (a) more than 100 long-term and short-term fellowships in public health, evaluation and communication; and (b) equipment for evaluation and communication. The total cost was about US\$0.77 million. It was taken into account by the identification mission while developing the project. Hence, no duplication between the Bank's project and the National Family Planning Board's request to UNFPA exists. However, the appraisal mission was also informed that the Ministry of Health is also submitting a request to UNFPA details of which were not available to mission as it was not finalized. However, the Director of Health Services indicated that the request was mainly for advisory services, equipment for health education and operating cost for training, etc. These items were not included in the Bank's project. UNFPA

has now informed us that the Ministry of Education is also submitting a request to UNFPA. If it contains advisory services for Population Education there would be an overlap with the Bank's project. On the question of advisors, the Bank's project identified earlier included three advisors — for (i) MCH and FP administration, (ii) training and (iii) health education. The WHO consultants on the mission informed us that these advisors would form part of WHO's regular budget. Therefore, these were excluded from the project by the appraisal mission.

C. Indonesia:

- 6. On Indonesia, the following points were made:
 - a) UNFPA expected to sign the bilateral agreement in the week of April 17. Mr. Gille enquired into whether Mr. McNamara would sign the Credit Agreement as they had been led to understand, in which case Mr. Salas would come down to Washington to sign on behalf of UNFPA. He emphasized that they would like to know this as soon as possible.
 - b). In connection with the evaluation component, Mr. Gille reiterated the point that UNFPA did not want to expose itself
 to criticism from the UN and that, therefore, they had a
 strong preference for assigning both components (LEKNAS
 and the Institute of Demography) to an institution, and
 that this institution should be the Population Council. He
 had mentioned it to Parker Mauldin who was receptive in
 principle to the suggestion.

cc: Mr. Chadenet

Mr. Baum

Mr. Ripman

Mr. Engelmann

Mr. van der Tak

Mr. Lithgow

Mr. Rovani

Mr. J. King

Mr. J. Lee

Mr. Demuth/Mr. Hoffman

Mr. Riley

Mr. Sandberg/Mr. Jentgen

Mr. Alisbah

Mr. Lind

Mr. Baldwin

Mr. Kang

Mr. Jones

Dr. Kim

Central Files

Dept. Files

Div. Files

FORM No. 26 (4-69)

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

TERNATIONAL FINANCE

INCOMING CABLE

DATE AND TIME

OF CABLE: APRIL 7, 1972

1644

ACTION COPY:

MR. DEMUTH

INFORMATION

MR. MCNAMARA

MR. KANAGARATNAM

ROUTING

COPY: DECODED BY:

LOG NO.:

: INTBAFRAD

FROM:

NEW YORK

11 / TX 3 / 8

TEXT:

101 MCNAMARA

PLEASED INVITE YOU TO SECOND SESSION INTERAGENCY WORKING GROUP ON FINANCES AND COORDINATION OF UNFPA-SUPPORTED ACTIVITIES FOR THE WORLD POPULATION YEAR 1974 TO BE HELD AT PALAIS DES NATIONS GENEVA ON 25 AND 26 APRIL. GROUP CHAIRED BY MR. RAFAEL SALAS EXECUTIVE DIRECTOR UNFPA WILL CONSIDER FINANCES AND INTERAGENCY COORDINATION OF POPULATION YEAR ACTIVITIES AND PROJECTS THAT WILL BE SUPPORTED BY UNFPA. GRATEFUL YOU NOMINATE REPRESENTATIVE. URGE SUBMISSION OF ONE COPY DETAILED WORK PROGRAMME TO UNFPA FOR WORLD POPULATION YEAR BEFORE 17 APRIL AND WOULD APPRECIATE YOU MAKE AVAILABLE TWENTYFIVE COPIES YOUR PROPOSALS AT MEETING

DESEYNES

UNATIONS NY

BF

UNITED NATIONS WATIONS UNIES

NEW YORK

CABLE ADDRESS----ADRESSE TELEGRAPHIQUE: UNATIONS NEWYORK

REFERENCE:

SO 314 (24) SO 311 (2) IBRD 6 April 1972

Dear Ted,

I enclose herewith five copies of the Report of the First Session of the Inter-Agency Working Group on Finances and Coordination of UNFPA-Supported Activities for the World Population Year, 1974.

With kind regards.

Yours sincerely,

P. Sankar Menon Officer-in-Charge

Population Programmes and Projects Office Population Division

Mr. E. K. Hawkins
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

Population Fund-UN March 20, 1972 Mr. John Keppel United Nations Fund for Population Activities United Nations New York, N.Y. Dear John: KK has asked me to follow through on the agreement reached when you and Mr. Salas met Mr. McNamara to send the detailed country information underlying projections of future Bank operations over the five-year period 1972-76. Enclosed you will find a confidential piece of paper providing these details. I cannot emphasize strongly enough how tentative and "iffy" both the countries and the notational amounts are. Inevitably, there will be several changes of both, with some of the named countries disappearing from the list, other new ones finding their way into it, and the suggested amounts changing unpredictably. Nevertheless, we expect the total number of operations and the over-all amount of money involved not to vary greatly from the totals shown. KK will return on March 27. He plans to get in touch with you or Mr. Salas shortly thereafter to discuss a date for a review meeting some time in April, as previously planned.

We still have no word back from Mr. Namazi in Tehran, although I had not really expected to hear from him yet.

Best regards.

Sincerely,

George B. Baldwin
Deputy Director
Population Projects Department

Attachment

FPA/551/IBRD

NOTE TO THE FILE

File de.

File

Subject: Conversation with Mr. McNamara and Other IBRD Officials.

On 25 February Mr. Salas accompanied by Mr. Keppel, visited the IBRD and spoke with 1) Mr. McNamara; in company with Senator Tydings, Mr. Demuth and Dr. Kanagaratnam and 2) Mr. Demuth, in company with Senator Tydings, Mr. Hoffman and Dr. Kanagaratnam.

1. Agreements:

It was agreed by Mr. McNamara and Mr. Salas that:

- and tentative country data which lay behind the projections in a) the IBRD Population Sector Paper and b) the UNFPA Work Plan.
 - 2) Meetings would then be held every six months to discuss fully and frankly, the IBRD's and the UNFPA's programming intentions in the population field. (It was subsequently agreed between Mr. Salas and Mr. Demuth that the first such meeting would be in April).

2. Other Discussion:

Mr. Salas opened the discussion with Mr. McNamara by giving Mr. McNamara the UNFPA outline "UNFPA and Collaboration with IBRD in the Field of Population" (attached) and briefly reviewing its contents.

With regard to page 10 "Differences in Habitual Approach between UNFPA and IBRD" Mr. McNamara pointed out that (a) IBRD conducted substantial programmes through and in collaboration with UNESCO and FAO; (b) brought its projects before a multi-national board and thus had no policy of confidentiality; and (c) engaged in very substantial cooperative programming with the Regional Development Banks. He said that the IBRD would have no secrets from the UNFPA and was ready to work together with it in programme formulation. Mr. Demuth suggested, and Mr. McNamara concurred, that the exact pattern and substante of this cooperation should be ad hoc and suited to the circumstances in the case of each country concerned. Mr. McNamara said he believed that for each connected set of projects and project components some one organization should be in charge, but that this could vary according to the specifics of the case: It might be the IBRD, the UNFPA, or some other organization.

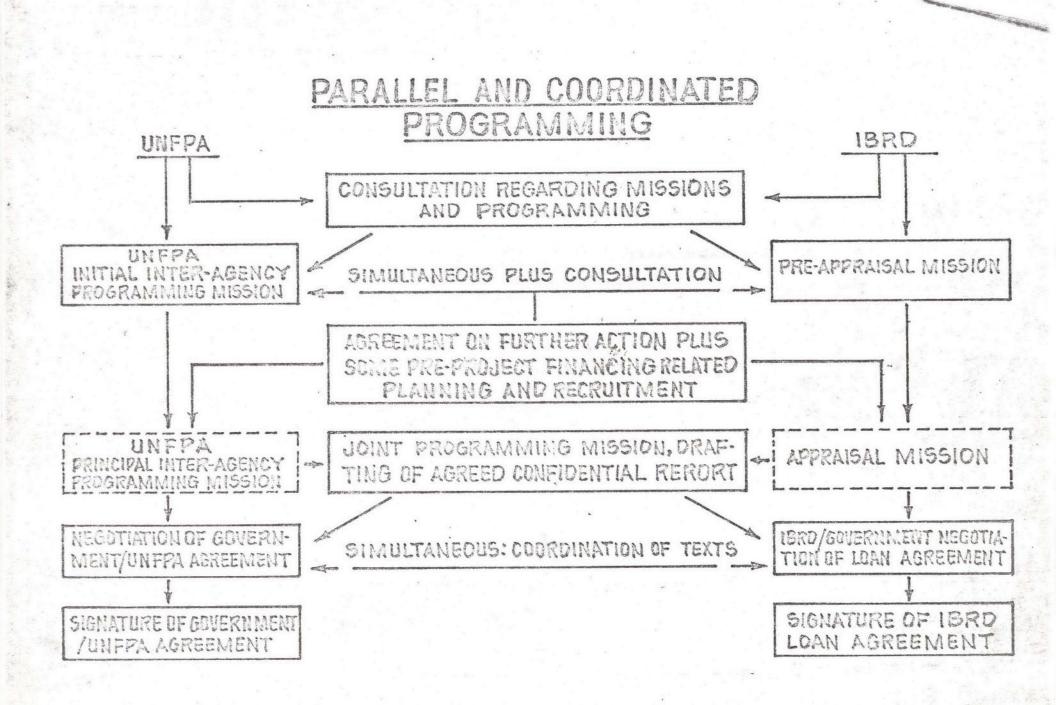
Mr. Demuth said that one instance in which the IBRD would be prepared to leave a speci (ic field to the UNFPA was that of running expenses.

