



2018 SKILLS BUILDING PROGRAM

# BIG DATA, ARTIFICIAL INTELLIGENCE AND DECISION SCIENCE IN HEALTH AND NUTRITION

## Defining programs, service delivery modalities, parameters, and cost functions

*In partnership with*



# Learning objectives



- HIV programs including service delivery modalities
- Cost functions
- Data requirements, sources, and concerns
- Currency

# Effect of programs on HIV response



To model the effect of HIV programs on the epidemic, the first step is to relate changes in program **spending** to changes in program **coverage**.

Then changes in program **coverage** on **outcome** using **cost functions**.

# Overview of HIV programs

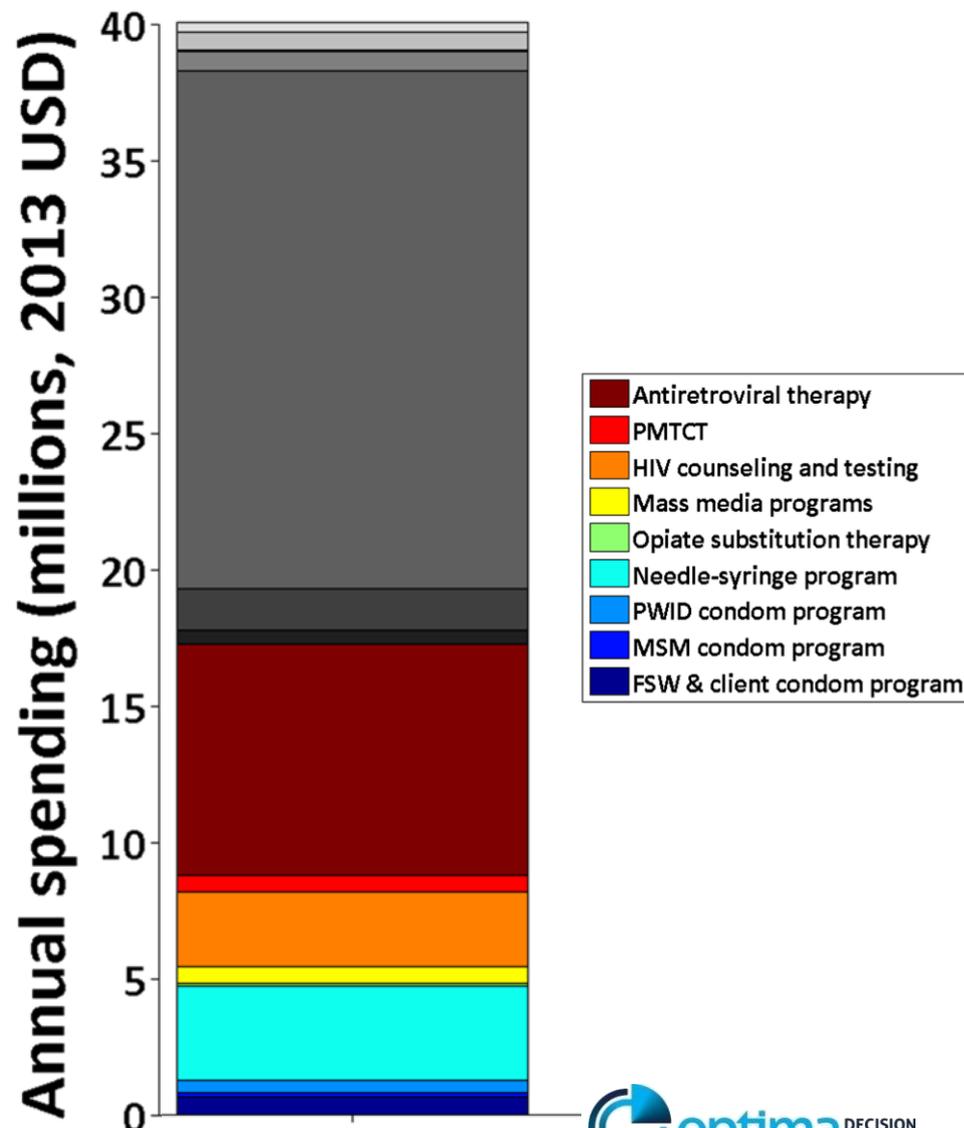


- Optima HIV can accommodate programs that:
  - Directly target HIV response (i.e. diagnostic, treatment, prevention)
  - Less directly target HIV (i.e. behavioral, awareness campaigns)
  - Non-targeted, but included in the budget (i.e. management)
- Each targeted program implemented requires:
  - Coverage (number of people reached)
  - Unit cost
  - Spending
  - Impact on disease
- Program component can include programs not currently implemented, but may be included in the future
- There may be >1 service delivery modalities for each type of program or intervention (e.g. self-testing, mobile testing etc.). These are handled as separate programs in the Optima HIV model

# HIV program spending



- Can be reported directly (top-down costing)
- Alternatively, can be reconstructed from unit costs and program coverage (bottom-up costing)



# Cost definitions



- Unit cost
  - Total program cost divided by the number of people covered
  - Total cost/number of people covered
  - E.g.  $\$100/10 = \$10$
  
- Marginal cost
  - Cost of covering one more person

# Variable unit costs



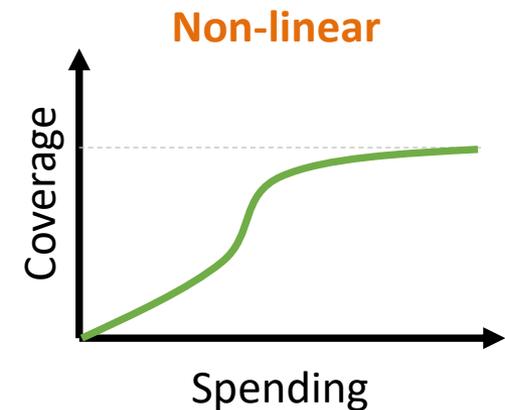
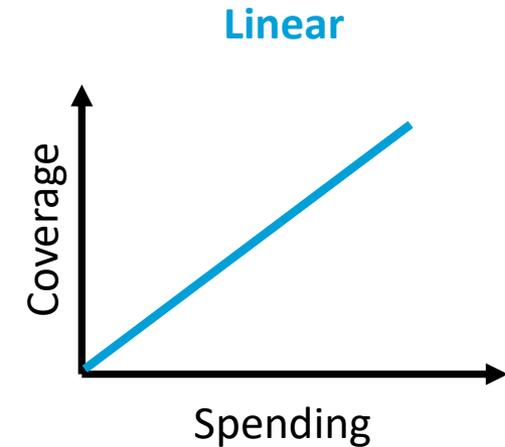
- Relationships between costs and coverage are generally nonlinear, because costs change depending on the level at which the program is operating
- Optima allows users to **specify** programs with costs that vary depending on coverage
- We expect **increasing marginal costs** as programs **expand coverage** to increasingly hard to reach populations [saturation]

# Relating program costs and population coverage

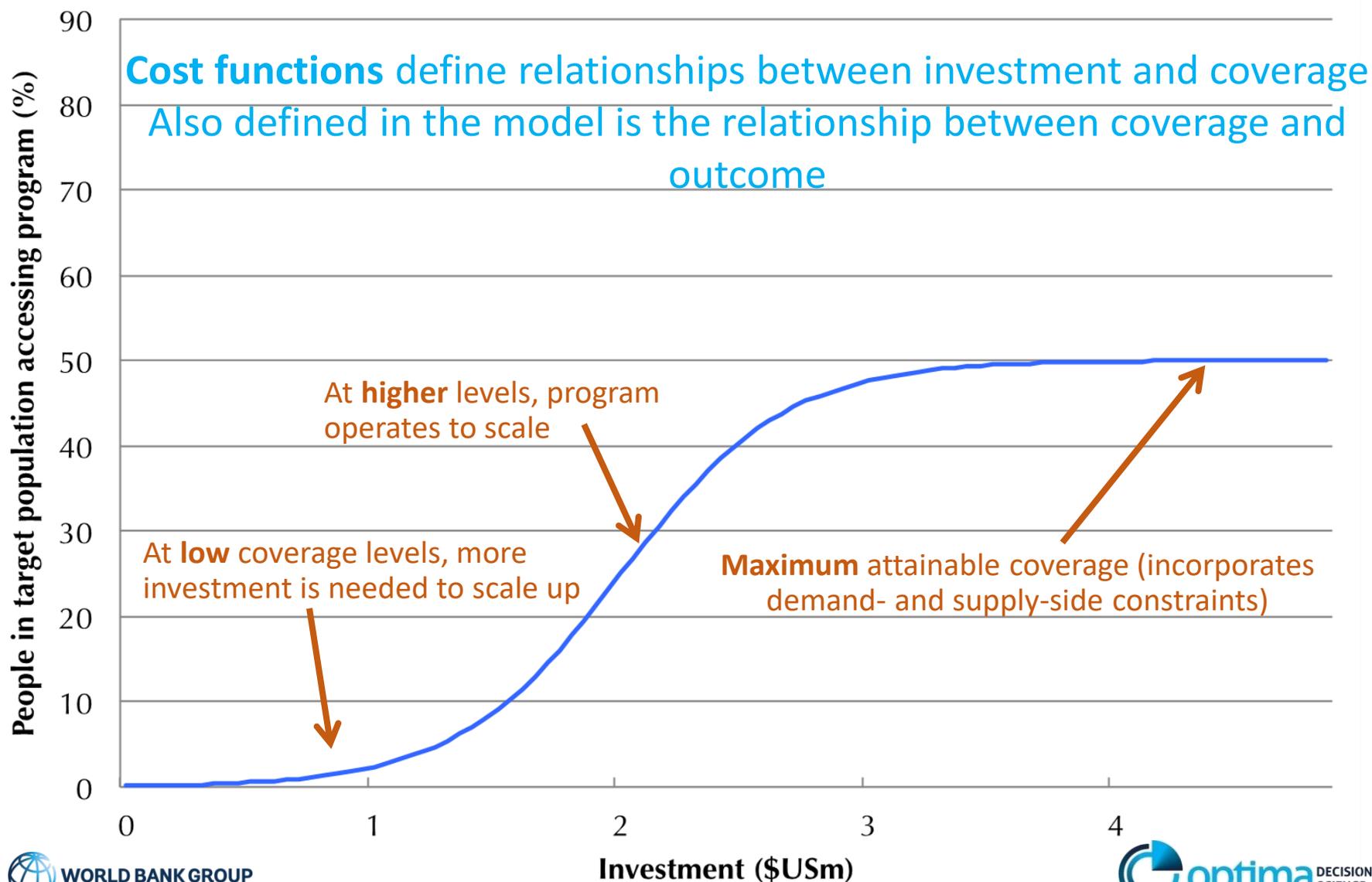


## Cost-coverage curves:

- Relates program spending to program coverage
- Cost-coverage curves can be
  - **Linear**: slope represents a single unit cost, or
  - **Non-linear**: slope represent scale-up, stable implementation, and increasing effort in reaching additional people
- In the absence of estimates, **linear** cost-coverage curves are assumed



# Cost function curve: spending versus coverage



# Cost functions: requirements and data sources



## Data requirements

### 1. Cost: total spending and unit costs

#### Data sources

- National AIDS Spending Assessment (NASA)
- PEPFAR/Global Fund expenditures
- Country programme reports
- Other (e.g. Global Health Costing Consortium Unit Cost Repository)

### 2. Coverage: number of people reached

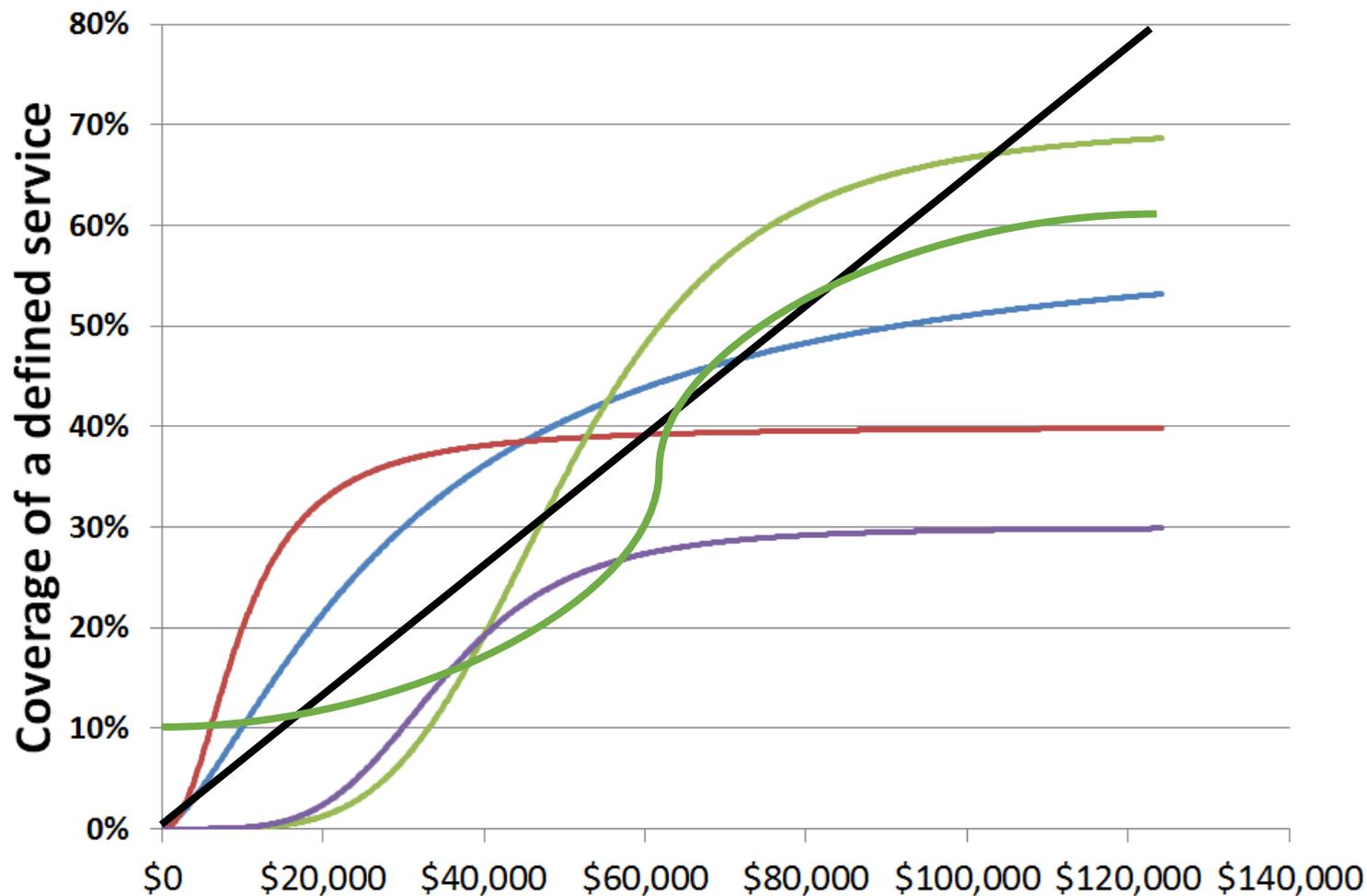
### 3. Outcomes under:

