**From:** Prabhu Guptara [mailto:prabhusguptara@gmail.com]   
**Sent:** Wednesday, December 20, 2017 1:33 AM  
**To:** World Bank ESF Implementation <esfimplementation@worldbank.org>  
**Subject:** Comment on ESS10: Stakeholder Engagement and Information Disclosure

Sirs/ Madams

ESS10 represents a huge step forward for The World Bank.

However, I am a bit puzzled that the overall approach is still not systematic, and leaves too much open to interpretation.  If every project follows its own approach and methodology, there will be no basis for comparison across the portfolio of projects supported by the Bank and associated organizations.

This is particularly so given that at least one methodology is available which would serve this purpose, and has been used by at least one multigovernmental organisation (UNEP).

That approach and methodology is substantially documented in the book, The Relational Lens: Understanding, Managing and Measuring Stakeholder Relationships (Cambridge University Press, 2017).

Oh, and please note that I am \*NOT\* one of the four authors of the book :)

Yours faithfully

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