28 February, 1972.

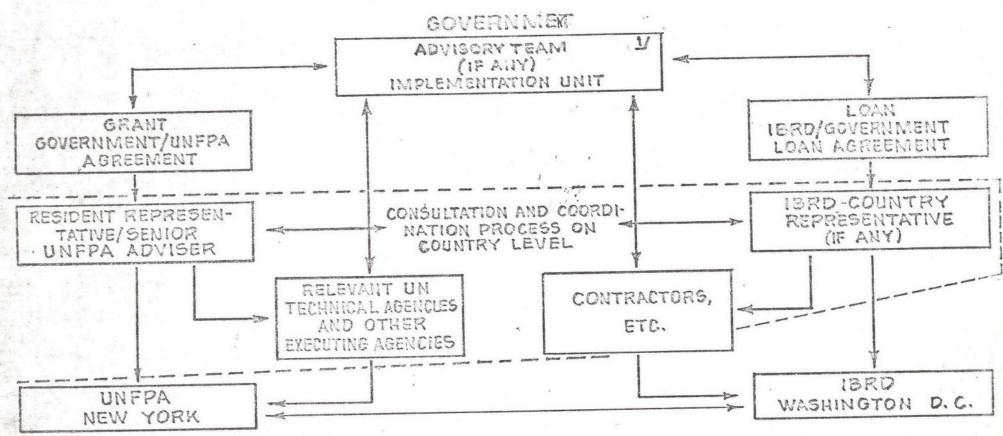
John Keppel

cc. Mr. Salas :: Mr. Demuth (IBRD) :: Dr. Kanagaratnam (IBRD)

Mr. Gille :: Dr. Sadik' :: Mr. Hemmerich



PARALLEL AND COORDINATED IMPLEMENTATION



TERMS OF REFERENCE AND IDENTITY OF MEMBERS ARE TO BE AGREED BETWEEN IBRO AND UNFPA WITH LATTER HAVING CONSULTED RELEVANT UN AGENCIES. TEAM AND UNIT TO BE JOINT IBRO/ UNFPA PROJECT, GIVEN TO GOVERNMENT AND TO OPERATE UNDER GOVERNMENT'S INSTRUCTIONS ONLY.

UNFPA AND COLLABORATION WITH IBRD IN THE FIELD OF POPULATION

HISTORY OF UNFPA

1967 ESTABLISHED BY SECRETARY GENERAL
NOVEMBER 1969 ADMINISTRATION ENTRUSTED TO UNDP

YEAR			RAIS	ED		OBLIGATI	ED.
-		(IN U	I.S. MI	LLIONS)			
1967			. I				
I968			1.0				
1969		~	3.9			I.5	
1970	×		15.4	2		6.8	
1971			28.8		2,1	16.9	
1972(PR	OJECTED)	40.0	(PLUS)			

1971 DONORS

13/1 DONORS	NO.	(u.s. MILLIONS)
DEVELOPED COUNTRIES	15	27.5
DEVELOPING COUNTRIES	30	1,3
	 45	28.8
1972 DONORS (EXPECTED)		
DEVELOPED COUNTRIES	15	36.5
DEVELOPING COUNTRIES	50	3.5
	65	40.0

UNFPA STAFF

HEADQUARTERS

1971 15 PROFESSIONAL

1972 (JUNE) 27 PROFESSIONAL

UNDP RESIDENT UNFPA
REPRESENTATIVES SENIOR ADVISERS

1971 97 1

1972 98 10

UNFPA FUNCTIONS

- 1. FUND RAISING
- 2. PROGRAMMING, INCL.

POLICY FORMULATION
PLANNING
PROJECT DEVELOPMENT
PROJECT APPRAISAL

- 3. FINANCING OF PROJECTS AND PROGRAMMES, INCL.

 APPOINTMENT AND INSTRUCTION OF EXECUTING AGENCY
- 4. COORDINATION OF PROGRAMMES
 WITHIN U.N. SYSTEM
 WITH BILATERAL DONORS
- 5. MONITORING AND EVALUATION OF PROJECTS AND PROGRAMMES

UNFPA FLEXIBILITY

UNFPA CAN

APPROVE PROJECTS WITHOUT REFERENCE TO A GOVERNING BOARD.

COVER LOCAL COSTS, UP TO 100% OF SOME PROJECTS.

COVER RECURRENT OPERATIONAL COSTS, INCLUDING SALARY COSTS, ON A DECLINING BASIS.

FINANCE SOME CONSTRUCTION.

FINANCE INNOVATIVE PROGRAMMES.

USE EXECUTING AGENCIES OUTSIDE THE U.N. SYSTEM.

BE ITS OWN EXECUTING AGENCY.

DEAL DIRECTLY WITH GOVERNMENTS.

PROVIDE GRANT MONEY, I.E. NO REPAYMENT OBLIGATIONS - SHORT OR LONG-TERM.

UNFPA PROGRAMMING 1970 - 1972

APPROVED 168 REGIONAL AND INTERREGIONAL PROJECTS AND 153 PROJECTS IN 60 COUNTRIES, INCLUDING MAJOR COUNTRY PROGRAMMES IN

\$(MILLION)		DURATION		
PAKISTAN	1.746	1 YEAR		
MAURITIUS	.584	2 YEARS		
EGYPT	1.250	1 YEAR		
IRAN	1,630	1 YEAR		
THAILAND *	3.362	5 YEARS		
PHILIPPINES	3.320	5 YEARS		
INDIA	1,000	(INITIAL INPUT IN (SINGLE PROJECT		

^{*} MEMORANDUM OF UNDERSTANDING

SCOPE OF UNFPA PROGRAMME

BASIC DATA ON POPULATION

- 1. CENSUSES
- 2. VITAL STATISTICS
- 3. SAMPLE SURVEYS
- 4. OTHER DATA COLLECTION SCHEME

POPULATION DYNAMICS

- 1. INTERRELATION OF POPULATION AND DEVELOPMENT
- 2. FACTORS AFFECTING FERTILITY AND WAYS OF CONTROLLING IT
- 3. URBANIZATION AND MIGRATION
- 4. ENVIRONMENT

POLICY FORMULATION

- 1. ADVICE TO GOVERNMENTS ON POLICY FORMULATION
- 2. EXPLORATION OF MEASURES TO REDUCE FERTILITY OTHER THAN FAMILY PLANNING

FAMILY PLANNING

- 1. FERTILITY REGULATION TECHNIQUES
- SUPPORT TO DELIVERY SYSTEMS INCLUDING COMPREHENSIVE PROGRAMMES OF ASSISTANCE

EDUCATION AND COMMUNICATION

- 1. FAMILY PLANNING SUPPORT COMMUNICATIONS
- 2. POPULATION AND SEX EDUCATION IN SCHOOLS
- 3. OUT-OF-SCHOOL EDUCATION

REASONS FOR UNFPA/IBRD COLLABORATION IN POPULATION PROGRAMMES

- 1. IBRD AND UNFPA ARE THE TWO LARGEST FUNDING AGENCIES IN THE POPULATION FIELD IN THE UN SYSTEM
- 2. THEY WILL PROBABLY SOON BE THE TWO LARGEST IN THE WORLD
- IN ANY GIVEN COUNTRY:
 - A) IN COOPERATION THEIR IMPACT CAN BE EFFECTIVE
 - B) DISCOORDINATED THEIR OPERATIONS WILL BE WASTEFUL AND DISORIENTING TO GOVERNMENTS
- 4. BOTH DONORS AND RECIPIENTS WILL EXPECT UNFPA AND IBRD TO COORDINATE THEIR PROGRAMMES.

EFFORTS TO ESTABLISH UNFPA: / IBRD COLLABORATION

- 1. STARTING IN SEPTEMBER 1969 UNFPA OFFICERS HAVE DISCUSSED POSSIBLE MODES AND COLLABORATION WITH IBRD OFFICERS.
- 2. AT THE FIRST INDICATION OF A POSITIVE IBRD RESPONSE

 (IN THE CASE OF INDONESIA) UNFPA MERGED A SUBSTANTIAL

 PROPOSED PROGRAMME OF ITS OWN INTO A JOINT PROJECT WITH

 THE IBRD.

DIFFERENCES IN HABITUAL APPROACH BETWEEN UNFPA AND IBRD

I.

- A. UNLESS THERE IS REASON TO THE CONTRARY THE UNFPA PREFERS

 TO CHOOSE EXECUTING ORGANIZATIONS FROM WITHIN THE UN SYSTEM;

 TO MAKE THE SYSTEM AS A WHOLE MORE USEFUL IN THE POPULATION

 FIELD WAS ONE OF THE REASONS UNFPA WAS CREATED.
- B. THE IBRD HAS NO SUCH TERMS OF REFERENCE.

II.

- A. THE <u>UNFPA</u> IS A GRANT-GIVING INSTITUTION AND IS USED TO

 ARRIVING AT ITS POSITIONS THROUGH AN OPEN PROCESS OF DIALOGUE

 WITH GOVERNMENTS AND THE UN AGENCIES.
- B. THE <u>IBRD</u> IS A LENDING ORGANIZATION AND ACCUSTOMED TO DOING ITS OWN PLANNING ON A CONFIDENTIAL BASIS.

III.

- A. THE <u>UNFPA</u> WORKS EXCLUSIVELY IN THE POPULATION FIELD, WHERE

 NUMEROUS DONOR AGENCIES ARE OPERATING; IT IS THUS USED TO COORDINATION

 ITS PROGRAMMING WITH THAT OF OTHER AGENCIES.
- B. THE <u>IBRD</u> HAS USUALLY LENT MONEY IN FIELDS WHERE IT IS THE SOLE, OR
 AT LEAST MUCH THE MOST IMPORTANT LENDER; THUS COOPERATION WITH
 OTHER SOUCES OF FUNDS HAS NOT BEEN A MATTER REQUIRING SERIOUS
 CONSIDERATION.

DIFFICULTIES ARISING IN CONNECTION WITH THE JOINT IBRD/UNFPA PROJECT IN INDONESIA

- 1. IN ITS ORIGINAL FORM THE PROJECT PUT IBRD BETWEEN UNFPA AND
 RELEVANT UN AGENCIES AND RELEGATED THE LATTER TO A SUBSIDIARY
 AND TECHNICAL ROLE. THIS OFFENDED THEM.
- 2. MOREOVER, THE UN AGENCIES ALREADY HAD SUBSTANTIAL PROGRAMMES
 IN INDONESIA IN POPULATION AND RELATED FIELDS AND THEY WERE
 UNCERTAIN HOW THE JOINT PROJECT MIGHT BE HARMONIZED WITH THEIR
 ONGOING PROGRAMMES.
- THE UN AGENCIES TOOK OFFENCE AT WHAT THEY CONSIDERED TO BE
 INSUFFICIENT CONSULTATION WITH THEM BY THE IBRD AND THE UNFPA
 HELD BACK BY THE IBRD S POLICIES.
- 4. DESPITE IBRD CONCESSIONS FROM NORMAL PROCEDURES IN COURSE OF
 PROJECT DEVELOPMENT, THE UN AGENCIES REMAIN HIGHLY CRITICAL OF
 THE PROJECT, BOTH IN ITSELF AND AS A POSSIBLE PRECEDENT.