- Zero spending (\$0): in the absence of any programs targeting this parameter
- Maximum attainable coverage (unlimited spending): for each program acting in isolation

#### Data sources

- Global AIDS Monitoring (GAM) reports
- Annual programme/ M&E reports

# Cost functions for each program or modality



Each program/service modality has its own **cost-coverage curve**

# Spending on different programs/modalities mapped to coverage



$[\$_0, \$_1, \dots, \$_N] \rightarrow [C_0, C_1, \dots, C_N]$  (\$ maps to coverage)

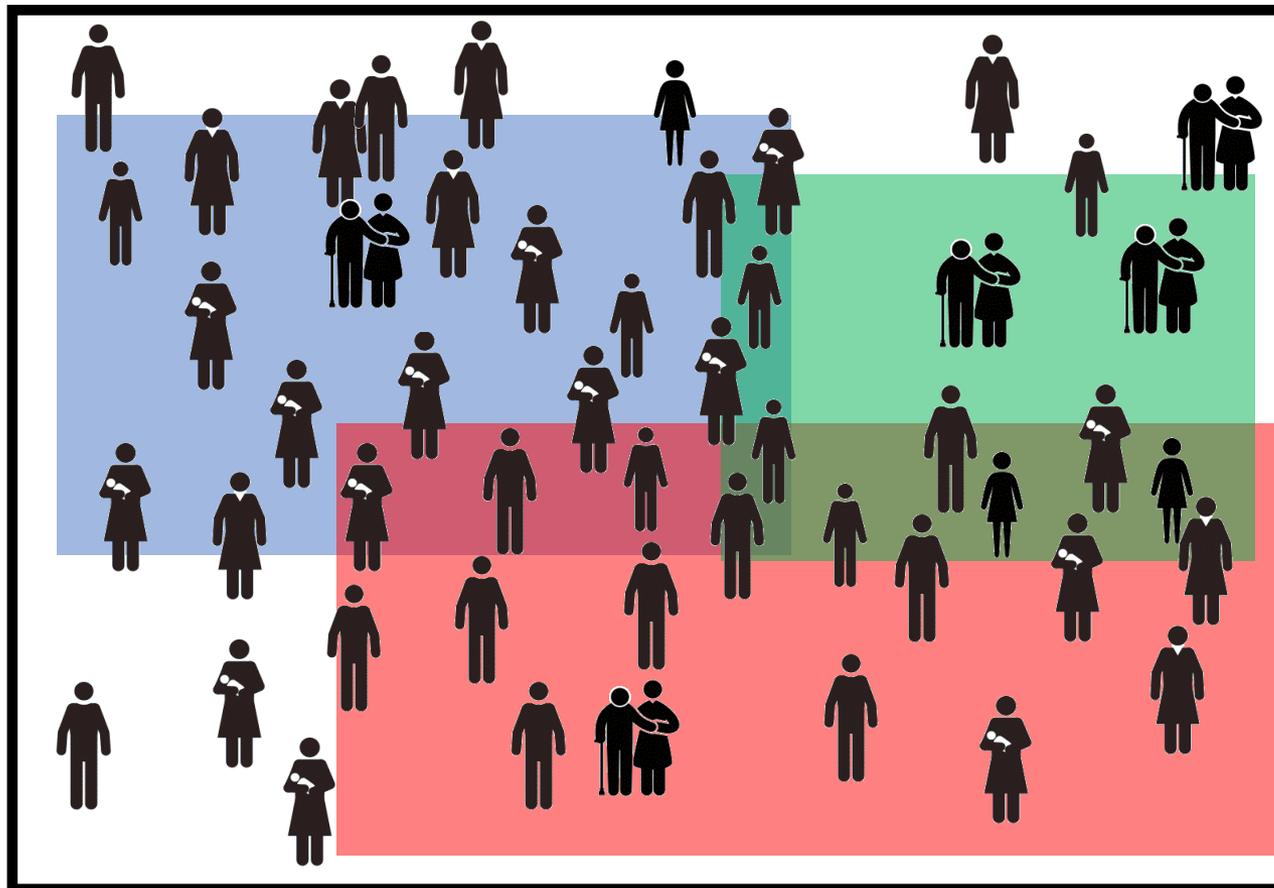
Entire target population

Coverage reached  
by program X for  $\$_x$

program 1

program 2

program 3



For every parameter, the type of program interaction is set



## Option 1: **additive** (optional)

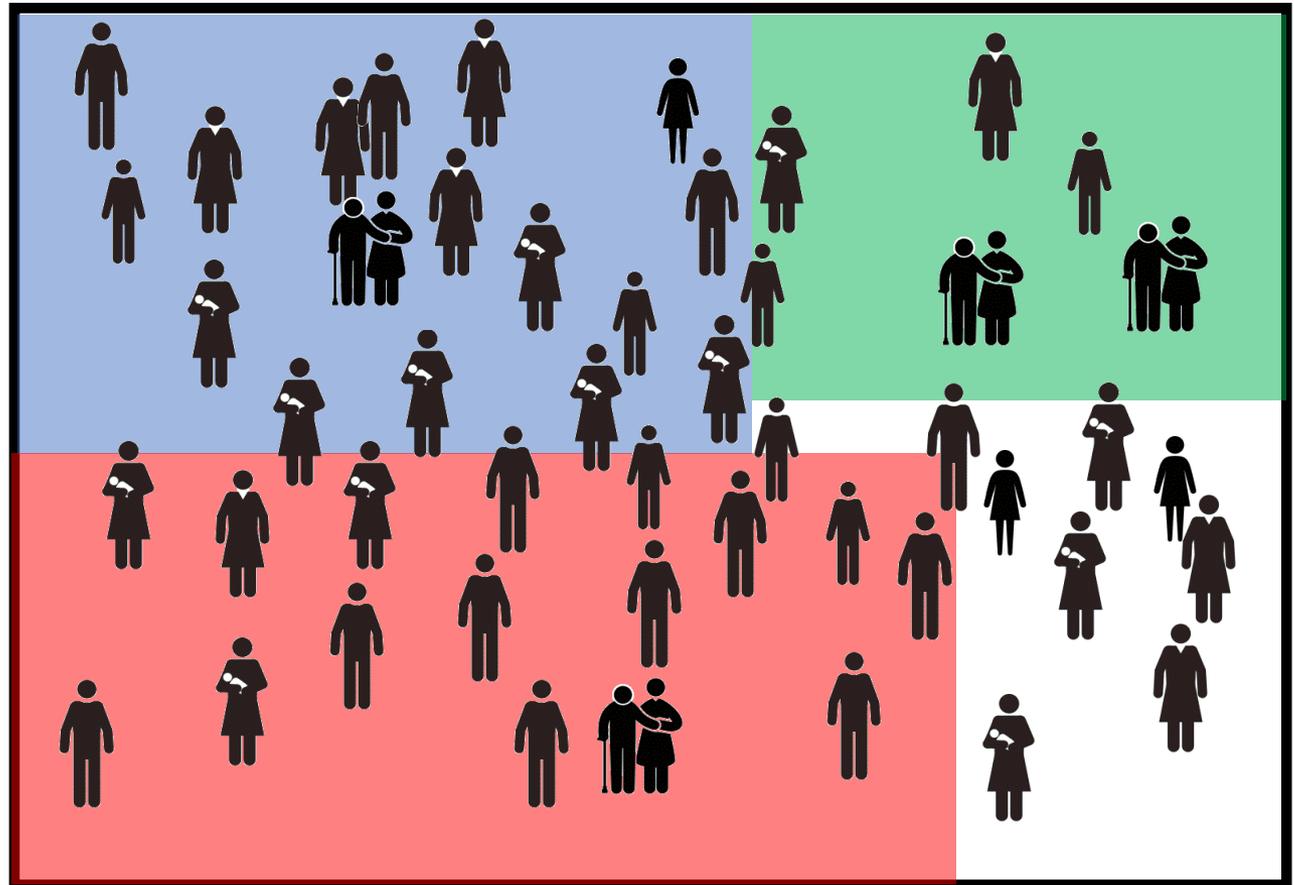
Entire target population

Coverage reached  
by program X for  $\$x$

program 1

program 2

program 3



For every parameter, the type of program interaction is set



## Option 2: **random** (default)

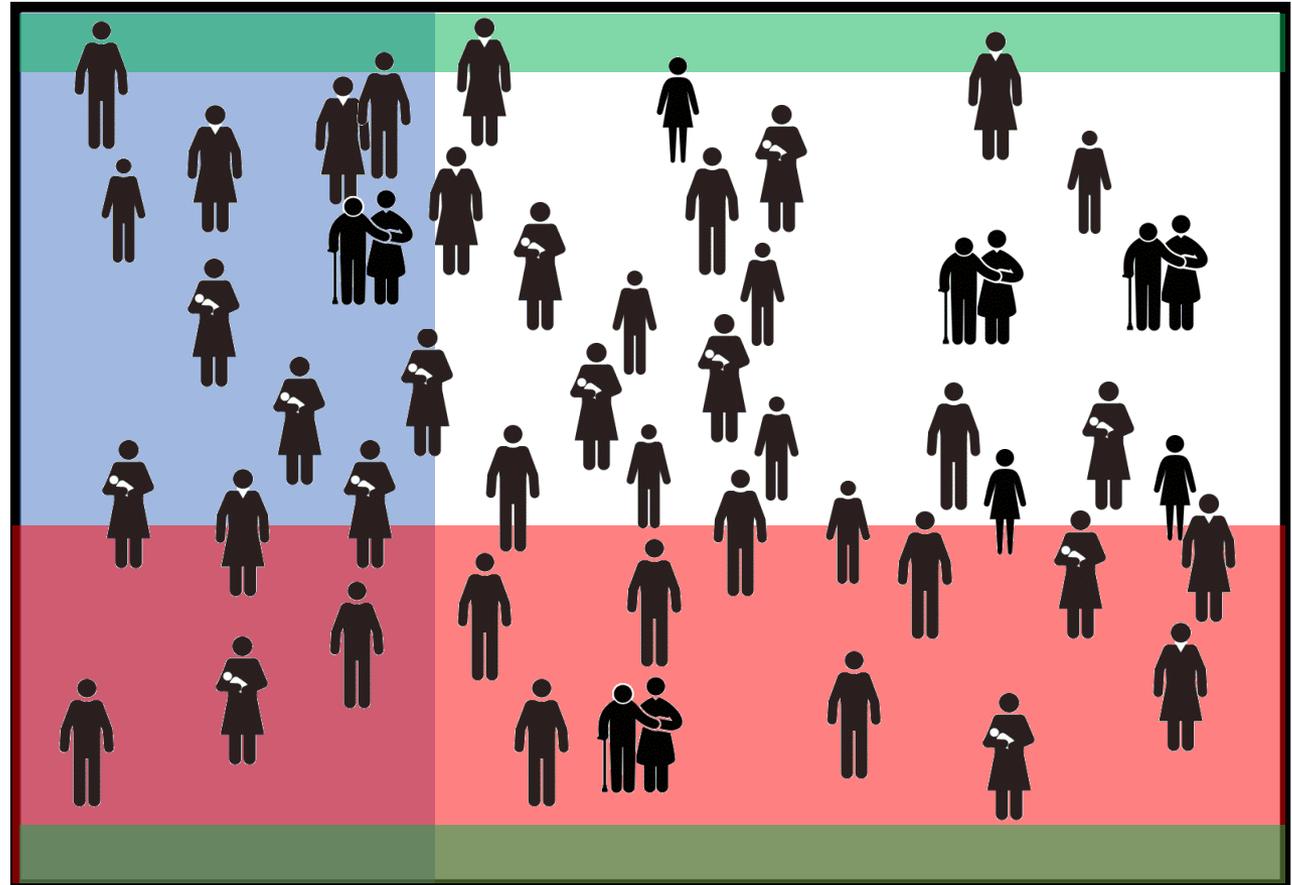
Entire target population

Coverage reached  
by program X for  $\$x$

program 1

program 2

program 3



For every parameter, the type of program interaction is set



### Option 3: **nested** (optional)

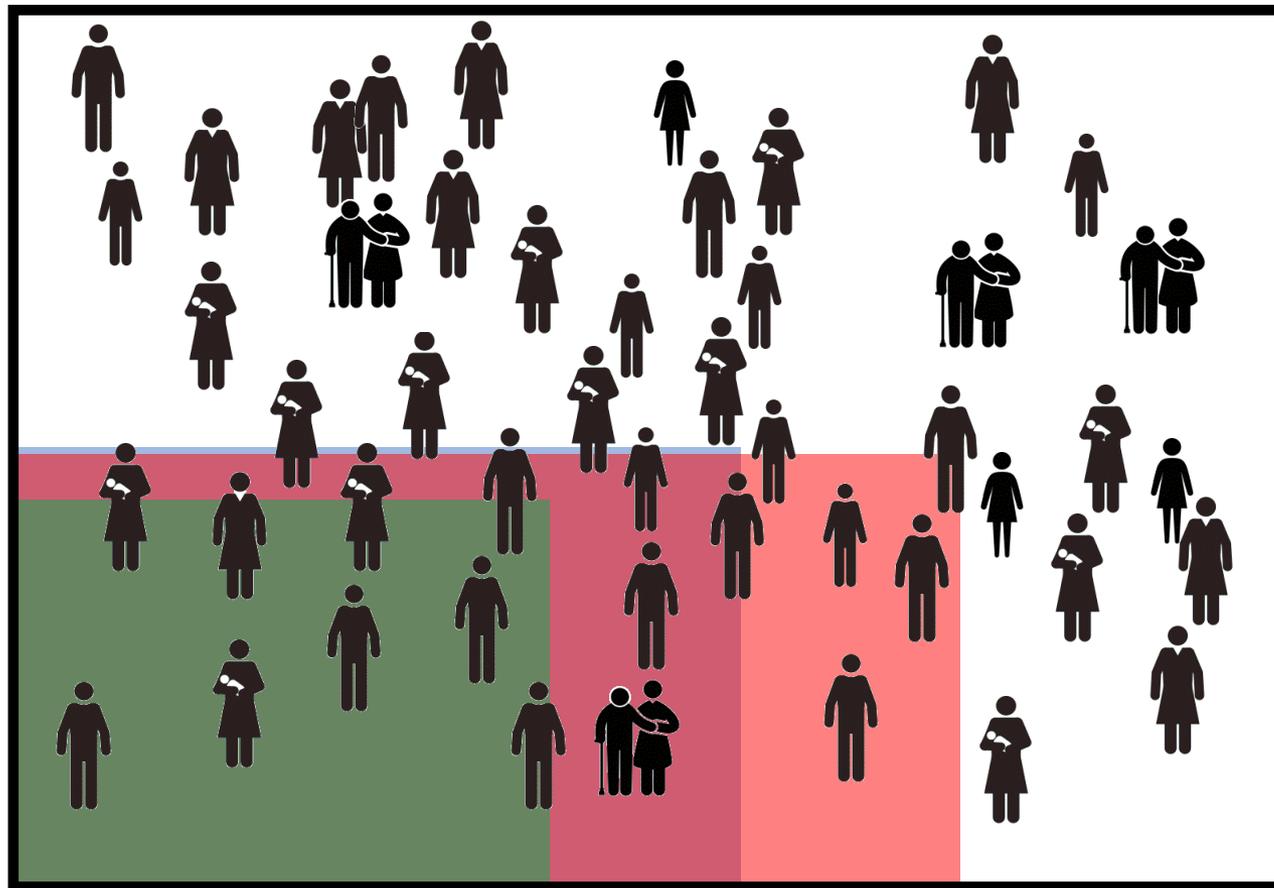
Entire target population

Coverage reached  
by program X for \$<sub>x</sub>

program 1

program 2

program 3



# Reconciliation – a critical step before running an analysis



From the Cost functions, Summary tab, if calibration and coverage values do not match +/-10% as a guide, the modeling team will:

- Check the databook and calibration output for values that might be unrealistic
- Check outcome functions to see if values are realistic:

Define cost functions      Define outcome functions      **Summary**

Year:  ▾

Parameter	Population	Calibration value	Coverage value
Condom use for commercial acts	["Clients","FSW"]	0.6900	0.6847
Condom use for commercial acts	["MSM","FSW"]	0.3925	0.3730
Number of people on treatment	tot	700,000.0000	697,668.1332
Number of people on PMTCT	tot	75,165.0000	75,182.2664
Condom use for casual acts	["Clients","Females 20-24"]	0.3755	0.3497
Condom use for casual acts	["Clients","Females 25-49"]	0.3645	0.3497
Condom use for casual acts	["MSM","MSM"]	0.3000	0.2876
Condom use for casual acts	["Males 10-19","Females 10-19"]	0.3965	0.3830
Condom use for casual acts	["Males 10-19","Females 20-24"]	0.4400	0.4079
Condom use for casual acts	["Males 10-19","Females 25-49"]	0.4290	0.3996
Condom use for casual acts	["Males 20-24","Females 10-19"]	0.4630	0.4328



- Suggested **currency** (for consistency): USD
- **Any** currency can be used - inform modelling team of currency chosen and ensure the same currency is consistently used across the entire project
- Model does *not apply* inflation or discounting
  - These adjustments to spending output can be made outside the model



# Practice

Defining programs, service delivery modalities, parameters, and cost functions



# QUESTIONS?



2018 SKILLS BUILDING PROGRAM

# BIG DATA, ARTIFICIAL INTELLIGENCE AND DECISION SCIENCE IN HEALTH AND NUTRITION

## Optima HIV scenario analyses

*In partnership with*



# Learning objectives



- How to define scenarios
- How to run scenario analyses, view, and export results



- Explore the impact of past spending
- Compare the impact of theoretical changes to the epidemic
- Compare the impact of different program assumptions
- Compare different model assumptions
- Many other factors can be examined using scenario analysis

# Budget and coverage scenarios



- Specify spending or coverage amounts for each program within the scenario (compared to baseline “business as usual”)
