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Missions - Tentative Lists - Correspondence - Volume 1

Mr. I.P.M. Cargill

December 30, 1965

William M. Gilmartin

Economic Missions of Far East Department During 1966

1. Economic mission requirements of the Far East Department for 1966 are indicated below. Assignments of particular individuals are suggested only for the first half of the year. For the second half personnel requirements are divided between those likely to be available from the department and those that will be required from outside but it is not possible at this time to plan assignments of individuals that far in advance. Mission requirements listed by countries are as follows:

(a) Ceylon, February-March 1966. Preparation for second meeting of donor countries to provide ad hoc assistance for Ceylon. Purpose to reassess financial policies aimed at increasing domestic development resources within stable financial framework (in consultation with IMF) and to review development priorities on basis of program work presumably under way by Ceylonese and results of four technical missions organized by Bank which are now or have recently been in Ceylon. (Power, Agriculture and Fisheries, Industrial Finance, Transportation). Mission personnel are Waide (Chief), Perkins, Palein (Jr. Prof.) from Far East Department; personnel from outside department fiscal economist.

(b) Thailand, January-February 1966. Preparation required for consultative group meeting in Spring. Purpose to review economic, planning, sector and policy development since last mission in late 1964 as basis for new Thailand assessment. Mission personnel from Far East Department are Gilmartin (Chief), Blobel, Lefant, Hammel (Jr. Prof.). Required from outside department are specialists with sector economics experience in agriculture, transportation and industry.

(c) Philippines, April-May, 1966. Updating assessment of economy and financial and development policies. Because of unsatisfactory performance (inadequate resource mobilization and poor development administration) there is no case for a large mission. There is, however, the possibility (hopefully) that policies may improve following last month's election. Furthermore, the Philippines are a promising if difficult case and therefore one in which economic and operational relations should be maintained for the day when administration and policies will permit a more ambitious Bank role. Wignaraja is the only Far East Department member available for this mission. Required from outside department are one economist qualified to be mission chief and preferably one other general economist. Timing is tentative and may be revised somewhat after Division Chief visit to Philippines in January. Last economic mission to Philippines was November-December 1964.

(d) Taiwan, June or July 1966. Updating mission on Taiwan economy and policy situation and prospects. No particular problems or emphasis. Additional

lending operations are contemplated during latter half of 1966 and there has not been a Taiwan economic mission since November-December 1963. Personnel will be Perkins from Far East Department and one economist from outside. We propose also to send Foster from Department but he is joining Bank only in February and his contribution may be limited on this first mission.

(e) Hong Kong, June or July 1966. Have indicated will be seeking Bank financing in latter part of 1966. Case for this needs examination in terms of financial prospects and spending plans. Last mission in 1961 found little justification for Bank lending at that time but situation said to have changed. Personnel from Far East, Blobel. An additional economist from outside Department would also be helpful.

(f) Western Samoa. Time indefinite but probably first half or middle 1966. Western Samoa is interested in joining Bank/IDA and question arises whether prospects for IDA financing are sufficient to justify the IMF and IBRD contributions that joining would require. In consultation with IMF we have told Western Samoans we would advise them on this point after looking at their economic situation and development plans. Completion of their plans is uncertain but expected before mid-1966. Would probably require two economists for two or three weeks. Far East Department has no personnel available for this and two economists will be needed from outside.

(g) Japan. No mission is contemplated in 1966 (the last one was May-June 1965) but a brief visit will be needed by one economist to inform the Executive Directors on the course of the economy in conjunction with loans which will be considered in 1966. A Far East economist can probably do this along with one of the other missions listed above.

(h) Korea. A new development plan is expected in the course of 1966. When it is finished or in the last stages of preparation we will need to send a mission of three economists to prepare an evaluation of the plan for a second consultative group meeting on Korea in the Fall of 1966. The timing of the mission will probably be around mid-year or shortly thereafter.

(i) Ceylon. On the assumption that we will continue to take the lead on aid meetings, a third meeting will be due in the Fall of 1966. For this we will need a mission of three economists in about August or September to review the foreign exchange position, assess exchange requirements for 1967, and provide an up-to-date picture of program and project possibilities for foreign financing. This will require two or three economists and probably two sector specialists. The particular sectors to be covered will depend on interim progress in the project and program fields.