UNFPA IDEAS RE FUTURE IBRD/UNFPA COLLABORATION.

CONSULTATION ONLY: IBRD PROJECTS IN SOME SMALL COUNTRIES ON LESS THAN THE SCALE OF THE COUNTRY AS A WHOLE.

PARALLEL AND COORDINATED PROGRAMMING: IN IMPORTANT COUNTRIES WITH SUBSTANTIAL PROGRAMME IN PROCESS OR IN PROSPECT.

FULLY JOINT PROJECTS (WITH THE BANK AS PRINCIPAL EXECUTING ORGANIZATION):
IN SMALL COUNTRIES OR ON A SCALE LESS THAN THAT OF A COUNTRY AS A
WHOLE.

POSSIBLE DIFFERENTIATION OF ROLES IN COORDINATED PROGRAMMING (WITHIN A GIVEN COUNTRY)

A. GEOGRAPHICAL DIFFERENTIATION:

- 1. IBRD AND UNFPA WOULD TAKE PROJECTS IN DIFFERENT PROVINCES WITHIN A SINGLE COUNTRY, OR
- 2. THERE MIGHT BE SOME DIFFERENTIATION AMONG COUNTRIES AT LEAST TO THE EXTENT THAT IBRD MIGHT NOT ATTEMPT MAJOR POPULATION PROGRAMMES IN" BANK" AS AGAINST "IDA" COUNTRIES.

(* E.G. BRAZIL AND MEXICO)

B. FUNCTIONAL DIFFERENTIATION:

EXAMPLES

1. IBRD MIGHT TAKE:

INFRASTRUCTURE BASE (EDUCATION OR HEALTH) WHILE

UNEPA TOOK:

MORE SPECIFICALLY POPULATION PROJECTS

(UNFPA IS ADMINISTERING MONEY EARMARKED FOR POPULATION.)

OR

2. IBRD MIGHT TAKE:

CONSTRUCTION OR OTHER CAPITAL COMPONENTS, WHILE

UNFPA TOOK:

SOFTWARE AND RECURRENT EXPENSES.

OR

- 3. IBRD MIGHT TAKE COMPONENTS WITH
 - A) INVOLVING INTERNAL FINANCING (REVOLVING FUNDS, INCENTIVE LOANS, ETC.,) OR
 - B) EXPERIMENTAL NATURE, WHILE

UNFPA TOOK:

OTHER INITIAL AND RECURRENT EXPENDITURES.

STELHY THE 12 RAM

Population Fund UN)

March 17, 1972

Mr. Halvor Gille
Associate Director
United Nations Fund for
Population Activities
United Nations
New York, N.Y. 10017

Dear Halvor,

Further to my letter of 19 January, and a propos of our conversation last Friday, could we say that we have reached the point at which the reported UN OTC decision not to cooperate in the joint IDA-UNFPA project can be taken as firm and irrevocable? Apart from the need to decide whether the project requires an agency to replace the UN, and to test the consequent reaction of the GOI, we go to the Board on 28 March and must be in a position to answer questions on UN participation well before then.

With best personal regards.

Yours sincerely,

H. M. Jones Population Projects Department

HMJones/ef

Cleared w/ & cc: Mr. Baldwin

cc: Dr. Kanagaratnam Mr. Zaidan

Division Files

MAR 21 3 22 PM 1972

Indonesia PNP file

Populator Fund (UN

March 17, 1972

New York, N.I. 10017 United Nations Population Activities United Nations Fund for Associate Director Mr. Halvor Gille

Dear Halvor,

on UN participation well before then. on 28 March and must be in a position to answer questions test the consequent reaction of the GOI, we go to the Board the project requires an agency to replace the UN, and to firm and irrevocable? Apart from the need to decide whether cooperate in the joint IDA-UNFPA project can be taken as the point at which the reported UN OTC decision not to conversation last Friday, could we say that we have reached Further to my letter of 19 January, and a propos of our

With best personal regards.

Yours sincerely,

HMJones/ef

Population Projects Department H. M. Jones

Cleared w/ & cc: Mr. Baldwin

Mr. Zaidan cc: Dr. Kanagaratnam

Division Files

CER STELLES MAR 21 3 22 PM 1972

Population Fund (UN)

March 13, 1972

Mr. J. Keppel United Nations Fund for Population Activities United Nations New York, N.Y. 10017

Dear John,

Thank you for your letter of 28 February, enclosing Julia Henderson's comments on the joint IDA-UNFPA project in Indonesia. I have read them with interest.

I understand that IPPF received a summary of the project proposals only, which make little or no mention of the IPPA. In the circumstances, this is understandable, but as you know there is reference in other parts of the report to the role of IPPF and IPPA. I refer to paragraph 3.06 of the Appraisal Report which says, inter alia, that "IPPA will play an important part in developing training, research and information work. In the outer islands, the IPPA will still be responsible for almost every aspect of family planning activities." IPPA's involvement in training is further discussed in paragraphs 3.16 and 3.17, and IPPF's contribution in paragraph 3.22. Even if we had the opportunity of revising the text now, I think that the role of IPPF and IPPA in Indonesia is adequately covered in the report.

The most important point which Julia makes is in paragraph 6 (a) of her letter where she refers to the need for a delineation of responsibilities for training. For IPPA this is imperative, because nowhere are the IPPA agreements with the MFPCB, to which she refers earlier, recorded in writing. The main reason for including the covenant on a standing committee for family planning training (see para 4.04 of the Credit Agreement) was to resolve what is a very untidy situation. To have proposed in the report particular roles for different elements of the national program would have been presumptive on our part and probably resented by the GOI. At various times, nevertheless, we have privately emphasized the importance of IPPA; the established position of the Ministry of Health in the training field, however, is an important question which Dr. Soewardjono has to take into account.

Julia's letter is a very thoughtful contribution, and I propose to thank her directly and send a copy of the grey cover Appraisal Report.

With kind regards.

HMJones/ef

cc: Messrs. Baldwin, Zaidan, HMJones, Division Files; Tolbert, Alisbah (w/incoming letter) Yours sincerely,

K. Kanagaratnam Director

Population Projects Department

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS NEW YORK

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA/551/IIIS/27

28 February 1972

Dear K.K.,

Enclosed, herewith, is copy of a letter which we received from the International Planned Parenthood Federation (IPPF) giving their comments on the joint IBRD/UNFPA project for Indonesia.

We appreciate the point of view that IFFF has taken, namely that the joint project should mention the role and function which the Indonesian Planned Parenthood Association (IPPA) can play, for instance in the field of training. Although we know that the IPFA is mentioned in the report, a better description of its specific contribution will make the report more valuable.

Yours sincerely,

John Keppel Officer-in-Charge

Wells - IPPF had a patchack

of priject disprings, expresently.

They has not seen a full

various of the report is wheat

IPPA: action ties and personals cartio bestions are correct grate adequately.

The Vaccourant tram. Director

Population Frojects Department International Bank for Reconstruction and Development

1818 H Street, N.W. Washington, D.C. 20433 reinforced Pleasured February Lucical Februaries

Mr. Rafael M. Salas, Executive Director, United Nations Fund for Population Activities, United Nations, New York, N.Y. 10017, U.S.A.

15th February, 1972

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De January

FPR 551 /NS 2

Dear Rafael,

2.

I refer to the letter of 16th November 1971, from Halvor Gille of UNFPA, enclosing a summary of the Proposed Joint IBRD/UNFPA Project in Indonesia, and I should like to make some comments on this proposal which I understand has not as yet been signed between the funding agencies and the Government of Indonesia. I must apologise to you for the length of time it has taken for us to respond but we thought it wise to consult with our resident Adviser to the Indonesian Planned Parenthood Association, as well as with my staff here. We have, of course, kept these consultations strictly confidential.

1. The Role of the IPPA.

As you are doubtless aware, up until 1969 clinical services, training of personnel and community education programmes were entirely carried out by the voluntary non-Government associations. In 1969, at the request of the Government, the Association handed over all its clinics to the Ministry of Health but continued to train medical and paramedical staff, and to carry out education programmes.

With the creation of the Co-ordinating Committee in 1970, continued negotiations as to the role of the Association in relation to the Government programme, have been in progress. In January 1971, after fruitful discussions with the Chairman of the Board, Dr. Suwardjono, it was agreed that there would be 3 main areas of responsibility for the IPPA within the Government programme. These were training, education and information at the community level and the expansion of clinic services in the Other Islands.

Training was specifically to cover the training of medical and paramedical staff together with a new major task of training large numbers of field workers. In the case of the latter, it was agreed that the selection and subsequent employment would be left to

../.

the appropriate Ministry. Problems arising from this split in responsibilities are slowly being resolved. To accomplish this aim, the IPPA, during 1971, increased its training capacity by the establishment of 3 sub-training centres, and a further demonstration centre. In 1971, the training target for all categories of personnel was set at 2,700: in 1972, at 3,300.

3. Community Education and Community Involvement:

At the express wish of Dr. Suwardjono, the Association has been developing very rapidly in 1972, a community education project which will involve the training of local leaders, the expansion of branch activities with greater community involvement and the extension of a system of Speakers Bureaux. This is a coherent and well integrated approach which relates to the whole activities of the Association and links in well with the expanding training facilities, the National Training Centre, the provincial training centres and the sub-training centres. The number of local branches of the IPPA now established (some with the full time paid branch secretary) is 150.

of clinic services in the areas of Java, Madura, and Bali, it is now pioneering the establishment of clinic services in other Islands and to-date 150 clinics have been established in 35 branches. It is unlikely that the Government will take in the other Islands within its overall population programme until 1975 and even then they may find it politically undesirable so to do.

5. Other Activities.

The Association continues its general pioneering role in such areas as the scrutiny of the laws which inhibit family planning population, marriage counselling, sociological research.