- Results can be used to inform **policy analyses**

Active	Scenario name	Parameter set	Program set	Scenario type	Manage
<input checked="" type="checkbox"/>	90-90-90/95-95-95	Treatment fixed	default	parameter	    
<input checked="" type="checkbox"/>	Status quo	Status quo	default	parameter	    

Run scenarios from 2000 to 2030 ?

Add parameter scenario ?

Add budget scenario ?

Add coverage scenario ?

# Setting up a scenario analysis in Optima HIV



**Optima HIV** Projects

Active	Scenario name
<input checked="" type="checkbox"/>	90-90-90/95-95-95
<input checked="" type="checkbox"/>	Status quo

**Run scenarios** from

### CREATE OR EDIT A PARAMETER SCENARIO

Name:

Parameter set:

Model parameters	Population	Start year	Final year	Start value	Final value	
<input type="text" value="Proportion of PLHIV aware of their status"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2015"/>	<input type="text" value="2020"/>	<input type="text" value=""/>	<input type="text" value="0.9"/>	<input type="text" value="x"/>
<input type="text" value="Proportion of PLHIV aware of their status"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2020"/>	<input type="text" value="2030"/>	<input type="text" value="0.9"/>	<input type="text" value="0.95"/>	<input type="text" value="x"/>
<input type="text" value="Proportion of diagnosed PLHIV in care"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2015"/>	<input type="text" value=""/>	<input type="text" value="1"/>	<input type="text" value=""/>	<input type="text" value="x"/>
<input type="text" value="Proportion of PLHIV in care on treatment"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2015"/>	<input type="text" value="2020"/>	<input type="text" value=""/>	<input type="text" value="0.9"/>	<input type="text" value="x"/>
<input type="text" value="Proportion of PLHIV in care on treatment"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2020"/>	<input type="text" value="2030"/>	<input type="text" value="0.9"/>	<input type="text" value="0.95"/>	<input type="text" value="x"/>
<input type="text" value="Proportion of people on ART with viral suppres"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2015"/>	<input type="text" value="2020"/>	<input type="text" value=""/>	<input type="text" value="0.9"/>	<input type="text" value="x"/>
<input type="text" value="Proportion of people on ART with viral suppres"/>	<input type="text" value="Total Populati"/>	<input type="text" value="2020"/>	<input type="text" value="2030"/>	<input type="text" value="0.9"/>	<input type="text" value="0.95"/>	<input type="text" value="x"/>

# Run a scenario in Optima HIV



Projects

Calibration ✓

Programs ✓

Cost functions ✓

Scenarios

Optimization

Geospatial

Account/help ▾

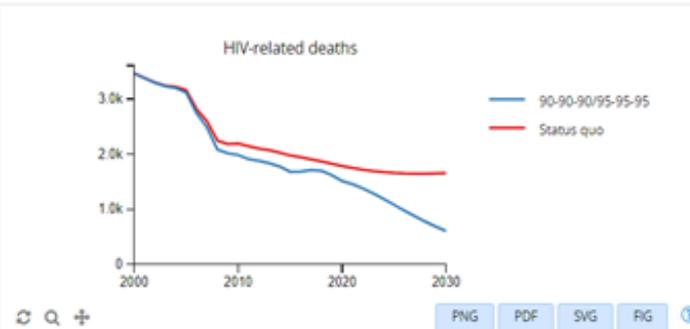
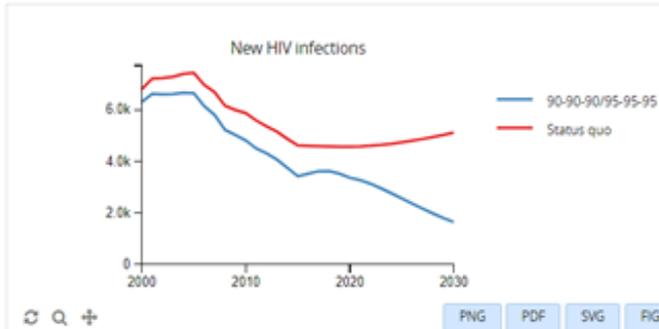
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<input checked="" type="checkbox"/>	90-90-90/95-95-95	Treatment fixed	default	parameter	
<input checked="" type="checkbox"/>	Status quo	Status quo	default	parameter	

**Run scenarios** from 2000 to 2030

Add parameter scenario

Add budget scenario

Add coverage scenario



Export figures    Export data

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# Exporting figures



Projects

Calibration ▾

Programs ▾

Cost functions ▾

Scenarios

Optimization

Geospatial

Account/help ▾

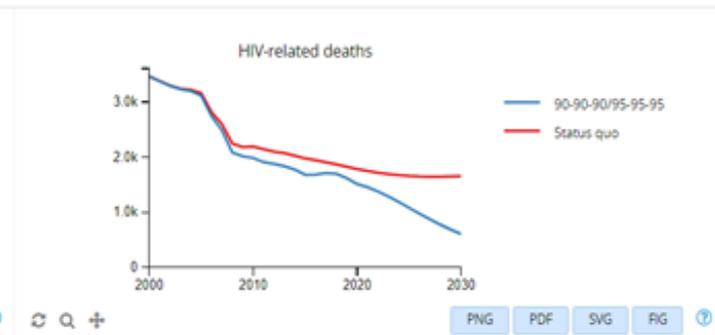
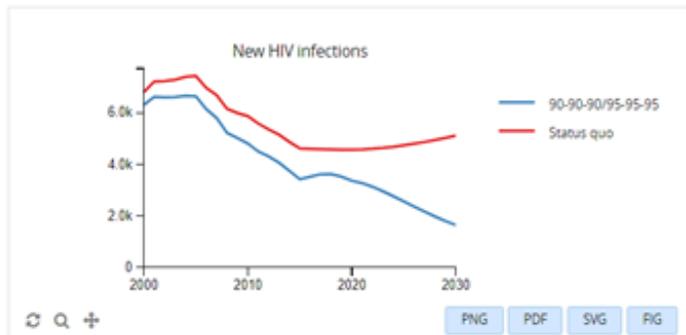
Active	Scenario name	Parameter set	Program set	Scenario type	Manage
<input checked="" type="checkbox"/>	90-90-90/95-95-95	Treatment fixed	default	parameter	
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**Run scenarios** from 2000 to 2030