(j) Malaysia. A mission of two economists and two sector specialists will be needed for Malaysia in about August. It will review the execution of the development plan, the progress on project preparation and general economic and financial developments - especially those relating to economic cooperation or lack of it with Singapore.

(k) New Zealand. One or two economists to prepare an economic report on the current situation in August or September.

(1) Thailand. Two economists will be needed in about August to complete the review of Thailand's development plan and progress on projects before holding a third consultative group meeting in the Fall of 1966.

(m) Philippines. A mission of three economists may be needed in the second half of 1966 in the event that it proves premature to send the mission referred to in the statement of mission requirements for the first half of 1966.

2. In summary, the Far East Department personnel requirements for economic missions during 1966 are:

<u>n Country</u>	<u>Timing</u>	<u>Within Department</u>	<u>Outside Department</u>
Ceylon	February	3 economists	1 economist
Thailand	February	4 economists	3 sector
Philippines	April-May	1 economist	3 economists
Taiwan	June-July	2 economists	1 economist
Hong Kong	June-July	1 economist	1 economist
Western Samoa	June-July		2 economists
Korea	June-July	1 economist	2 economists
Ceylon	Aug.-Sept.	1 economist	2 economists
Malaysia	August	1 economist	1 economist 2 sector
Thailand	August	2 economists	1 economist
New Zealand	August-Sept.		2 economists
Philippines*	September	1 economist	1 economist

* In event April-May mission is postponed.

OFFICE MEMORANDUM

TO: Mr. George D. Woods

DATE: January 14, 1964

FROM: J. Burke Knapp

SUBJECT: Comments on Loan Forecasts for the Bank and IDA

I should like to give you herewith my comments on the loan forecasts for the Bank and IDA which you have received through the regular channels.

In the first place, please note an important change to be made in the forecast with respect to India. In the IDA forecast, the four loans to India marked with an asterisk (totalling \$145 million) should be deleted since we now expect them to be Bank loans. On the other hand, a new Indian IDA project should be entered for the May/June period, namely a \$25 million credit for Bangalore Water Supply.

The most striking thing about the forecasts is the large scale of operations contemplated during the next few months for both Bank and IDA. Even discounting considerably for possible optimism on timing, it seems clear that the period between now and the Annual Meeting will be the busiest in the history of our institutions. The Bank and IDA together made commitments of just over \$1 billion in the fiscal year 1962, but this figure fell to about \$700 million in the fiscal year 1963. It now appears probable that the figure for the two together will reach \$1.4-\$1.5 billion in the fiscal year 1964.

So far as IDA is concerned, the figures in the forecast look a little startling in view of our commitments to maintain IDA's new operations at the level of \$300 million during this fiscal year. However, taking into account the adjustment in the Indian figures referred to above, and the "backlog" carried over from the previous fiscal year, the position is as follows:

	Quota for Regular Operations	Backlog from Past Fiscal Year	Total	Forecast (Adjusted for India)	Excess
			(in millions of \$)		
India	140	- 15	125	129	+ 4
Pakistan	50	+102	152	166	+14
Others	110	---	110	162	+52
	<u>300</u>	<u>+ 87</u>	<u>387</u>	<u>457</u>	<u>+70</u>

There will undoubtedly be some slippage before June 30 which will reduce the overrun in the last column. We should keep a close eye on this and

by the time we come into May or June it may be necessary to drag our feet a little on signing new IDA credits in order to end up about right on the fiscal year. (For example, \$45 million of credits to Nigeria are scheduled for the last quarter of the fiscal year, and it would be easy to push some of them into the period after June 30 if this proved desirable.)

Altogether, the acceleration of IDA operations is encouraging. In the first half of the fiscal year (ending December 31), we brought to the point of signature only \$82 million of IDA credits, of which \$50 million represented the Dacca/Chittagong water projects. It looks like some of our spade work on project preparation is bearing fruit in Pakistan and in other areas, such as Africa. We will shortly prepare an IDA forecast for the fiscal year 1964/1965 to see to what extent the accelerated pace of IDA operations may be expected to continue during the next fiscal year.

Note: The foregoing figures contain no provision for an IDA credit in connection with the replenishment of the Indus Basin fund.