 An examination of the proposed joint IBRD/UNFPA project yields the following specific comments:

(a) It is our understanding that the National Family Planning Co-ordinating Board will, for at least the next 2 years, continue to rely on the IPPA to train medical, paramedical and non-medical personnel in their existing centres. The Board has laid down a training target for the Indonesian fiscal year 1972/73 of 3,300 such personnel, and the IPPA has taken steps to provide training for its own personnel within the same facilities but with independent financing. At the moment, the funding for all training activities is made by IPPA funds drawn mainly from the IPPF. The extra training requirements in 1972 will entail the opening of another sub-training centre which will be entirely paid for by the Board. It may be, however, that the Board will ask the IPPA to run all the sub-training centres (including those now under the control of the Ministry of Health).

· Kelling

In our view, it is extremely important that the delineation of the responsibilities for training is clearly understood for a period of years so that the IPPA is in a position to plan to continue either its supportive role to the Government, or alternatively, to plan its other activities where it will make an equally valid contribution.

- 6. (b) On the question of information and communications, Dr. Suwardjono has commented that the community education programme, as planned by the IPPA, was a contribution to the overall family planning programme which the Board particularly welcome. He expressly desired that the IPPA should direct its efforts to stimulate people down to the last group of the community and encourage a climate of acceptance for the family planning. He also saw the IPPA as the Association which would help to show other voluntary organisations how to contribute effectively to the National programme.
 - (c) On the question of a mass production of communication materials, the Board has committed itself to printing any manuals and other materials that the IPPA will provide for both itself and the government. IPPA is represented on the Communications Committee set up to create a policy in planning for the communications programme.
 - (d) Other areas where the IPPA would hope expressly to have a role would be in the field of population education, through the Materials Production Centre in conjunction with the Communications Research Unit of the National Training and Research Centre. Further the IPPA has an effective evaluation and research unit which will be incorporated into the new National Training Centre and strengthened. There is a need for special research co-ordination under the auspices of the Board, involving not only the IPPA but such organisations as the Institute of Demography and the Population Study Centre.
 - (e) The proposed arrangements for field management and servicing of transportation, is mentioned in the Agreement. It would be our hope that the provision for inter-Island and inland water borne travel will not be overlooked if activities are extended beyond Java and Bali.

- there is some mention of the role and activities of the IPPA, which is, as we indicated, the leading organisation in the private sector. In the case of the Agreement with the Government of Iran, there is specific mention of assistance to non-Governmental organisations, both in the objectives of the Agreement and also under Annex VI, which provided the most satisfactory framework for the expansion of non-Governmental activities.
- 8. UNFPA and the IBRD may be interested to know that in addition to financial support to the IPPA from the IPPF, we are providing technical support on a continuing basis through our regional council by providing an adviser on administration and management to the IPPA and we will soon supplement his services by an adviser on information and education. I am sure that both Mr. Staniforth and the Information and Education Adviser will be glad to co-operate with the team sent by UNFPA and the Bank.

Yours sincerely,

Julia Henderson, Secretary-General.

Julia Hardina

JH/hab

c.c. Mr. Halvor Gille
 Associate Director,
 U.N. Fund for Population Activities,
 U.S.A.

STEINA OS DI CL RAM

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS NEW YORK

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

CABLE ADDRESS UNDEVPRO . NEW YORK

REFERENCE:

TELEPHONE 754-1234

FPA/520/1

28 February 1972

Dear XX,

Re UNFPA Work Programme 1972-1975

Further to our letter of 1 December 1971 I have pleasure in sending you copies of the Tentative Work Plan A forward look at the role, strategy and financial requirements of UNFPA, 1972-1975.

As you will see, the title has been changed in order to reflect more accurately the nature of the document and the purpose of the exercise.

The paper follows much the same pattern as the Draft Framework which was circulated to you in December but has been considerably revised and expanded to cover substantive details of future activities, including cost estimates. We have taken into account the comments made on the earlier draft as well as such information as was supplied to us on future planned activities.

We are, however, very conscious of the gaps which, for various reasons, still remain and would appreciate the opportunity to consult with you further on ways of filling these gaps. In particular, we would like additional information on planned regional and interregional activities, and to compare projections for country activities.

The document was discussed at the meeting of the Programme Consultative Committee which has just ended. The members of the Programme Consultative Committee commended the Fund on the document and on the exercise which had led to it. It will also be discussed at the forthcoming Advisory Board meeting, 21-23 March.

Dr. K. Kanagaratnam
Director, Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

---/

Original to: Population Projections

3/2/72 Section

UNITED NATIONS FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

- 2 -

I would be grateful for any comments you may wish to make on the Work Plan as it now stands. Consultations on additional items for inclusion and discussion of country projections, methodological questions and so on can be arranged at your earliest convenience but preferably before the Advisory Board meeting on March 21st.

Yours sincerely,

John Keppel Officer-in-Charge

MAR S 2 OL PHI972

Population Fund (UN)

February 25, 1972

Ambassador Edwin M. Martin Chairman Development Assistance Committee Organisation for Economic Co-operation and Development 2, rue Andre-Pascal Paris 16e, France

Dear Ed:

This is just to thank you for your letter of February 15, 1972, commenting on our report on consultation with recipient governments.

Please do let me know as soon as you have any idea when the next DAC discussion of coordination will be held as I would like to plan to attend if possible.

Judging by some statements made by representatives of Iran, Egypt and Indonesia at a meeting of the Programme Consultative Committee of the UNFPA which I attended on Wednesday, local level coordination exercises with respect to assistance to population programs are very much alamode. The multiplicity of sources of assistance in this field is simply forcing governments to do something.

With best wishes,

Sincerely,

Michael L. Hoffman Associate Director Development Services Department

MLHoffman/pnn

cc: Mr. Elmendorf (with incoming)

ment.

Form No. 27 (3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: DE SEYNES UNATIONS NEW YORK

DATE: FEBRUARY 25, 1972

CLASS OF

SERVICE: TELEX

Population

COUNTRY: U.S.A.

TEXT: Cable No.:

REYURCAB 51 INVITING IBRD ATTEND INTERAGENCY WORKING PARTY ON GUIDELINES
FOR FINANCING AND COORDINATING WORLD POPULATION YEAR PROJECTS GENEVA
MARCH 2 STOP EK HAWKINS WILL REPRESENT BANK REGARDS

CHATENAY

INTBAFRAD

Checked for Dispatch:

NOT TO BE TRANSMITTED CLEARANCES AND COPY DISTRIBUTION: AUTHORIZED BY: 1-EA L. Peter Chatenay NAME cc: Mr. Hoffman Dr. Kanagaratnam Development Services DEPT. Mr. Hawkins SIGNATURE (SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE) LPC:mmcd For Use By Communications Section REFERENCE:

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

NEW YORK DE SEXNES

DATE FEBRUARY 25, 1972

SERVICE TELEX

MARCH 2 STOP EK HAWKING WILL REPRESENT BANK REGARDS STATES AB SI INVITING IBED ATTEND INTERAGENCY WORKING PARTY ON GUIDEL. POWER FINANCING AND COORDINATING WORLD POPULATION YEAR PROJECTS GENEVA AB 51 INVITING IBED ATTEND INTERAGENCY WORKING PARTY ON CUIDELINES

Development Services FEB Z5 | SS PN 1972 COMMUNICATIONS SECTION SPATCHED

LPC:macd

Appelation Fund (UN)

Mr. Robert S. McNamara (through Mr. Vemy

February 24, 1972

Michael L. Hoffman

United Nations Fund for Population Activities

In connection with Mr. Salas' visit to you tomorrow, I thought that you might be interested in the following brief notes on the climate in the Program Consultative Committee meeting yesterday and today in New York. This Committee groups all the principal donors, the governments that have so far been recipients of major UNFPA assistance, and the main nongovernmental organizations active in the population field. It is an unusually competent group for a U.N. body.

- 1. The UNFPA allocates funds for country programs on the basis of a very sketchy shopping list and before it has any defined project or projects.
- 2. The money is given to the various U.N. agencies who then negotiate with the government and define "projects". So far the UNFPA rather than the government decides which agency will do what, except in the case of India, which refused to have anything to do with this system and simply told the UNFPA to give the money to the Government of India which would define and administer its own projects which the UNFPA did.
- 3. UNFPA has no idea when or how its funds are actually disbursed by the agencies and has no machinery at present for finding out.
- 4. The principal donors are becoming highly critical of this method of operation. A large part of the discussion on Wednesday afternoon concerned our joint Indonesia project which both the donor and recipient governments seemed to like very much as a pattern. But Salas repeated several times that UNFPA did not consider it a pattern it would like to repeat.
- 5. UNFPA does not really like joint financing with the Bank. It wants the Bank to do "what it can do best" and leave the rest to UNFPA. Their idea of what we can do best is bricks and mortar. As nearly as I can make out, what they have in mind is a sort of parallel operation that would avoid pooling funds for disbursement, which they evidently dislike intensely.
- 6. The most significant thing happening in relation to UNFPA is the study of its organization and operation by a subcommittee headed by Michanek which is just getting under way. Michanek made a very good statement at the meeting indicating quite clearly that he intends to go into the whole question of UNFPA structure and methods of financing. His stress on the need to put population projects in the context of general development strategy pleased Dr. Kanagaratnam. The other members of the subcommittee are: Lleras Camargo, Lord Caradon, Soleiman Huzayyin (Egypt), John D. Rockefeller 3rd, and B.R. Sen. I gather that the principal donors have insisted on this study and are looking to Michanek to bring about a substantial reform and particularly greater financial responsibility.

MLH/hm Cc. Dr. Kanagaratnam

population Fund - UN

February 22, 1972

Dr. Nafis Sadik Senior Program Officer U.N.F.P.A. New York, New York 10017

Dear Dr. Sadik:

I am enclosing for your reference a copy of the note on our luncheon meeting held on Friday, February 11.

As agreed, the first meeting of the working group will be held in Dr. Kanagaratnam's office on Friday, March 10.

Unfortunately as I will be out of the country, I will not be able to attend. I look forward, however, to seeing you at subsequent meetings.

Sincerely yours,

leter a. Hall

Peter A. Hall

Population Projects Department

Population Fund-UN

February 18, 1972

Dr. Nafis Sadik
Senior Program Officer
United Nations Fund for
Population Activities
United Nations,
New York, N.Y. 10017

Dear Nafis:

I hope by now you have gotten used to not sitting around a long table and waiting for the coffee cart to come by. It was a pleasure to have worked with you and with Joep.

With this letter I am enclosing, for your information, two sets of the final version of the legal documents.

I look forward to seeing you again.

