PFM for [Service Delivery] Results Program

Mozambique

Furqan Saleem (May 2016)
PFM for Results Program - PDO

• Improve transparency and efficiency of expenditures for:
  – storage, distribution and availability of medicines (in over 1,300 health centers), and
  – management of 4,348 ‘complete’ primary schools.

• In summary:
  – patients are getting medicines, and
  – kids are learning in well-managed schools
Education DLIs

• Number of school-councils that comply with defined standards for transparency and accountability
• Budget classification by sub-sector, configured and applied
• Number of complete primary schools receiving funds on time
• Number of schools visited for supervision by SDEJTs
Health DLIs

DLIs from CMAM *Matriz de indicadores 2013*

- Availability of essential maternal and reproductive health medicines at health facilities
- Proportion of HIV treatment sites with stock-outs of key ARVs
- Proportion of districts which report logistics information to CMAM through the SIMAM system
- Percentage of provincial warehouses assessed as ‘acceptable’ against *guia da auditoria*
- Proportion of approved CMAM client needs for tracer medicines met by CMAM
Disbursement Linked-Indicators (DLIs)

- Performance-based Allocations: $42.6m
- Coaching: $4.4m
- Capacity Dev: $8m
PBAs Lessons Learned

**Successes:**
- Incremental resources to sector ministries against performance
- Influence decision-making at the provincial level
- Ability to reach out to a large audience in provinces/districts
- Improved M&E systems

**Challenges:**
- Limited capacity to design and implement smart PBA schemes
- Funds often distributed in a discretionary manner based on post-facto performance evaluation
- Limited use objective performance indicators in a transparent manner
Thanks