Add parameter scenario

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Add coverage scenario



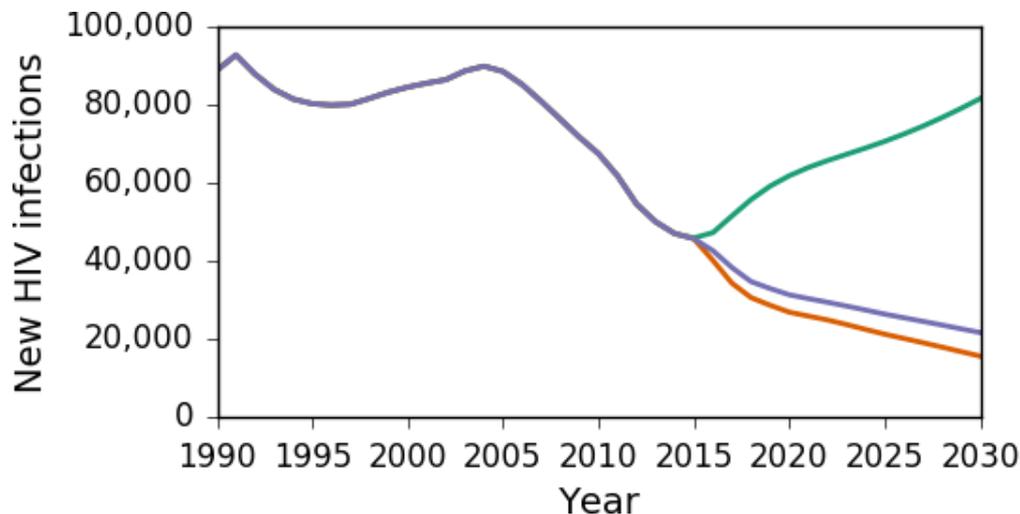
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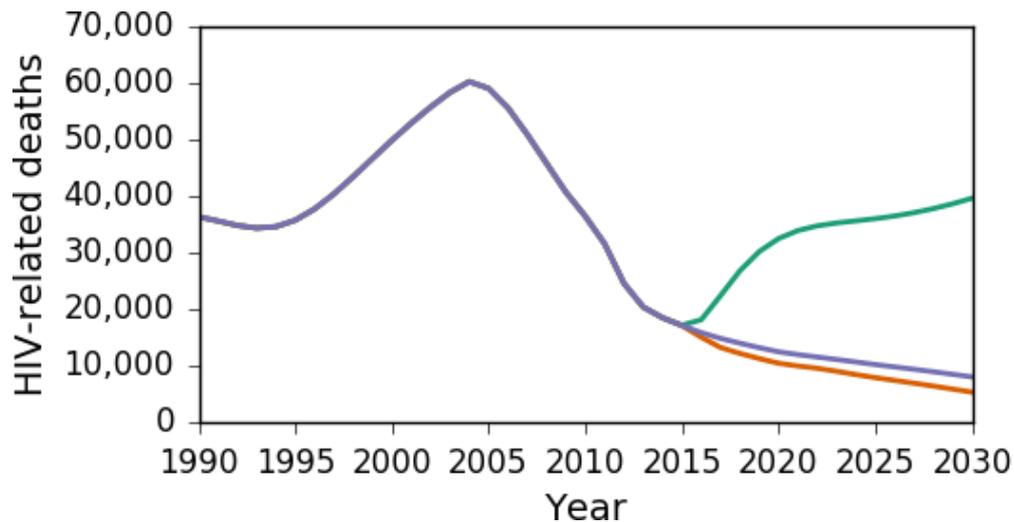
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# Example from Malawi - prioritize diagnosis and treatment scale-up



- No new people on treatment
- Optimized budget
- Continued ART scale-up



- No new people on treatment
- Optimized budget
- Continued ART scale-up



# Practice

Running Optima HIV scenario analyses, viewing, and exporting results



# QUESTIONS?



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# BIG DATA, ARTIFICIAL INTELLIGENCE AND DECISION SCIENCE IN HEALTH AND NUTRITION

## Optima HIV optimization analyses

*In partnership with*



# Learning objectives



- How mathematical optimization is achieved
- Description of the Optima HIV optimization algorithm

# Optimize resource allocation to best meet objectives

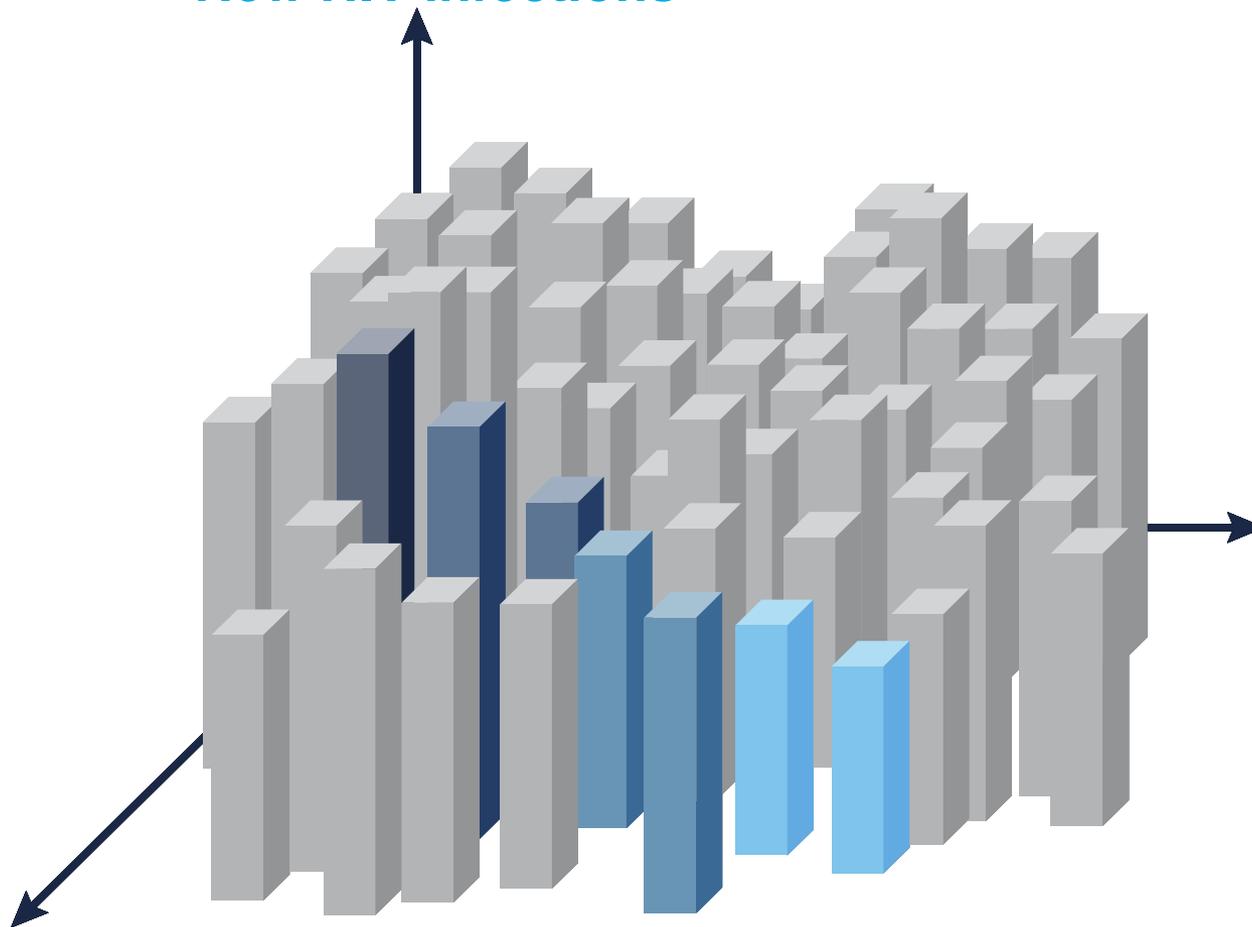


How should the budget be allocated amongst these 'n' programs, modalities, and delivery options, considering their interactions with synergies and limitations?

# Optimization: consider just two dimensions



New HIV infections



Funding to FSW program

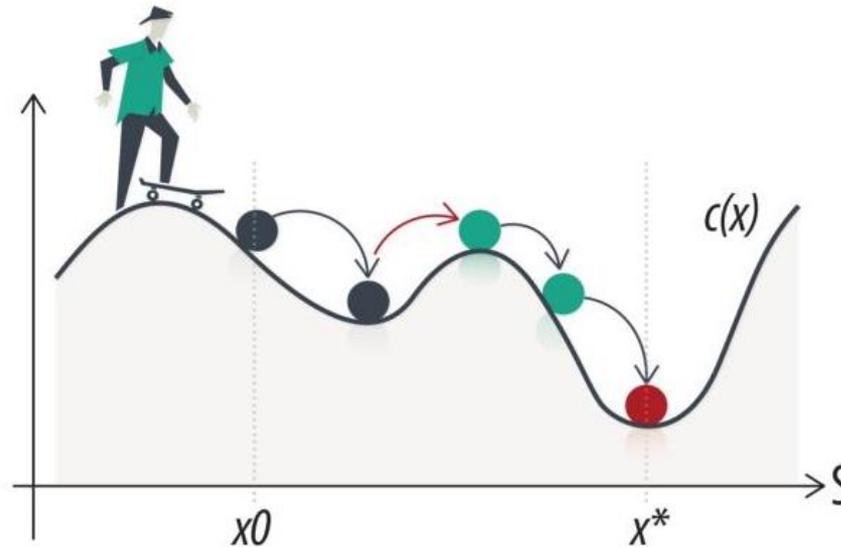
Funding to ART

*Apply an efficient Adaptive Stochastic Descent algorithm*



# Which optimization algorithm?

Traditional algorithms (e.g., simulated annealing) require many function evaluations—**slow**



## Optima's optimization algorithm

Adaptive stochastic descent

- ▶ **Adaptive:** learns probabilities and step sizes
- ▶ **Stochastic:** chooses next parameter to vary at random
- ▶ **Descent:** only accepts downhill steps

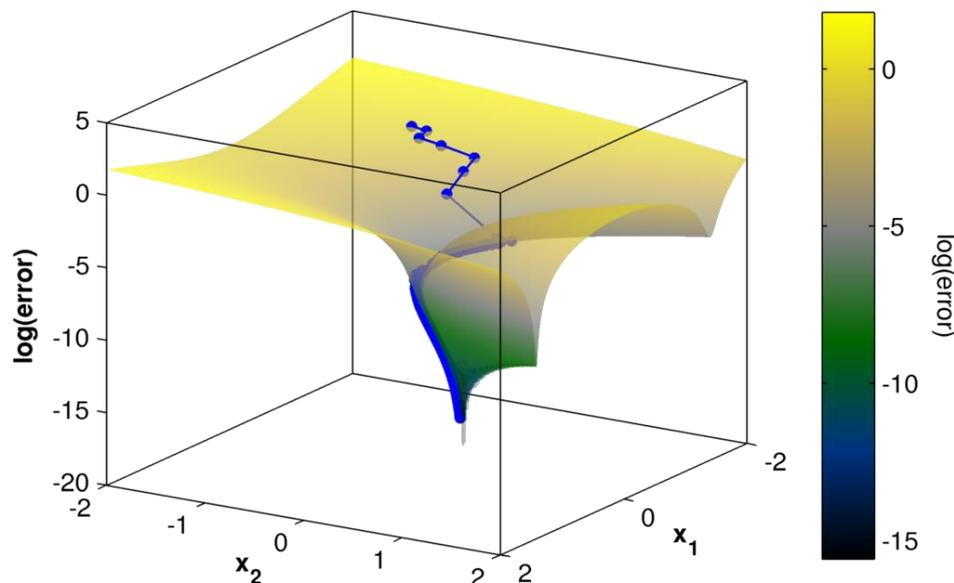
# Theory of optimization



**Aim:** For a given amount of money, what's the best outcome we can achieve?

**“Best”** could mean:

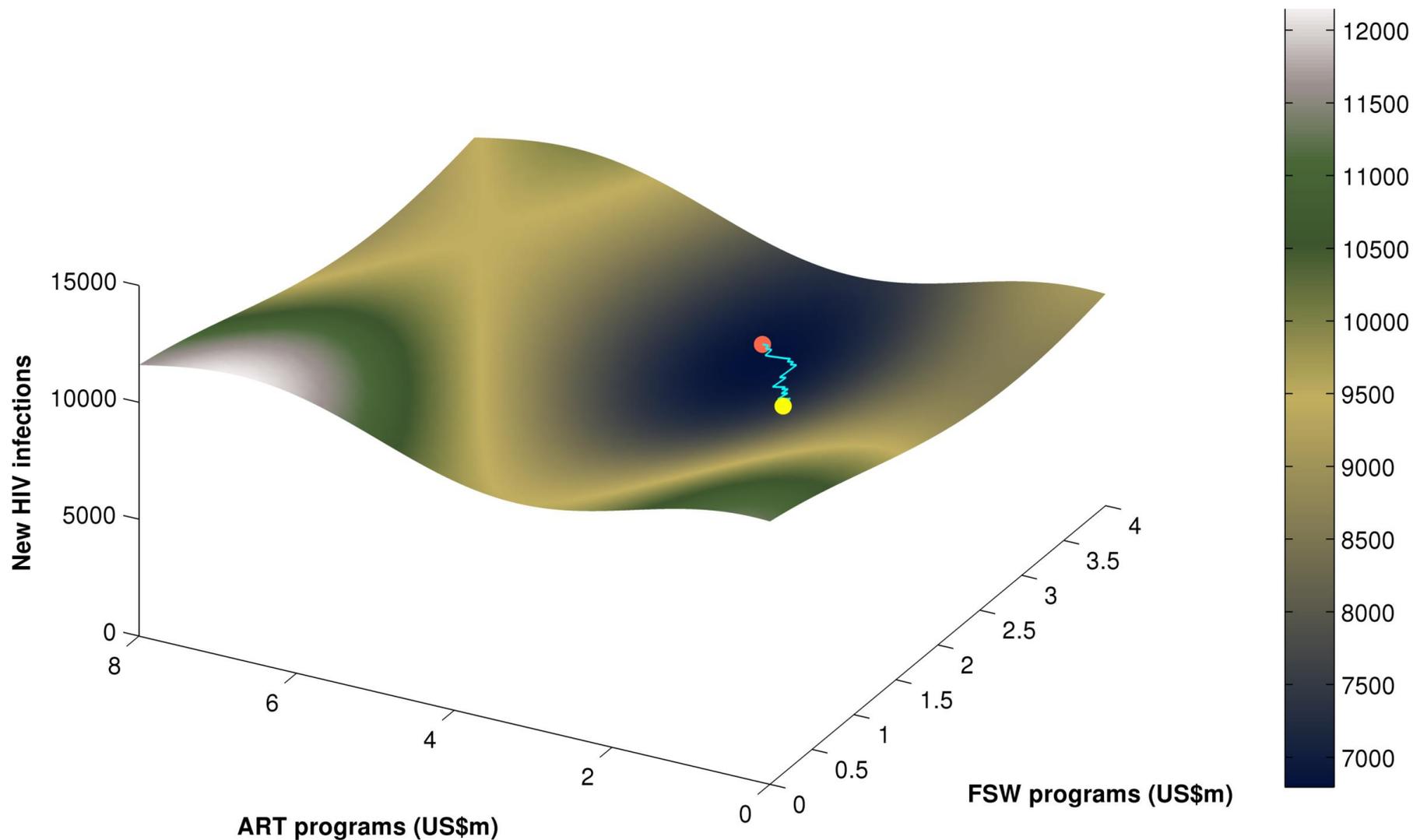
- Fewest infections
- Fewest deaths
- Lowest costs
- All of the above