Sincerely yours,

Bilsel Alisbah East Asia and Pacific Department

Attachments:

BAligbah

cc: (without attachments)

Mr. H. Jones Mr. T. Jones

Population Fund (UN) a alpha / UNDP

February 14, 1972

Dear Mr. Salas:

In reply to your letter of February 7, I think a meeting between us to cover the subject you mentioned would be timely and I suggest 3:00 p.m. Friday, February 25, in my office. I have asked Mr. Demuth and Dr. Kanagaratnam to hold themselves available for the remainder of that afternoon so that after we have covered the ground generally, you and your associates could continue the discussion with them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rafael M. Salas
Executive Director
United Nations Fund for
Population Activities
United Nations
New York, 10017

cc - Office of the President (2)

Mr. Demuth (o/r)
Dr. Kanagaratnam
Mr. Baldwin

MLH: jg

milt.

Population Fund (UN)

February 14, 1972

Mr. Rafael M. Salas
Executive Director
United Nations Fund for
Population Activities
United Nations, New York 10017

Dear Mr. Salas:

In connection with your meeting with Mr. McNamara on February 25, 1972, he has asked me to send you a personal copy of our Sector Program Paper on Population. This paper will be discussed by the Executive Directors tomorrow.

Sincerely,

Michael L. Hoffman Associate Director Development Services Department

MLHoffman/pnn

12 to

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Populations Fund - UN
R INTERNATIONAL FINANCE
PMENT CORPORATION

mest,

OFFICE MEMORANDUM

TO: Mr. R. H. Demuth

DATE: February 14, 1972

FROM:

SUBJECT:

K. Kanagaratnam

K. Kanagaracham

UN Interregional Workshop on Population Action Programmes

We have reviewed the United Nations proposal for an "Interregional Workshop on Population Action Programmes" to be held in Manila from November 15 to 28, 1972.

As we have no strong view on the proposal, we do not wish to make any comment, and as Mr. Salas mentioned in his letter that he would assume we had no comments unless he received them by February 11, we will not reply to Mr. Salas' letter of January 27, 1972.

IHK/is

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

FPA/522/1 (FPA/520/1

14 February 1972

Wat + KK end

Dear Mr. Demuth,

Further to my letter dated 10 February 1972, I enclose herewith a copy of the terms of reference of the proposed Sub-Committee of the Advisory Board which will be established by the Board at its forthcoming meeting in March to look into various aspects of the operations of UNFPA. I have been in consultation with Mr. Ernst Michanek, the Secretary-General of the Swedish International Development Authority, who is preparing a preliminary study regarding the work of the Sub-Committee. The following members of the Advisory Board will be invited to serve on the Sub-Committee under the chairmanship of Mr. Michanek:

Dr. Albert Lleras Camargo

H.E. The Rt. Hon. The Lord Caradon

Mr. Soleiman Huzayyin

Mr. John D. Rockefeller, 3rd

Mr. B. R. Sen

It is my intention to bring this matter to the attention of the Programme Consultative Committee when we meet on 23-25 February.

I had hoped to circulate the proposed UNFPA Work Programme for 1972-75 (Agenda Item 3). However since as you will appreciate this is an enormous task requiring full consultations and coordination with the UN Agencies, the draft document will only be available when you arrive for the meeting.

Yours sincerely,

Mr. Richard H. Demuth Director, Development Services Department IBRD 1818 H Street, N.W. Washington, D.C. 20433

Rafael M. Salas Executive Director



Denr. Mr. Demuth.

will be invited to serve on the Sub-Commotee under the Chairmanship of Mr. Wichensk:

Ur. Mibert blorus Cumaruo Sub-Committee. The following members of the Advisory Roard preparing a preliminary abudy regarding the work of the of the Swedish International Development Authority, who is consultation with Mr. Brast Michanek, the Secretary-General various aspects of the operations of UNFPA. I have been in by the Board at its forthcoming resting in March to look into Sub-Jorraittee of the Advisory Board which will be retablished herewith a cony of the terms of reference of the proposed Further to my letter wated 10 February 1972, I enclose

H.E. The Mt. Hon: The Lord Carmion

Br. Soleiman Huzayyir

fr. John D. Rockefeller, 3rd

Mr. B. R. San

of the Pregramm Consultative Committee when we meet on It is my intention to bring this matter to the attention

Yours sincercly. will only be available when you arrive for the accting. and coordination with the MP Arencies, the draft document ciute this is an enormous task requiring full consultations for 1972-75 (Agende Item 3). However since as you will appre-I had hoped to circulate the proposed WIFFA Work Frommere

Nashington, D.f. 20433 Execusion Execusion 1818 H Street, N.W. Services Department Director, Develorment Mr. Richard W. Demuth .

FEB 31 3 15 PH 1972

The Proposed Sub-Committee of the UNFPA Advisory Board

It is proposed to establish a small Sub-Committee of the Advisory Board at its next meeting scheduled for 21-23 March 1972.

The following members of the Advisory Board may be invited to serve on the Sub-Committee:

Chairman:

Mr. Ernst Michanek, Sweden

Members:

Dr. Alberto Lleras Camargo, Colombia

H.E. The Rt. Hon. The Hon. The Lord Caradon,

United Kingdom

Mr. Soleiman Huzayyin, Arab Republic of Egypt

Mr. John D. Rockefeller, 3rd, United States

Mr. B.R. Sen, India

The proposed Sub-Committee would be requested to make recommendations on the following points:

- i) Planning and programming procedures of the UNFPA including collaboration with and utilization of the resources of the United Nations, its Specialized Agencies and interested Non-Governmental organizations;
- ii) The capacity of the UNFPA and the collaborating organizations in the United Nations system in the effective execution of programmes and projects including the possibility of project implementation as appropriate by UNFPA and non-governmental bodies;
- iii) Ways of ensuring the effective execution of the regional and field responsibilities of UNFPA;
- iv) Study of the role of the Fund in relation to UNDP country programming; :
- v) The decision-making process within the UNFPA, including the functions of the Programme Consultative Committee and the possible use of ad hoc advisory groups;
- vi) The role of the UNFPA in support of programmes to increase the availability of qualified experts and personnel in less developed countries;
- vii) The responsibilities of UNFPA with regard to financial and personnel matters.

'The above are proposed to take into consideration the directives of the General Assembly as expressed in its resolution calling on the Secretary General "to take the necessary steps in order to achieve the desired improvements in the administrative machinery of the Fund, aimed at the efficient and expeditious delivery of population programmes." 1/2

1/ General Assembly Resolution A/2815(XXVI)

The Sub-Committee may also wish to consider recommendations concerning ways in which the UNFPA may more effectively discharge its responsibilities for leadership within the UN system and provide a focus for co-ordinated international efforts to deal with population problems. The Sub-Committee may also wish to consider the role of the Fund in relation to the World Population Year, 1974.

In carrying out its review the Sub-Committee may wish to take into account the documents prepared by UNFPA on its Aims and Strategy and on the Criteria for Project Appraisal, as well as two reports prepared by outside consultants, the first on the improvement of planning and implementation of projects funded by UNFPA and the second by a group of management consultants. The Sub-Committee may wish to bear in mind that the Fund, in collaboration with the UN organizations concerned, is preparing a Work Programme for the period 1972-1975 which is expected to become available on February 1st, 1972.

The Sub-Committee is requested to submit its report in time for consideration by the Secretary General in connexion with the above mentioned General Assembly resolution.

FORM No. 75.03 INTERNATIONAL BANK RECONSTRUCTION AND DEVELO, MENT

INTERNATIONAL DEVELOPMENT ASSOCIATION

ROUTING SLIP		Date 1 6 1972	1972	
	INCOMING	MAIEEB 16		
Mr. Adler	D630	Mr. Paijmans	D1018	
Mr. Aldewereld	A1226	Mr. Rayfield	G1053	
Mr. Alter	A837	Sir Denis Rickett	A1230	
Mr. Baum	C303	Mr. Ripman	C303	
Mr. Benjenk	A712	Mr. Rotberg	A1042	
Mr. Blaxall	D628	Mr. Stevenson	D532	
Mr. Broches	A813	Mr. Twining	D1029	
Mr. Cargill	A613	Mr. Votaw	A613	
Mr. Chadenet	C303	Mr. Wiese	A837	
Mr. V.C. Chang	H702	Mr. Williams	B1210	
Mr. Chaufournier	C702	Mr. Wright	A1136	
Mr. Cheek	C702	0		
r. Chenery	A1221	1	1	
Mr. Wm. Clark	D928	/ XIRON	10	
Mr. Clarke	D1022	100 1/		
Mr. Cope	B1210	P Roma	Parah	
/ Mr. Demuth	D1128		4	
Mr. D.A. de Silva	D1029			
Mr. Diamond	D829			
Mr. El Emary	A1143			
Mr. Fontein	C602			
Mr. Fowler	A1219			
Mr. Gabriel	H700			
Mr. Goodman	C602			
Mr. Goreux	H314			
Mr. Graves	D1122			
Ar. Gutierrez	A1136			
Mr. Hartwich	A712			
Mr. Hayes	D429			
Mr. Henderson	D529			
Mr. Hittmair	A1042			
Mr. Hoffman	D1123			
Mr. Husain	A1013			
Mr. Knapp	A1230			
Mr. Lejeune	A1013			
Mr. Lerdau				
Mr. McNamara	A1230			
Mr. Mendels	A1219			
Mr. Muller	G1053			
Mr. Nurick	A802			
From: Communications	Section, R	Room C219, Extension 20	023	

Paparlation Fund

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

14 February 1972

Dear Mr. Demuth,

We have studied with great interest the draft document entitled "Sector Programme Paper; Population" which was made available to us by Dr. Kanagaratnam on a confidential basis for our comments. This paper provides useful background information needed to appreciate the World Bank's expanding role in the field of population and family planning, and outlines quite clearly the direction in which the Bank intends to move in this sector in the coming years.

To a considerable extent, the terms of reference and the objectives of the IBRD as outlined in the paper and those of the UNFPA in the field of population are similar. Both organizations are prepared to assist governments upon request to promote activities to reduce fertility and slow high rates of population growth. It is noted, however, that assistance from the Bank will be limited to member countries which have recognized that a population problem exists or which are in favour of family planning programmes (Para. 6.18 of the sector paper). The mandate of the UNFPA, however, is broader to include all population activities to cope with population problems, not necessarily limited to problems of population and control of fertility.