In the case of the Bank, it certainly looks as if we will attain the unprecedented figure of a billion dollars of loans in this fiscal year. Unlike the case of IDA, we got a good start of more than \$500 million in the first half of the year despite the fact that no loans were made in Africa or South Asia and the Middle East during that six-month period. In fact, the feature of the second half of the year is the emergence of Africa as a large-scale borrower (especially if the Niger Dam financing goes through by June 30), and a heavy concentration of loans in South Asia and the Middle East (including notably about \$250 million of loans to India, although some of these will certainly slip until the next fiscal year).

Incidentally, we are now far behind (\$120 million) on the schedule of Bank loans to India pursuant to our Consortium pledges. However, the execution of this \$250 million loan program would make up this backlog and discharge most, if not all, of the pledge which we may be making at the next Consortium meeting with respect to the next Indian fiscal year running from April 1964 through March 1965.

cc: Mr. Wilson
Area Department Heads
Mr. Aldewereld
Mr. Broches
Mr. Cavanaugh
Mr. Demuth

JBKnapp:ea

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

*Mission's Tentative
facts*

OFFICE MEMORANDUM

[Handwritten signature]

TO: Mr. S. R. Cope

DATE: October 3, 1962

FROM: S. Aldewereld

[Handwritten signature]

SUBJECT: Future Missions

Following your recent discussions with the various member countries you will no doubt have some indication of the project appraisal missions and other missions which will be necessary during the remainder of the fiscal year, and I would be grateful if you would let me have a list of these for your Area with an indication of the probable timing.

I appreciate that this can only be in the nature of a rough guide, but it would be a great help in assessing our probable work load.

ROUTING SLIP

Date

Nov. 5, 1957

OFFICE OF THE PRESIDENT

NAME

ROOM NO.

1. Mr. Perry

620

2. Mr. Rucinski

620

Action

Note and File

Approval

Note and Return

Comment

Prepare Reply

Full Report

Previous Papers

Information

Recommendation

Initial

Signature

Remarks

From

J. Burke Knapp

OFFICE MEMORANDUM

TO: Mr. Joseph Rucinski

DATE: November 5, 1957

FROM: J. Burke Knapp

SUBJECT: List of Bank Missions

With reference to your memorandum of October 25 concerning the planning of Bank missions, I have discussed this subject with Mr. Aldewereld and with Mr. Woolley and I am sure there is no difference of opinion regarding the importance of full coordination with the Area Department before any final decisions are made or any final lists are circulated. I hope no difficulties will arise in this connection in future.

Incidentally, the List of Bank Missions is not circulated to the Executive Directors in view of its necessarily tentative character.

JBKnapp/er

Mr. J. Burke Knapp

October 25, 1957

Joseph Rucinski

List of Bank Missions

The distribution of the current List of Bank Missions dated October 23, 1957, has brought to light certain problems in the preparation of these reports which, I feel, should be brought to your attention.

As customary, earlier this month an initial draft was sent by this department for the countries in our area to Mr. Woolley. When the preliminary version of the full report was sent back to us for final approval on Monday afternoon, October 21, Mr. Perry noticed that a number of T.O.D. missions had been added under the South Asia and Middle East heading. Since these missions were unknown to Mr. Perry and myself, the Group Heads in this department were asked to indicate whether the projected T.O.D. missions were known to them and, if not, to verify the facts shown about such missions. It turned out that our Group Heads had to query the appropriate staff members in the T.O.D. and it was not possible until Wednesday morning, October 23, to send back the preliminary, full report to Mr. Woolley's office with appropriate adjustments; we, of course, did not have an opportunity to comment on the appropriateness of the timing suggested for the T.O.D. missions. As it happened, the mimeographed edition of this List was circulated on Wednesday morning, October 23, without the modifications suggested by us.

In the past, the practice has been followed of coordinating the scheduling of Bank missions between this department and the T.O.D., prior to sending the List to Mr. Woolley's office, in accordance with an overall point of view as to the prevailing circumstances in the individual countries, and the terms of reference of such missions have been shown to us for comment; after the terms of reference were agreed, the Executive Directors concerned were informed about the timing and purpose of the proposed visits.

Unfortunately, the last two reports have been prepared without this coordinated action. In addition to several errors of fact which have slipped into the current report, this Department has not been in a position to express its views on the T.O.D. mission to the countries in the area and has not been able to advise the Executive Directors of the proposed missions before they had read about them in the report circulated to them.

My recommendation is that the procedure formerly followed to insure coordination should be revived.

JRucinski:GNeil Perry:fc