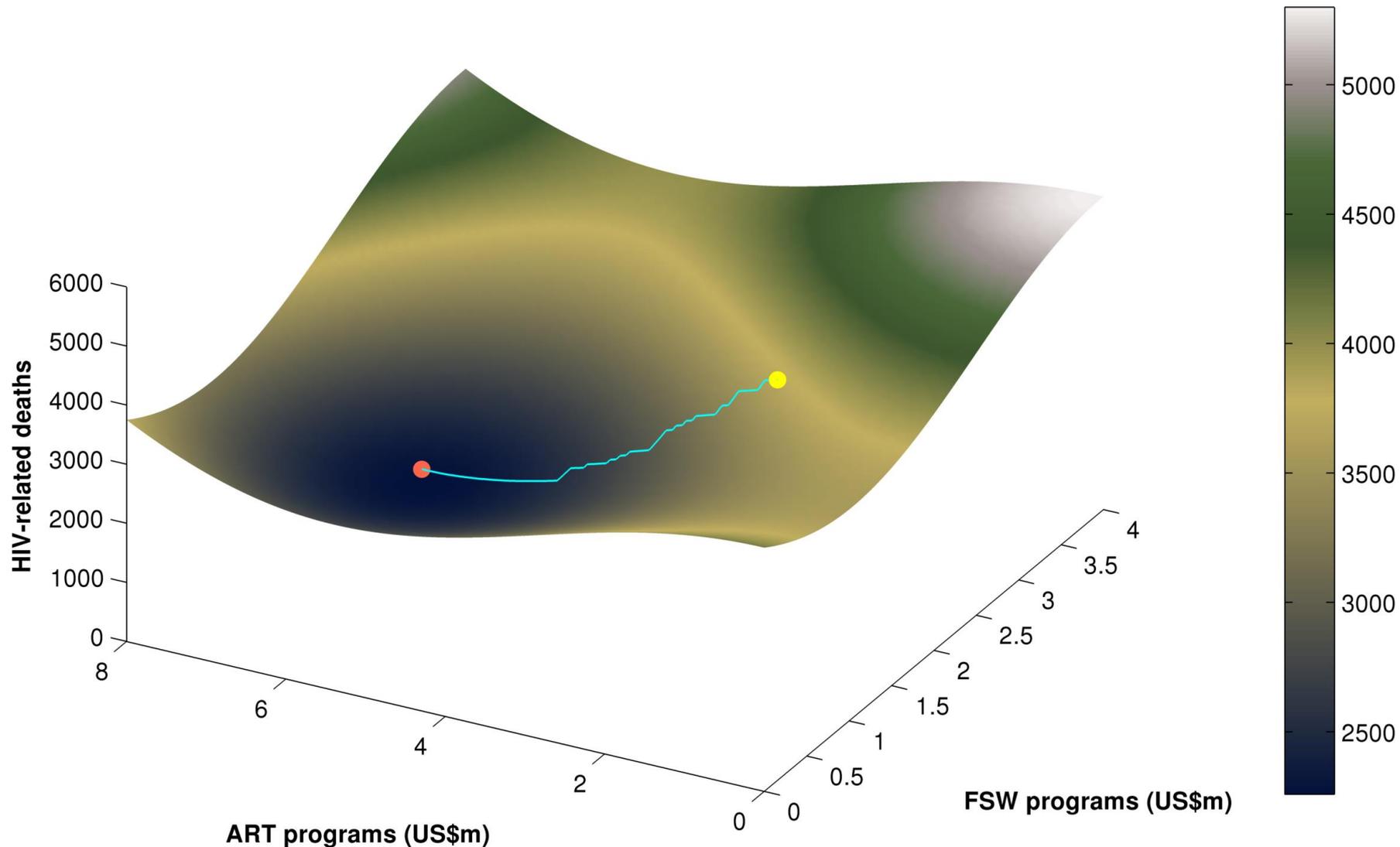
**Formally:**

For resource vector  $\mathbf{R}$  such that  $\sum \mathbf{R} = \text{const.}$  and outcome  $O = f(\mathbf{R})$ , find  $\mathbf{R}$  that minimizes  $O$ .

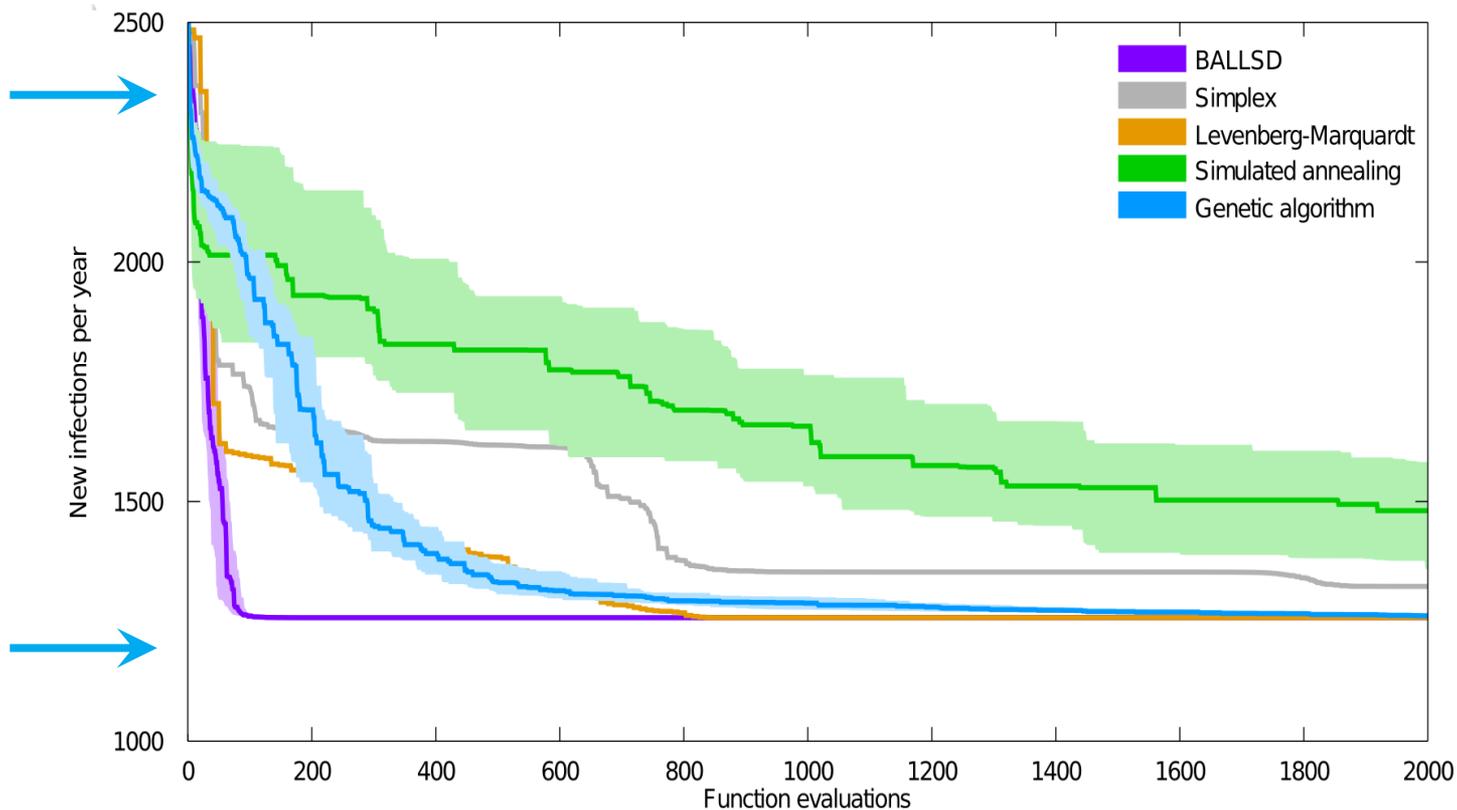
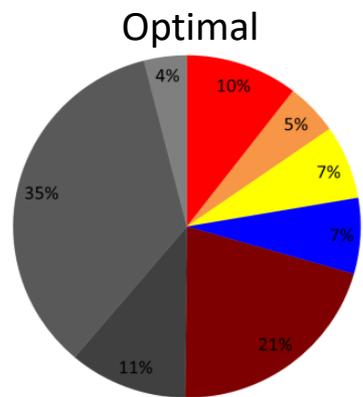
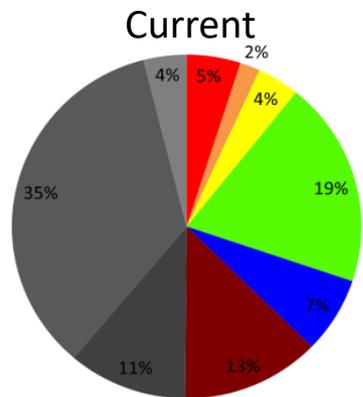
# Different outcomes lead to different results



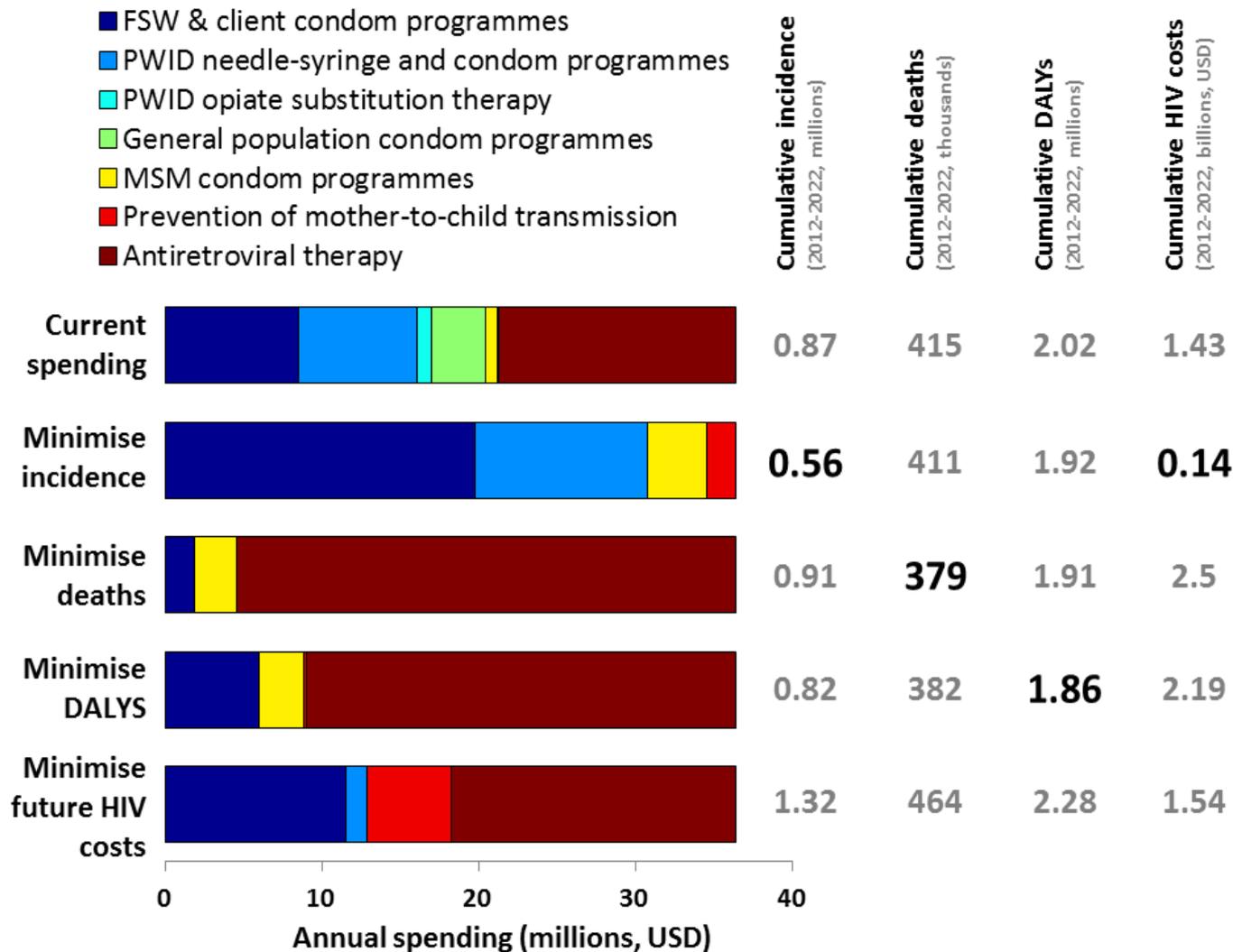
# Different outcomes lead to different results