In the section of "Future Activities," we note that the experience of the Bank is that provision of technical assistance and training will be important elements in nearly every country. We, of course, can only confirm this experience.

So far, your organization has been mainly concerned with the financing of physical facilities required for family planning programmes. Although we have in principle not been excluded from providing for construction costs, we have normally concentrated our efforts on providing advisory services, fellowships, equipment, supplies, salary, support and other "soft wear" components. The Sector Paper proposes that the Bank expand its activities to include providing, more or less, the same types of assistance which are being provided by the UNFPA. We presume, however, that the Bank would still see it as its main role to provide for physical facilities required, and that the order in which the various types of activities are listed (items, technical assistance and training preceeding the item physical facilities), does not indicate order of magnitude or priority.

Mr. Richard H. Demuth
Director, Development Services Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

UNITED NATIONS



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES

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Dest Mr. Donuth,

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Mr. Michard M. Demudh Director, Development Services Departmed NO [1.11.12] International Bank for Resonatruction

1818 H Street, N.W. Washington, D.C. 20433



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

2

We welcome the Bank's widening interest in the Family planning programmes to include the role of communication channels, the commercial sector, private groups and social policies and related legislation. However, the assistance required in these areas might best be provided in close cooperation with the competent organizations in the United Nations System, which have considerable experience and expertise. The same would apply to some of the areas of research of which four main groups have been identified.

We note that the Bank's strategy over the last five years is to establish projects in the field of population and family planning in some 25 countries, preferably with large populations covering more than two-thirds of the population in developing countries members of the Bank. We also note that the report recognizes the difficulties involved in developing population projects in view of the fact that there are few "institutional consultants" who can undertake feasibility studies and help in project preparation. We are, of course, to a considerable extent interested in the same countries, and have in many cases, similar interest and plans. It needs to be recognized that many of the expertise required by you can often more readily be identified and made available by utilizing the resources of the various organizations in the United Nations System concerned with population.

The above comments are based upon the revised paper (dated 20 January) which you gave to Mr. Gille when he was in Washington earlier this week. We note several improvements in the drafting, in particular, in the (new) paragraphs 6.16 and 6.20, but also that the Chapter on "Activities of other agencies than the Bank in the population sector" has been eliminated. In the (new) paragraph 6.05 outlining the objectives, provision of technical assistance has been added to the previous items analysis of the population problem, study through sector missions and project preparation. A sentence has been added as follows: "In all of these activities the Bank normally operates in close cooperation with UNFPA, WHO and other appropriate agencies". This seems to us to be a slight exaggeration of the actual situation at present -- as suggested above there is considerable room for much closer cooperation on operational aspects as well as on programming and research aspects of the Bank's work.

In conclusion, it seems to us essential that high level discussions be arranged to discuss and reach some understanding on close cooperation and consolidation of our efforts to insure that they will be complementing, rather than competing with each other. The fact is that the United Nations Fund for Population Activities, through the various agencies in the United Nations System, is already making important contributions in the same field, and is actually expecting to have available even larger amounts of resources for population



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS
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FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

2

activities in the coming five years than what is anticipated in the Bank's sector plan. The future roles of the two organizations should be clearly identified. The conditions under which joint and collaborative projects might be developed should be clarified. Arrangements should be made for the Bank to make further use of the experience and capacity of the technical agencies in the United Nations System. Joint efforts should be arranged in so far as possible in sending missions to the field and programming activities which both the Bank and the UNFPA might be prepared to support. Not only shortage of qualified personnel, but also difference in salary scales and work conditions make collaboration essential. On the whole, it would seem to us preferable if the World Bank would concentrate on providing assistance to population programmes of components for which it is best equipped to undertake by virtue of its loans and credits and other components be provided by UNFPA grants.

Yours sincerely,

Rafael M. Salas Executive Director

United Nations Fund for Population Activities

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PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

FUND FOR POPULATION ACTIVITIES

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Yours sincerely,

Free blive Director United Nations Fund for Population Activities

UNITED NATIONS FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO & NEW YORK

REFERENCE:

FPA/522/1 FPA/520/1

14 February 1972

Dear Dr. Kanagaratnam,

Further to my letter dated 10 February 1972, I enclose herewith a copy of the terms of reference of the proposed Sub-Committee of the Advisory Board which will be established by the Board at its forthcoming meeting in March to look into various aspects of the operations of UNFPA. I have been in consultation with Mr. Ernst Michanek, the Secretary-General of the Swedish International Development Authority, who is preparing a preliminary study regarding the work of the Sub-Committee. The following members of the Advisory Board will be invited to serve on the Sub-Committee under the chairmanship of Mr. Michanek:

Dr. Albert Lleras Camargo

H.E. The Rt. Hon. The Lord Caradon

Mr. Soleiman Huzayyin

Mr. John D. Rockefeller, 3rd

Mr. B. R. Sen

It is my intention to bring this matter to the attention of the Programme Consultative Committee when we meet on 23-25 February.

I had hoped to circulate the proposed UNFPA Work Programme for 1972-75 (Agenda Item 3). However since as you will appreciate this is an enormous task requiring full consultations and coordination with the UN Agencies, the draft document will only be available when you arrive for the meeting.

Yours sincerely,

Dr. K. Kanagaratnam
Director, Population
Projects Department
IBRD
1818 H Street, N.W.
Washington, D.C. 20433

Rafael M. Salas Executive Director

Original to: Pol. From
Date: 2-16-12 Communications
Section

CORPORATION

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DATE AND TIME

OF CABLE:

FEBRUARY 13, 1972

LOG NO.:

WU TELEX/14

TO:

MCNAMARA INTBAFRAD

FROM:

NEW YORK

ROUTING

ACTION COPY:

MR. DEMUTH

INFORMATION

MR. MCNAMARA

COPY: POPULATION PROJECTS

DECODED BY:

TEXT:

AS RECOMMENDED BY THE POPULATION COMMISSION AT ITS SIXTEENTH SESSION AN INTERAGENCY WORKING GROUP BEING CONVENED BY SECGEN AND CHAIRED BY EXECUTIVE DIRECTOR UNFPA TO CONSIDER GUIDELINES FOR FINANCING AND COORDINATING WORLD POPULATION YEAR PROJECTS.. YOU ARE INVITED TO DESIGNATE REPRESENTATIVE TO INAUGURAL MEETING SCHEDULED AT PALAIS DES NATIONS GENEVA CONFERENCE ROOM IX AT 0930 HOURS THURSDAY 2 MARCH.

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FROM:

NEW YORK

ROUTING

ACTION COPY:

MR. DEMUTH

INFORMATION

MR. HOFFMAN

COPY:

POPULATION PROJECTS

DECODED BY:

TEXT:

REFERENCE PROGRAMME CONSULTATIVE COMMITTEE.

PLEASE NOTE MEETINGS WILL BE HELD UN CONFERENCE ROOM NUMBER TWO

AT 1030 HOURS.

RAFAEL M. SALAS

EXECUTIVE DIRECTOR

UNFPA

(copy sent to MLH)

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FEB 14 9 58 AM 1972 COMMUNICATIONS SECTION

MANAGER 18. DIE MA

AT 1030 HOURS.

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FEBRUARI 13, 1972

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UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS NEW YORK

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE: FPA/522/1

11 February 1972

Dear Mr. Demuth,

I am pleased to learn that you will attend our PCC meeting from 23-25 February. I enclose herewith the Agenda and the following documents:

General Assembly Resolution No. A/2815 (XXVI)
Review of Major Projects (Agenda item No.2)
Monitoring and Evaluation Papers (Agenda item No. 4)

The meeting will be held in conference room 2 in the United Nations Building at 10:30 a.m.

Looking forward to meeting you on 23 February,

Yours sincerely,

Rafael M. Salas Executive Director

Mr. Richard H. Demuth
Director
Development Services Department
IBRD
1818 H Street N.W.
Washington, D.C. 20433

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Draft Agenda

Programme Consultative Committee Meeting

23-25 February 1972

New York

- 1. Introductory Statement by Executive Director, UNFPA
- 2. Review of Major Projects
- 3. Proposed UNFPA Work Programme, 1972/75 *
- 4. Evaluation of UNFPA Activities *
- 5. Relationship between UNFPA and Executing Organizations *
- 6. Follow-up Action on General Assembly Resolution **
 (No. A/2815 (XXVI) dated 14 December 1971)
- 7. Developments relative to organizational and procedural matters
- 8. Other Business
- * .Documentation on the subject will be circulated in the beginning of February.
- ** Attached



GENERAL ASSEMBLY



Distr.
GENERAL

A/RES/2815 (XXVI) 7 January 1972

Twenty-sixth session Agenda item 44

RESOLUTION ADOPTED BY THE GENERAL ASSEMBLY

/on the report of the Second Committee (A/8563)/

2815 (XXVI). United Nations Fund for Population Activities

The General Assembly,

Recalling Economic and Social Council resolution 1084 (XXXIX) of 30 July 1965 on the work programmes and priorities in the population fields,

Recalling further its resolution 2211 (XXI) of 17 December 1966, in response to which a trust fund, subsequently named the United Nations Fund for Population Activities, was established in 1967 by the Secretary-General,

Bearing in mind the International Development Strategy for the Second United Nations Development Decade, contained in General Assembly resolution 2626 (XXV) of 24 October 1970, with particular reference to the demographic objectives and policy measures set forth in paragraphs 13 and 65 of the Strategy,

Recognizing the responsibility of the Population Commission to assist the Economic and Social Council in accordance with its terms of reference, as defined in Council resolution 150 (VII) of 10 August 1948,

Noting that the Secretary-General has requested the Administrator of the United Nations Development Programme to administer the United Nations Fund for Population Activities and that an Executive Director for the Fund has been appointed,

Further noting with satisfaction the progress made to date by the United Nations Fund for Population Activities to which, so far, thirty-two countries have contributed,

Aware that the United Nations Fund for Population Activities has now become a viable entity in the United Nations system,

Convinced that the United Nations Fund for Population Activities should play a leading role in the United Nations system in promoting population programmes - consistent with the decisions of the General Assembly and the Economic and Social Council - on the problem of fast population growth as well as on the problem of under-population, which could, among other things, hamper rapid economic development,

Recognizing the need for the executing agencies of the United Nations Fund for Population Activities to implement with dispatch, in close co-operation with the Fund, population programmes requested by developing countries in order that such programmes may have the desired impact,

Expressing its appreciation of the efforts of the Secretary-General, which have resulted in the unprecedented growth and expansion of the United Nations Fund for Population Activities, and of the support extended by the Administrator of the United Nations Development Programme,

- 1. <u>Invites</u> Governments which are in a position to do so and whose policies would allow it to make voluntary contributions to the United Nations Fund for Population Activities;
- 2. Requests the Secretary-General, in consultation with the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Fund for Population Activities, to take the necessary steps to achieve the desired improvements in the administrative machinery of the Fund aimed at the efficient and expeditious delivery of population programmes, including measures to quicken the pace of recruiting the experts and personnel required to cope with the increasing volume of requests, as well as to consider the training of experts and personnel in the developing countries;
- 3. Further requests the Secretary-General to inform the Economic and Social Council at its fifty-third session and the General Assembly at its twenty-seventh session of the steps he has taken in the implementation of the present resolution and of any recommendations he may wish to make in this regard.

2017th plenary meeting, 14 December 1971.

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME

UNITED NATIONS **FUND FOR POPULATION ACTIVITIES**



PROGRAMME DES NATIONS UNIES POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS

NEW YORK

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

TELEPHONE: 754-1234

522/1

10 February 1972

m. Hoffman has recd copyalso 21.5

Dear Dr. Kanagaratnam,

Further to my letter dated 24 January I send herewith the documentation relating to Agenda Items 2 and 4. that this will reach you in time before the meeting.

The Proposed UNFPA Work Programme, 1972/75 (Agenda Item 3) is being prepared and will be sent to you in a few days.

Yours sincerely,

Executive Director

Dr. K. Kanagaratnam Director Population Projects Department International Bank for Reconstruction and Development 1818 H Street NW Washington DC 20433

522/1

10 February 1972

Deer Dr. Kanaga atnam.

Further to my letter dated 24 January I send berewith the documentation relation to Agenda Items 2 and 4. I have that this will reach you in time before the mouting.

The Promosed UNFPA Work Programme, 1972/IS (Amenda Item 3) is being prepared and will be sent to you in a few days.

Yours sincerely.

Parael M. Salas Executive Director

Dr. K. Managarathom Director Porulation Protects Decartment International Basis for Resonstruction and Development 1818 H Street NW Washington DC 20133

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FORM No. 89 INTERNATIONAL (2.66) RECONSTRUCTION AND	BANK FOR DEVELOPMENT					
INTERNATIONAL DEVELSPMENT ASSOCIATION	INTERNATIONAL FINANCE					
ROUTING SLIP	Date Feb. 10, 1972					
Name	Room No.					
OFFICE OF THE	E PRESIDENT					
1. Mr. McNamara to	see					
2. Dr. Kanagaratnam	to see					
3. Mr. Demuth to ha	hdle					
/						
To Mandle	Note and File					
Appropriate Disposition	Note and Return					
Approval	Prepare Reply					
Comment	Per Our Conversation					
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UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS NEW YORK

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES
POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

CABLE ADDRESS: UNDEVPRO . NEW YORK

V Population Fund (UN)

TELEPHONE 754-1234

REFERENCE:

7 February, 1972.

Dear Mr. McNamara,

I was very glad to have a chance to talk to you at the time of the NICHD meeting on research relevant to population problems. We agreed at that time that it might be useful for me and my staff to discuss mutual problems with Mr. Demuth, Dr. Kanagaratnam and perhaps other members of your staff.

I am writing this letter to you at the suggestion of our mutual friend Senator Joseph Tydings to say that he thinks, and I agree, that a meeting with you of thirty or forty minutes might usefully precede our meeting with Mr. Demuth and others.

The United Nations Fund for Population Activities is already a serious factor in the population field. It has raised \$43 million in two years and has programmed about \$25 million in 1971; in the next five years it expects to raise and programme at least twice as much as the figure mentioned in the IBRD's Sectoral Plan for population (i.e. \$150 million for the IBRD and more than \$300 million for UNFPA).

In a brief meeting with you I would hope to cover several subjects:

- 1. A brief review of the history of UNFPA, its rapid growth and the financial resources presently available and projected for the future.
- 2. A resumé of the unique character of the Fund, its flexibility and freedom to act without all of the restrictions affecting several multilateral agencies of the UN system.

1 . . .

Mr. Robert S. McNamara
President
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

President has seen



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UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

2.

- 3. A review of the Fund's programming to date with particular attention to the major multidisciplinary agreements we have concluded with a number of countries.
- 4. Our sense of the importance that a workable and effective collaboration be established in the population field between UNFPA and the IBRD as the two largest funding agencies in this field in the UN system and probably soon in the world.
- 5. A resumé of our efforts to establish collaboration with the Bank and a description of the nature of the difficulties which have arisen on both sides in connection with the joint IBRD/UNFPA project.
- 6. An analysis of the problems to be overcome on both sides in establishing workable UNFPA/IBRD cooperation in the population field and suggestions as to how they may be overcome.
- 7. In connection with the latter two points I shall try to bring out the problems created by different procedures in our two systems growing out of our habitual operations. In addition I shall mention some of the special characteristics of the population field as one in which there are a number of donor agencies operating. A fact which must be taken into account if our programming operations are to be truly helpful to Governments. Above all I would like to explore with you how the roles of the Bank and the Fund may be harmonized in individual countries in which we both intend to undertake substantial commitments.

With best regards,

Yours sincerely,

Rafael M. Salas Executive Director

Population Fund - UN -February 2, 1972 Dear Mr. Salas: I wish to thank you for your letter of January 20, 1972 (Ref: FPA/522/1) inviting the International Bank for Reconstruction and Development to be represented at the meeting of the Programme Consultative Committee to be held in New York from February 23 to 25, 1972. I am pleased to inform you that the Bank will be represented at this meeting by Mr. Richard H. Demuth, Director, Development Services Department, by Mr. Michael L. Hoffman, Associate Director, Development Services Department, and by Dr. K. Kanagaratnam, Director, Population Projects Department. Sincerely yours, Ernesto Franco Holguin Special Representative for United Nations Organizations Mr. Rafael M. Salas Executive Director United Nations Fund for

Population Activities United Nations, New York, 10017

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cc: Mr. Demuth

Mr. Hoffman

Dr. Kanagaratnam

EFH: mmcd

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS NEW YORK

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES
POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

CABLE ADDRESS: UNDEVPRO . NEW YORK

TELEPHONE: 754-1234

REFERENCE:

FPA/551/GLO/UN/30

27 January 1972

Dear Mr. Demuth:

Enclosed, herewith, is a copy of a request sent to us by the United Nations for an "Interregional Workshop on Population Action Programmes."

We would be most grateful if you could give us your comments, preferably not later than two weeks after the date of this letter. If we do not hear from you within that period, we shall assume that you have no comments to make.

Yours sincerely,

Rafael M. Salas Executive Director

Mr. Richard Demuth, Director
Development Services Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

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UNITED NATIONS

INTEROFFICE MEMORANDUM



NATIONS UNLES

MEMORANDUM INTERIEUR

TO: A: Mr. Rafael M. Salas, Executive Director 17 Van PATE: 18 January 1972 United Nations Fund for Population Activities Van Pate: 18 January 1972

FERENCE: SO 325 (36)

THROUGH:

FROM:

Stig Andersen, Director

Office of Technical Co-operation

551/GLO/UN/30

SUBJECT:

Interregional Workshop on Population Action Programmes (1972)

DP 212/45

1. Name of Project:

Interregional Workshop on Population Action

Programmes

2. New/Old Project:

New

3. Amount Requested:

\$72,550

4. Date of Commencement and Duration:

Manila, Philippines, 15-28 November 1972 (tentative)

5. Agency Consultation:

Government of the Philippines; UN Population Division; ECAFE

6. Background and Description of Project:

The proposal emanates from a recommendation made by the Population Commission at its fifteenth session in 1969, later endorsed by ECOSOC resolution 1486 (XLVIII). The Workshop is intended to promote an exchange of views and experience among influential persons from various kinds of developing countries with respect to population policies and population action programmes arising out of rapid population growth. Arrangements for the Workshop will be made by the United Nations in consultation with WHO, FAO, UNESCO, ILO, IBRD and other interested agencies. Sixteen developing countries and 3 developed countries would be invited to send participants; in addition, technical resource persons would participate and officials of interested non-governmental organizations would be invited.



After an introductory consideration of rapid population growth as an obstacle to economic and social development, and consideration of the fact that the problems involved take a more severe form in some countries than in others, the meeting will devote itself to population action programmes designed to slow down the rate of population growth by means of lowering the level of fertility.

It is proposed that the representation of developing countries be divided into three groups: those that have adopted family planning programmes as a solution, those that have not, and those that are "in between" in the sense of not having adopted such programmes, although being interested in, or sympathetic to the idea. In view of the increasing awareness that family planning programmes in themselves do not constitute either an automatic or instantaneous or even a sufficient solution to rapid population growth, the meeting will make an extensive review of the need for alternative or supplementary population action programmes contributing to a reduction of fertility.

Country statements from the countries having family planning programmes will review the demographic, social and economic circumstances which led to the adoption of a population policy, the implementation of this policy by means of a family planning programme, and the ways in which it is supplemented by other kinds of population action programmes. Country statements from countries without family planning programmes would endeavour to elicit information, both about their adoption of or receptivity to alternative population action programmes to reduce fertility, and also the considerations underlying the hostility, indifference, or moderate or growing interest (as the case may be) in family planning programmes in these countries.

The proposed budget for the meeting, for which the Philippine Government will be host, is:

UNITED NATIONS



NATIONS UNIES

- 3 -

	Item		Estimated Amount		
			To be borne by Philippine Govt.	To be financed by UNFPA	_Total_
A.	Pre	-conference costs			
	1.	Consultant a/	-	\$ 10,000	\$10,000
	2.	Documentation			
		-6 specially commissioned papers	_	4,500	4,500
		-Translation of 50-page background paper into 4 languages	_	3,000	3,000
		-Reproduction and duplication of commissioned papers, country statements, and background papers	Lon _	4,350	4,350
В.	In-	conference costs			
	1.	Participants: 24 b/			
		-16 persons from developing countries c/	g))	
		-4 technical resource person	ons	3	
		-l consultant	<u> </u>) 44,600	44,600
		-UN Director of Workshop)).	
•		-1 UN Technical Secretary for Workshop)	
		-UN Interregional Population	on }	}	

a/ To draft background paper and assist in organizational aspects of the Workshop (4 months)

b/ Travel (base = NewYork-Manila-New York), excess baggage, per diem (in transit and in Manila), terminal expenses

c/ Note that participants from <u>developed</u> countries will participate at their governments' expense; similarly, the costs of specialized agency participation will be borne by other than the Workshop budget.