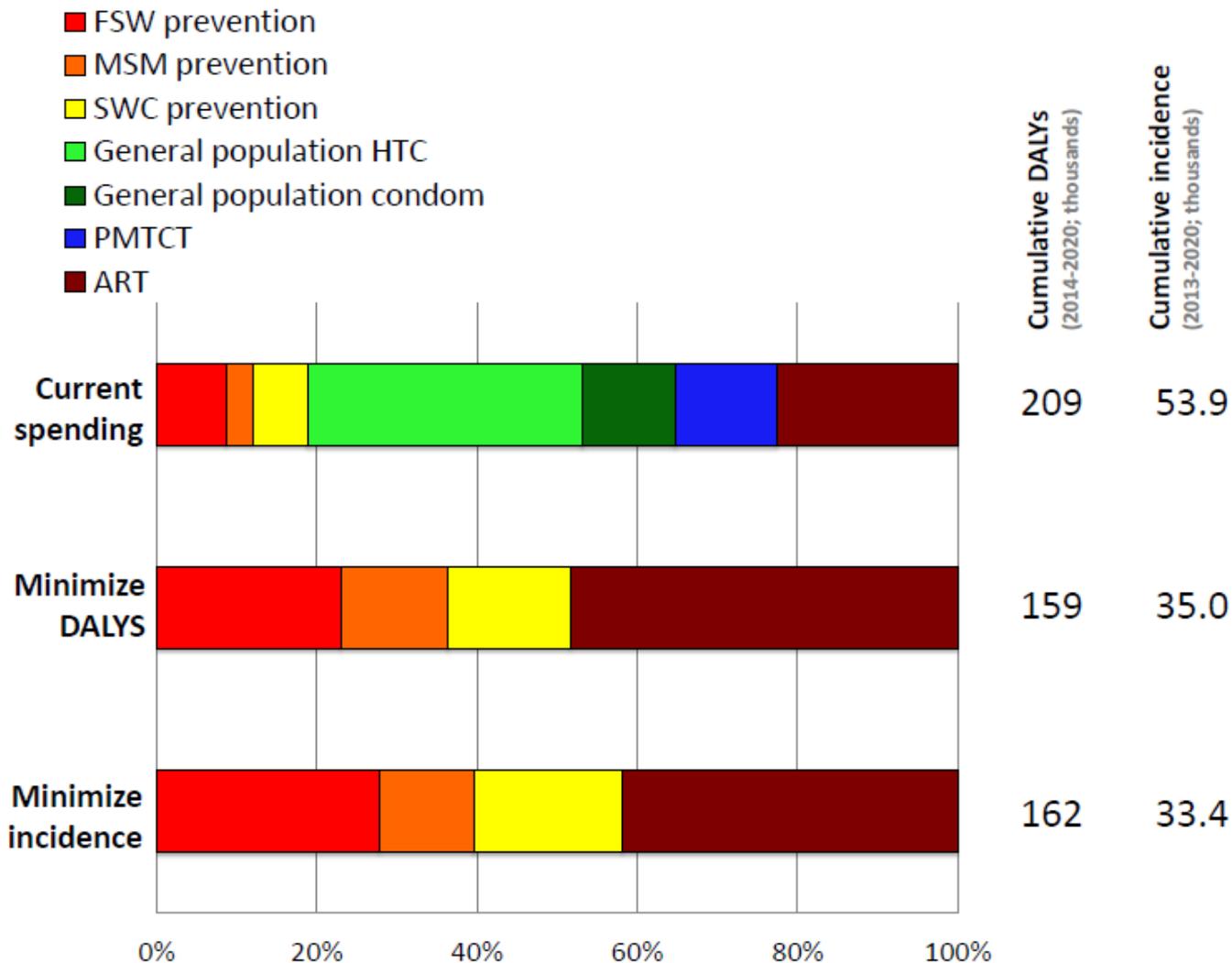
# Example: reducing incidence in Sudan



# Example: Optima HIV optimization for Indonesia



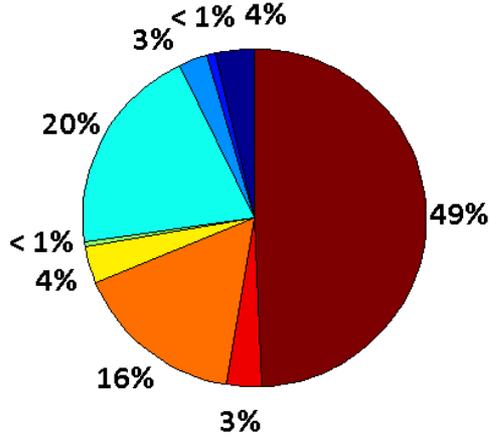
# Example: Optima HIV optimization for Sudan



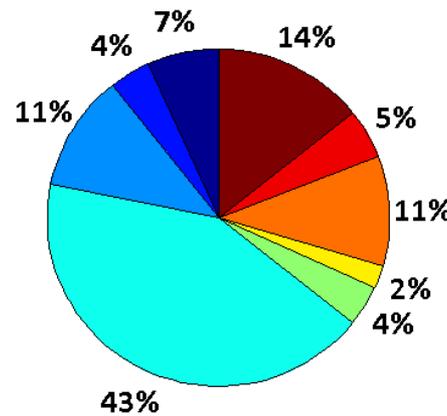
# Example: Optima HIV optimization Kazakhstan



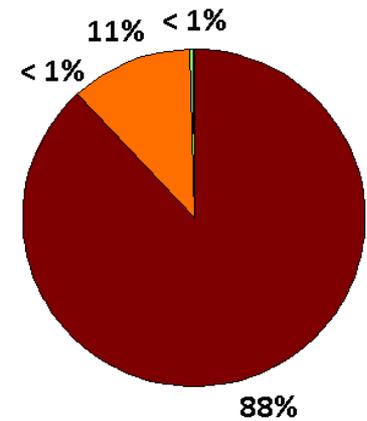
Current spending  
(\$16,500,000 in 2015)



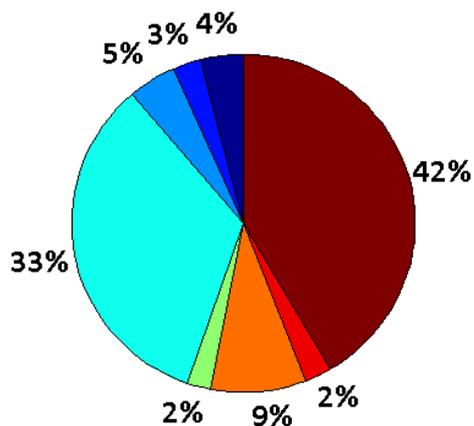
Optimized for HIV incidence



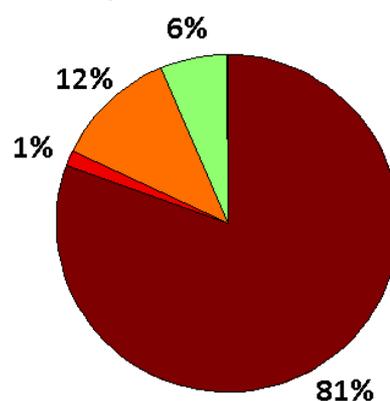
Optimized for AIDS-related deaths



Optimized for both HIV incidence  
and AIDS-related deaths



Optimized for DALYs





- Recommend selecting a single objective with multiple outcomes
  - Identify allocation to minimize **incidence**
  - Identify allocation to minimize **deaths**
  - Identify allocation to minimize **DALYs**
- Highlight or present the optimal allocation for a single objective for a single outcome, e.g. by 2030 **reduce HIV incidence by 90%** compared with 2010 (End AIDS target)