UNITED NATIONS



NATIONS UNIES

- 4 -

	Item		Estimated Amount		
			To be borne by Philippine Govt.	To be financed by UNFPA	Total
B.	In-	-conference costs (cont.)			
	2.	Interpretation	<u>d</u> /	-	d/
	3.	Secretarial services	₫/		<u>d</u> /
	4.	Conference room facilities and office equipment	<u>d</u> /	-	<u>d</u> /
	5.	Miscellaneous			
		-Hospitality	-	200	200
		-Unforeseen	-	1,000	1,000
C.	Pos	st-conference costs			
		-Shipping of documents		500	500
		-Editing, translation and reproduction of final report (app. 50 pp.)			
		in 5 languages	1-1	4,400	4,400
	,		<u>e</u> /	\$72,550	\$72,550 £/

d/ Interpretation costs involving 5 languages and 20 interpreters will be borne by the Philippine Government through payment of local currency per diem payments. Although it is hoped to obtain as many UN interpreters as possible from ECAFE-Bangkok in order to keep these costs down to a minimum, it may be necessary to recruit some from New York or Geneva or from outside the UN. In the latter case, it would be necessary to request additional funds. The Philippine Government will supply interpretation technicians, secretarial services and conference room facilities.

7. Recommendation:

It is recommended that \$72,550 be allocated to UN/OTC to implement this project as indicated above.

e/ Not estimable in dollar terms at this stage

f/ Exclusive of items B.2, 3, and 4.

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS NEW YORK

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

TELEPHONE: 754-1234

REFERENCE:

25 JAN 1972

Dear Dr. Kanagaratham,

I have pleasure in enclosing, for your information, copies of the following report(s) issued by the UNFPA for the month of December

(x) Status of the Fund

x) Status of Allocations x) Status of Government Pledges and Payments

Allocations issued December

(x) List of pending projects

Yours sincerely,

Rafael M. Salas Executive Director

Dr. K. Kanagaratnam, Director Population Projects Department International Bank for Reconstruction and Development 1818 H Street, N.W. Washington, D.C. 20433

unications Section

Population Fund (UD)

UNITED NATIONS DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES POUR LE DÉVELOPPEMENT

UNITED NATIONS

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

FONDS DES NATIONS UNIES
POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

CABLE ADDRESS UNDEVPRO - NEW THE

PEFERENCE:

C-FEHONE 754-1234

FPA/522/1

24 January 1972

Dear Dr. Kanagaratnam,

Programme Consultative Committe Meeting, 23-25 February 1972

Further to my letter dated 20 January 1972 regarding the Programme Consultative Committee meeting which has been scheduled from 23-25 February 1972 in New York, I enclose the Draft Agenda for the meeting.

General Assembly Resolution No. A/2815 (XXVI) dated 14 December . 1971 under Agenda item 6 is attached. The documentation relating to items 3,4, and 5 will be dispatched to you before the meeting.

The meeting will be held at the United Nations building in New York. I shall inform you of the conference room number in due course.

Yours sincerely,

Rafael M. Salas Executive Director

Dr. K. Kanagaratnam
Director
Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

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Deny Dr. Kunagaratnam,

Fungranme Consultative Committee Mecting, 23-25 February 1972

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Yours sincerely,

Extractive in rector tarted fit. Solas

Washington, D.C. 20433 Mels H Street, M.W. International Bank for Reconstruction lepulation Projects Department Dr. K. Kanagaratuan

UNITED NATIONS
DEVELOPMENT PROGRAMME



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CABLE ADDRESS: UNDEVPRO . NEW YORK

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Population Fund (UN

TELEPHONE: 754-1234

REFERENCE: FPA/522/1

20 January 1972

Dear Dr. Kanagaratnam,

At the last meeting of the Programme Consultative Committee held in Geneva in October 1971 it was decided that the presence of a representative from the IBRD at future meetings of the Committee would be most useful. I therefore have pleasure in inviting you to attend the next meeting of the Programme Consultative Committee which will meet from 23-25 February in New York. The 25th has been set aside for individual discussions between individual members of the Committee and with UNFPA if necessary.

I enclose a copy of the Draft Agenda of the meeting.

I hope you will find it possible to attend.

Yours sincerely,

Rafael M. Salas Executive Director

Dr. K. Kanagaratnam
Director
Population Projects Department
International Bank for Reconstruction
and Development
1818 H Street, N.W.
Washington, D.C. 20433

1 December

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20 January 1000

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I enclode a copy of the Draft Agends of the meeting.

I hope you will find it possible to attend.

Yours sincerely,

Rafael M. Salas Executive Director

Dr. K. Kanagarednem
Director
Population Projects Department
International Bank for Reconstruction
and Development
1618 H Street, M.W.
Washington, D.C. 20433

Draft Agenda

Programme Consultative Committee Meeting

23-25 February 1972

New York

- 1. Introductory Statement by Executive Director, UNFPA
- 2. Review of Major Projects
- 3. Proposed UNFPA Work Programme, 1972/75 *
- 4. Evaluation of UNFPA Activities *
- 5. Relationship between UNFPA and Executing Organizations *
- 6. Follow-up Action on General Assembly Resolution
 (No. A/2815 (XXVI) dated 14 December 1971) **
- 7. Developments relative to organizational and procedural matters
- 8. Other Business
- * Documentation on the subject will be circulated in the beginning of February.
- ** Attached

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Draft Agenda

Programme Consultative Committee Meeting

23-25 February 1972

Mew York

- 1. Introductory Statement by Executive Director, UNFPA
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- ** Attached



Ropulation Fund (UN)

January 20, 1972

Mr. Halvor Gille
United Nations Fund for
Population Activities
United Nations
New York, N.Y.

Dear Mr. Gille:

This refers to your letter of December 1, 1971 with which you sent us a draft framework for UNFPA's work program. We would like to make two specific points regarding this draft.

The first is a reference to the financial requirements forecasts on pages 6 and 7 which appear too general and the validity of the assumptions on which they were made are not set out. You might wish to expand this section to stand more critical scrutiny. In so doing, it might be useful to indicate what proportion of the resources would go to various types of work and also what proportion would go directly to the countries and what would go to the international infrastructure in its various forms.

Secondly, on the specific question of the IBRD's work program and the assistance we expect to obtain from the UNFPA, you will appreciate that this raises much broader issues which we have agreed in principle to discuss separately in the context of our experience with the Indonesian project. However, you already have a fairly clear idea of IBRD thinking from the draft Sector Paper which has been given to you. As you know, this paper is under further revision and we will forward a copy of the revised paper to you and this will spell out in general terms the Bank's Five-Year Plan and operational strategy. On specific projects, as you know, our officers are in touch with the appropriate officers in the UNFPA and you are generally aware of our plans for the next twelve to eighteen months. Any forecasting beyond that would not be realistic in the circumstances of the requirements of the field.

Sincerely,

Gr

George C. Zaidan
Population Projects Department

Cleared with & cc: Mr. Chatenay

cc: Messrs. Demuth/Hoffman Kanagaratnam Hawkins

KK:GZ:bli Pop.Gen./LMFPA

a Population Fund (UN)

Mr. Richard H. Demuth

January 18, 1972

K. Kanagaratnam

Letter from H. Gille, UNFPA, dated January 12, 1972 - Comments on Ropulation Sector Paper

Attached hereto is copy of the above-mentioned letter, for your information. The only paragraph you need look at is the last one, where he expresses his concern on the paper because of its "wide implications for all donors...".

We have already replied to his earlier letter. Most of the corrections referred to have in fact been made in our draft of December 21, as UNFPA were working from our November 8 draft.

Attachment

KK:bli

January 13, 1972

Mr. Rafael Salas
Executive Director
United Nations Fund for
Population Activities
United Nations
New York, N.Y.

Dear Rafael:

I write to acknowledge Halvor's response of January 6, 1972 to my letter to you dated December 2, 1971 transmitting a copy of our draft Sector Paper. We look forward to receiving your comments.

In the meantime, I would like to advise you that this paper is being further reviewed in the light of comments so far received. In substance the content of the paper is the same as the one you have; the major change is the deletion of Chapter VIII and a rewriting of Chapter IV.

The revised text is expected to become available in the next 10 days or so; we propose to circulate copies of this to all the interested UN Agencies. As Halvor suggests, this may be a useful background document for the ACC SubCommittee on Population next month, and they should have the revised document long before that meeting.

With regards.

Sincerely

K. Kanagaratnam Director

Population Projects Department

Cleared with & cc: Mr. Demuth

cc: Mr. Riley

Population Fund (UN)

UNITED NATIONS DEVELOPMENT PROGRAMME



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UNITED NATIONS NEW YORK

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FONDS DES NATIONS UNIES
POUR LES ACTIVITÉS EN MATIÈRE DE POPULATION

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO . NEW YORK

REFERENCE:

6 January, 1972 Rec'd Jan 11/12

Dear KK:

Thank you for your letter of 2 December, submitting to us for comments the draft on The Sector Program Paper - Population. We find this document extremely interesting and are very grateful to you for giving us this opportunity to study it and express our views. You will appreciate, however, that it may take a little time for us to consider this draft - due Dec 3/ which has wide implications for both our organizations.

We expect to submit our detailed comments in a few days but in the meantime we assume that a document of this importance will be considered at the forthcoming meeting of the ACC Sub-committee on Population, which has been convened by the Under Secretary for Inter-Agency Affairs, to consider in particular, the mandates and responsibilities on population of the various organizations concerned in the United Nations system.

We understand that the draft paper has already been submitted to the WHO and we hope that it has also been submitted to other organizations in the system, especially the United Nations.

Yours Sincerely,

Halvor Gille Associate Director

Mr. K. Kanagaratnam

Director

Population Projects Department

International Bank for Reconstruction and Development

1818 H. Street NW.

Washington, D.C.

Copies: Mesers Riley

H. Jones

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UNITED NATIONS DEVELOPMENT PROGRAMME

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