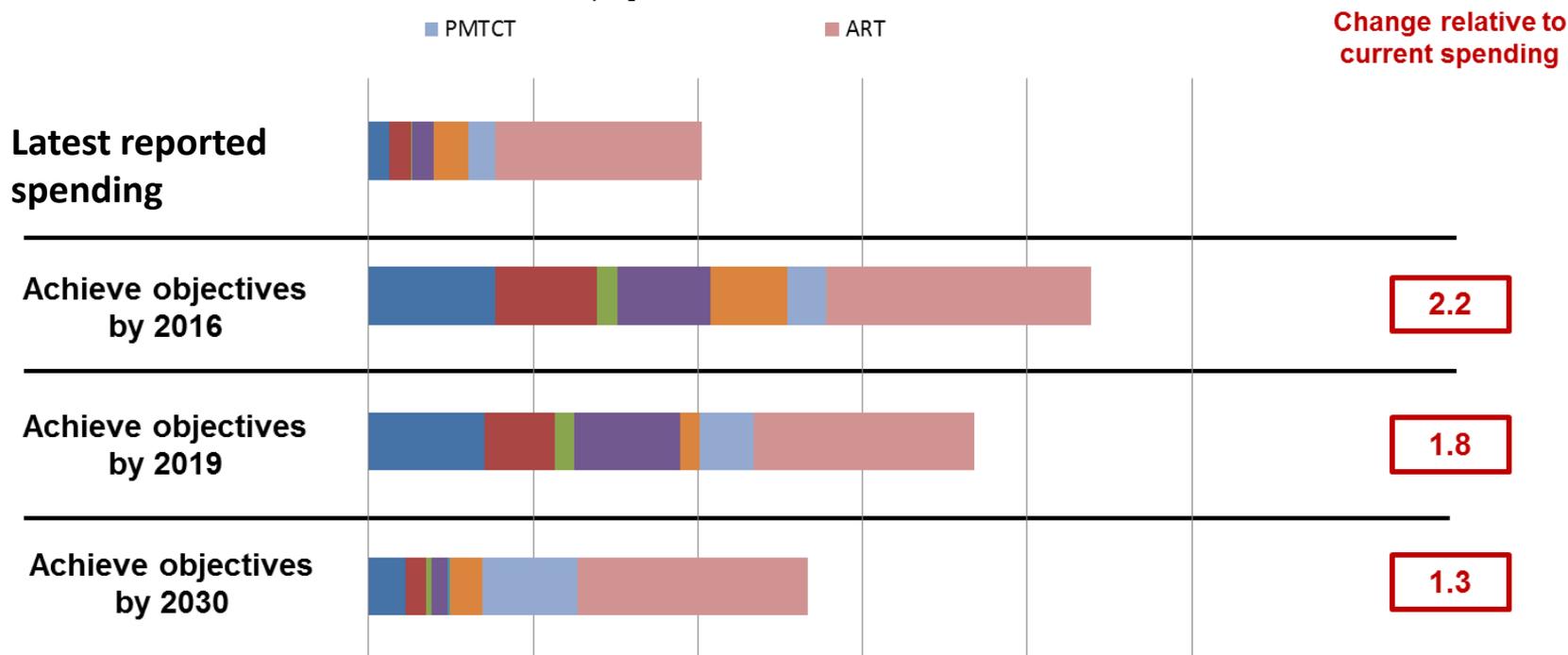
# Time horizons matter



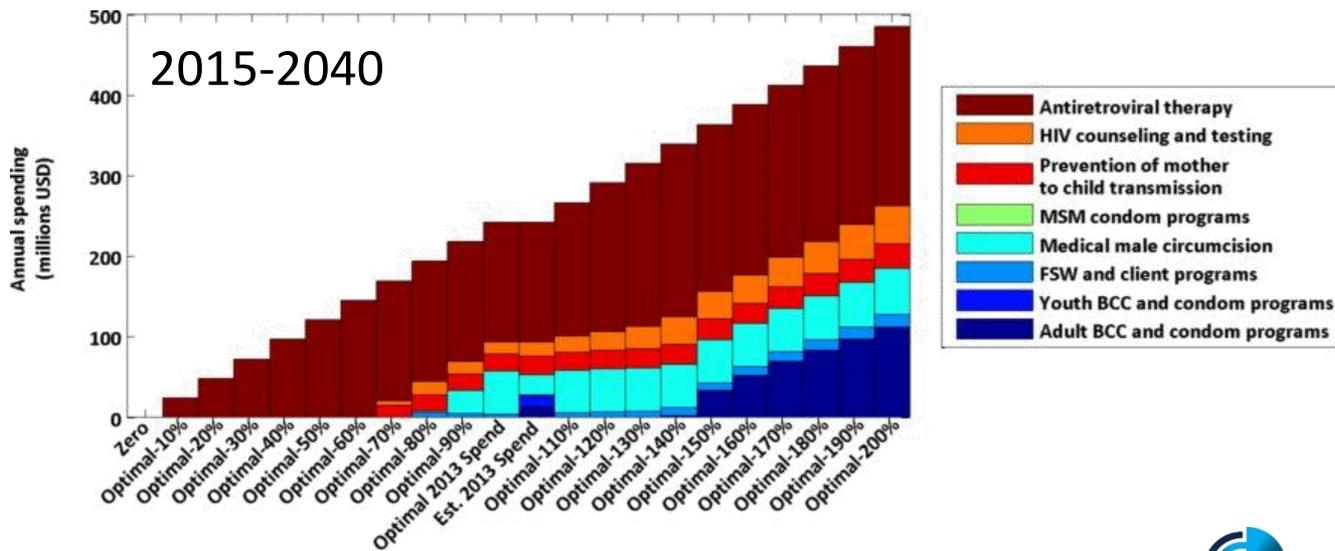
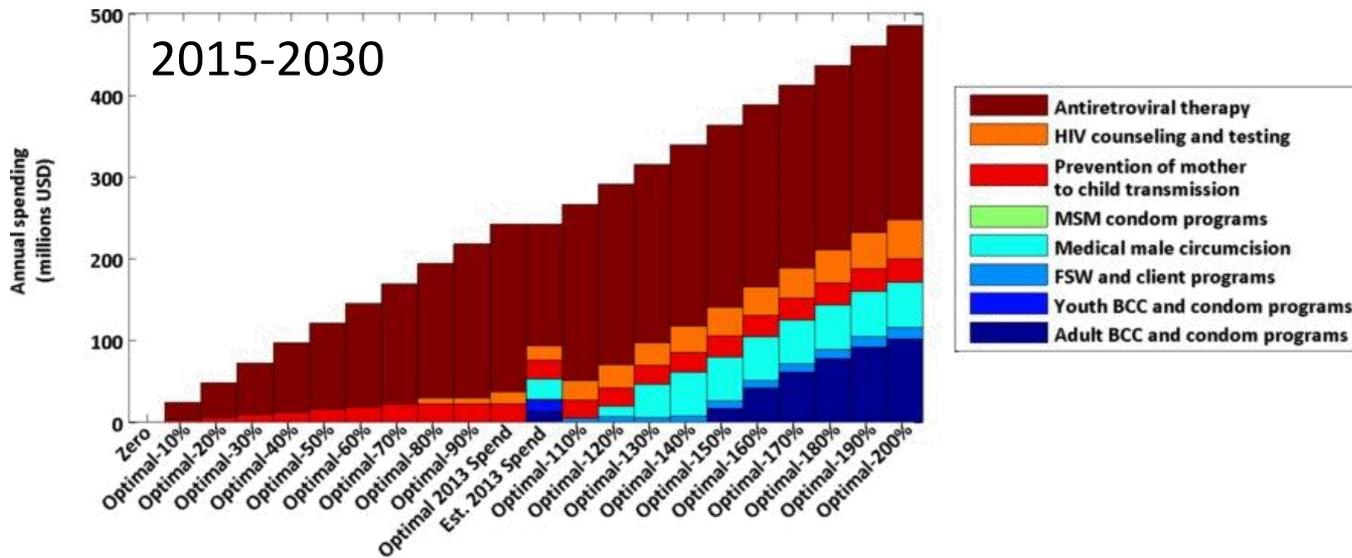
The greatest long-term impacts are affected by different short-term allocations

## HIV Prevention & ART Programs

- General population adults - BCC
- General population youths - BCC
- FSW and client condom programs
- VMMC
- MSM condom programs
- HCT
- PMTCT
- ART



# Time horizons matter





# QUESTIONS?



2018 SKILLS BUILDING PROGRAM

# BIG DATA, ARTIFICIAL INTELLIGENCE AND DECISION SCIENCE IN HEALTH AND NUTRITION

## Introduction to cascades

*In partnership with*



# Learning objectives

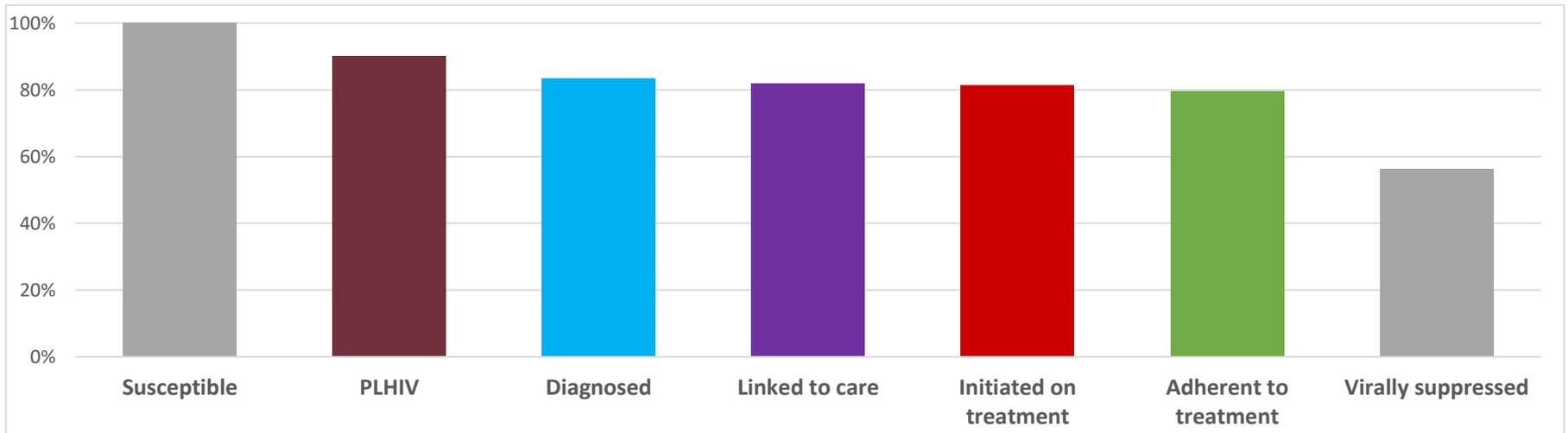


- The HIV care cascade
- Interventions along the care cascade
- Optima modeling the cascade

# HIV care cascade



- The HIV care cascade is used to represent the proportion of people at the different stages of HIV: diagnosis, care, treatment, adherence, and treatment success.
- Various interventions exist to move people across the care cascade to:
  - increase the proportion of PLHIV aware of their status, initiated and retained on treatment, and achieving viral suppression





# Optimization of service delivery cascade in HIV



# Optima HIV care cascade compartments



Susceptible population

Infection

People living with HIV

Diagnosis

Diagnosed

Lost to follow-up

Linkage to care

Linked to care

Non-adherence

Treatment initiation

On treatment

Treatment failure

Viral suppression

Virally suppressed



- The model does not track individuals, so the traditional cohort cascade can not be generated.
- Displays the outcomes for people who are at each stage of the cascade over each year
- Optima HIV can be used to determine the optimal resource allocation across these intervention modalities to achieve best results across the HIV care cascade

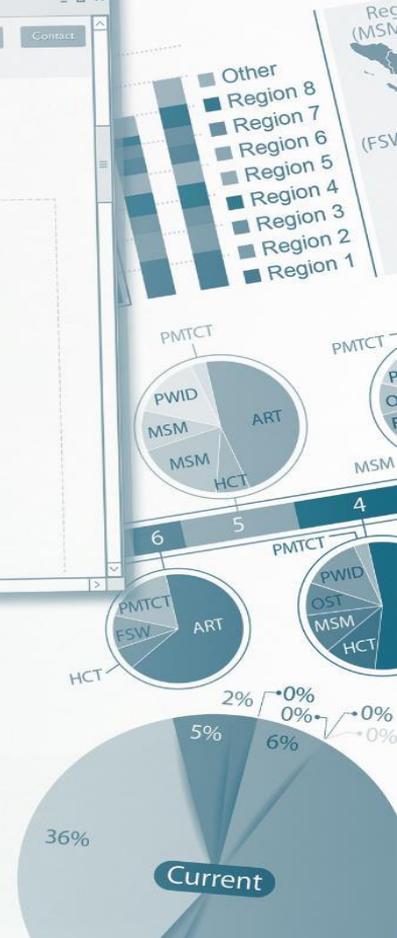
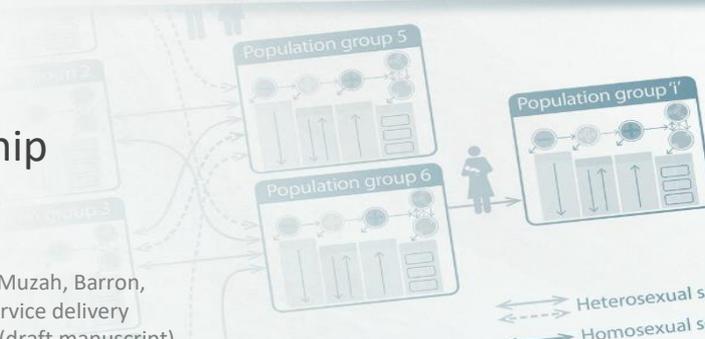
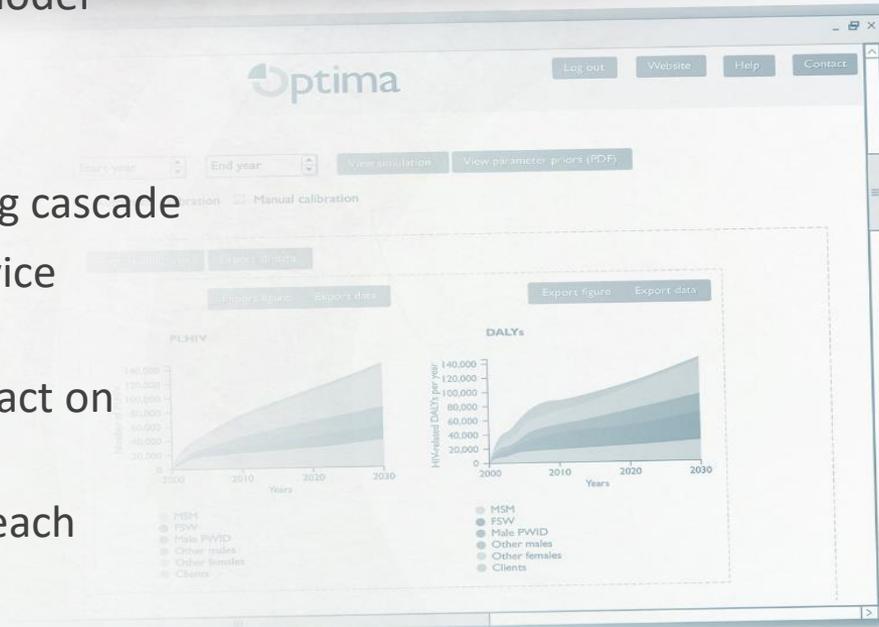
# How can cascade optimization be done?



## Main components\*

- ▶ Dynamic epidemiological model
- ▶ Calibration process
- ▶ Optimization function
- ▶ Characterized services along cascade
- ▶ Understanding of their service delivery modalities
- ▶ Understanding of their impact on cascade stages
- ▶ Annual per patient cost of each service/intervention
- ▶ Target populations for each service/intervention
- ▶ Understanding of relationship between cost and coverage

\* Based on methodology developed by Shattock, Fraser, Shubber, Muzah, Barron, Pillay, Görgens, Gray & Wilson in: Optimising resources across service delivery modalities to improve the HIV continuum of care in South Africa (draft manuscript)



# Examples of service modalities and outcomes along cascade



	SERVICE/MODALITY	EXPECTED OUTCOME (MODEL)
 <p>Testing/ Diagnosis</p>	<ul style="list-style-type: none"> <li>Testing (lab vs. point-of-care)</li> <li>Testing (workplace/home/self)</li> </ul>	Receipt of test results
 <p>Linkage/ Enrolment</p>	<ul style="list-style-type: none"> <li>Community support for linkage</li> <li>Tracing new cases</li> </ul>	Increased linkage to care
 <p>Linkage to care</p>	<ul style="list-style-type: none"> <li>Text messaging</li> <li>Tracing of lost-to-care</li> <li>Education/counselling (lay vs. professional counsellors)</li> </ul>	Increased retention in care
 <p>Treatment</p>	<ul style="list-style-type: none"> <li>Treatment initiation counselling (conventional vs. fast-track vs same-day)</li> </ul>	Timely treatment initiated
 <p>Disease control</p>	<ul style="list-style-type: none"> <li>Treatment initiation counselling</li> <li>Adherence community support</li> <li>Text messaging</li> <li>Enhanced adherence counselling (lay vs. professional)</li> <li>Drug refill (clinic vs. community)</li> </ul>	Treatment adherence (consolidation/maintenance phase)



## INTERVENTIONS CAN IMPACT MORE THAN ONE CASCADE STAGE

### ► Example: Testing modalities

Can have additional effects at latter stages of cascade beyond diagnosis itself

- On laboratory monitoring compliance (such as post-diagnosis CD4 testing, viral load testing)
- On treatment adherence

### ► Example: Counselling/education intervention

Can influence behaviours across cascade stages



*“The thing that works, that helps people progress through the cascade is proper counselling, on everything, from HIV to their treatment to the side effects...”*

*Key informant, Limpopo Province, South Africa*



# CASE STUDY

## South Africa



Collaborative work with:



health

Department:  
Health  
REPUBLIC OF SOUTH AFRICA



**WORLD BANK GROUP**  
Health, Nutrition & Population

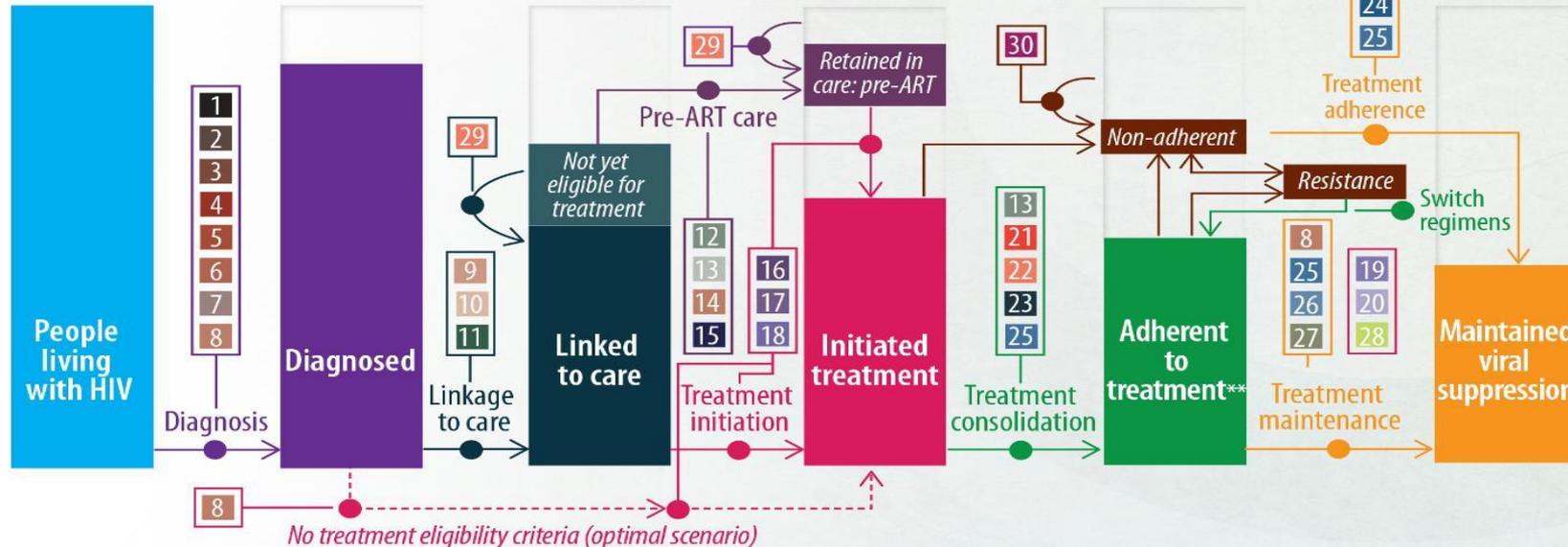
# Treatment implementation efficiency in South Africa



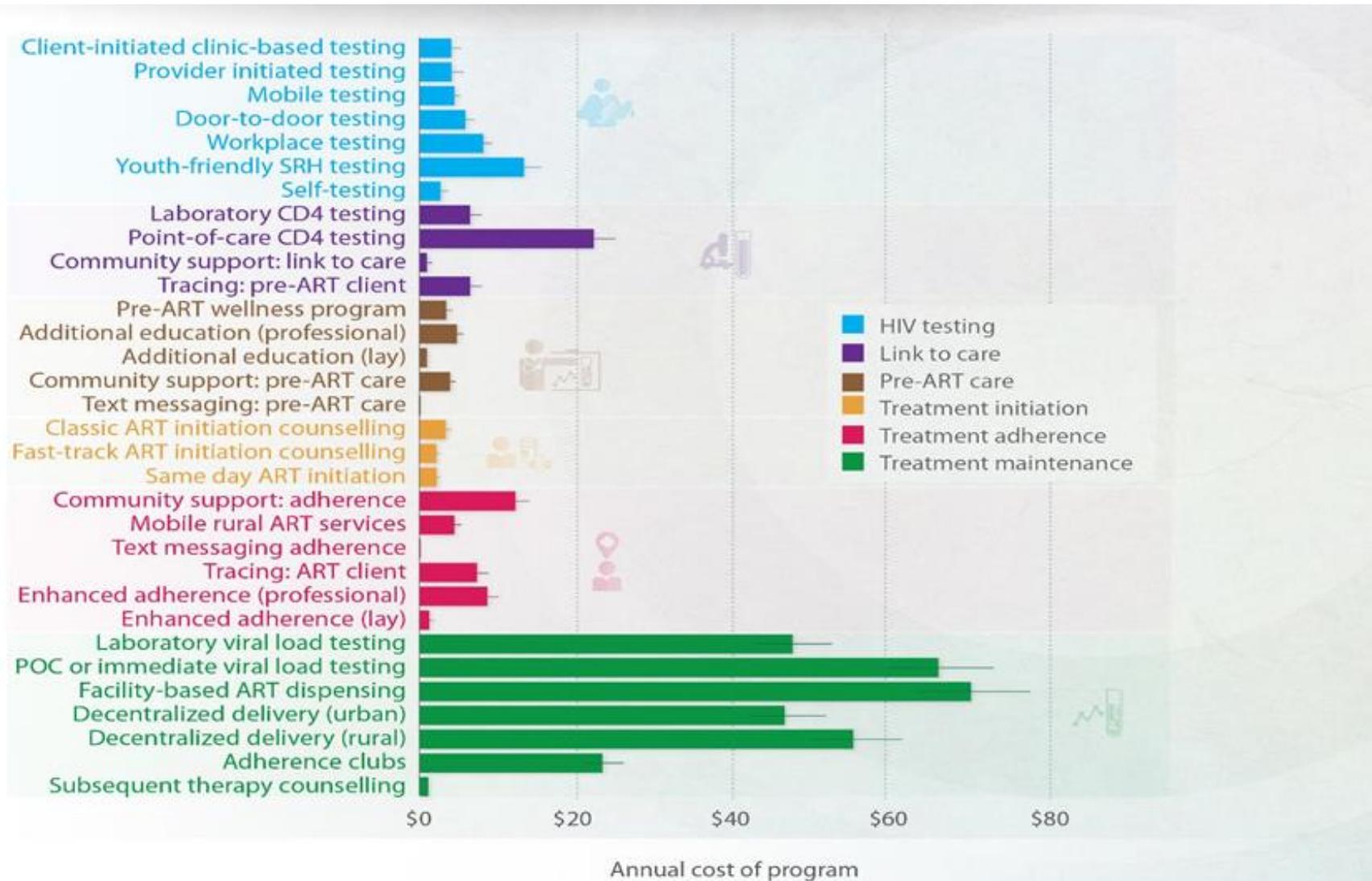
- |  |   |   |   |
|--|---|---|---|
| <b>1</b> Client-initiated clinic-based testing | <b>9</b> Laboratory CD4 testing               | <b>17</b> Fast-track ART initiation counselling | <b>25</b> Facility-based ART dispensing           |
| <b>2</b> Provider initiated testing            | <b>10</b> Point-of-care CD4 testing           | <b>18</b> Same day ART initiation               | <b>26</b> Decentralized delivery (incl. MediPost) |
| <b>3</b> Mobile testing                        | <b>11</b> Community support: link to care     | <b>19</b> Laboratory viral load testing         | <b>27</b> Adherence clubs                         |
| <b>4</b> Door-to-door testing                  | <b>12</b> Pre-ART wellness program            | <b>20</b> POC or immediate viral load testing   | <b>28</b> Subsequent therapy counselling          |
| <b>5</b> Workplace testing                     | <b>13</b> Additional education (e.g., I ACT)* | <b>21</b> Community support: adherence          | <b>29</b> Pre-ART client tracing                  |
| <b>6</b> Youth-friendly SRH testing            | <b>14</b> Community support: pre-ART care     | <b>22</b> Text messaging adherence              | <b>30</b> ART client tracing                      |
| <b>7</b> Self-testing                          | <b>15</b> Text messaging: pre-ART care        | <b>23</b> Mobile rural ART services             |   |
| <b>8</b> PMTCT                                 | <b>16</b> Classic ART initiation counselling  | <b>24</b> Enhanced adherence counselling*       |   |

\* Two distinct service delivery models are considered: professional counsellors and lay counsellors

\*\* Virally suppressed at 6 months



# Estimated annual cost of each intervention





# Linked unit cost with data

- Linked unit cost with data on **program capacity, geographical setting(s) and cascade stages** that the services directly impact\*

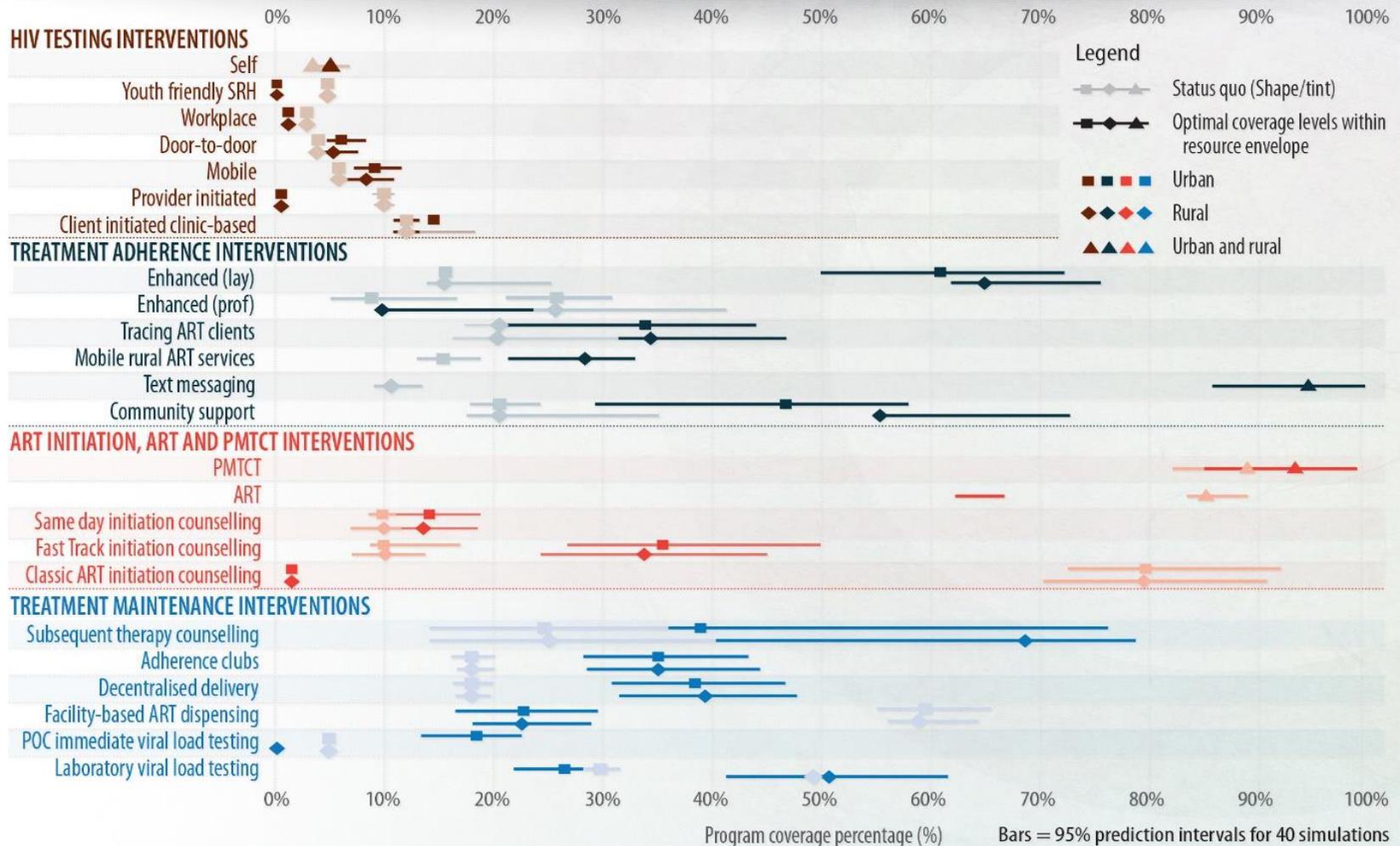
\* Excerpt from a longer table

Program (urban and rural setting)	Unit cost (USD, 1 ZAR = 0.0630 USD)	Program Capacity (%)	Cascade flows affected
Client-initiated clinic-based testing	\$5.20	88	Diagnosis, linkage to care
Provider initiated testing	\$5.73	88	Diagnosis, linkage to care
Mobile testing	\$6.05	87	Diagnosis, linkage to care
Door-to-door testing	\$7.44	80	Diagnosis, linkage to care
Workplace testing	\$9.68	67	Diagnosis, linkage to care
Youth-friendly SRH testing	\$14.74	62	Diagnosis, linkage to care
Self-testing	\$4.41	87	Diagnosis, linkage to care
Laboratory CD4 testing	\$8.28	80	Linkage to care
Point-of-care CD4 testing	\$23.76	80	Linkage to care
Community support: link to care	\$2.66	80	Linkage to care
Tracing: pre-ART client	\$8.18	60	Linkage to care, pre-ART care
Pre-ART wellness program	\$5.00	80	Pre-ART care
Additional education (prof)	\$6.30	80	Pre-ART care, treatment consolidation
Additional education (lay)	\$1.26	80	Pre-ART care, treatment consolidation
Community support: pre-ART care	\$5.32	80	Pre-ART care

# Service coverage over 2017–20

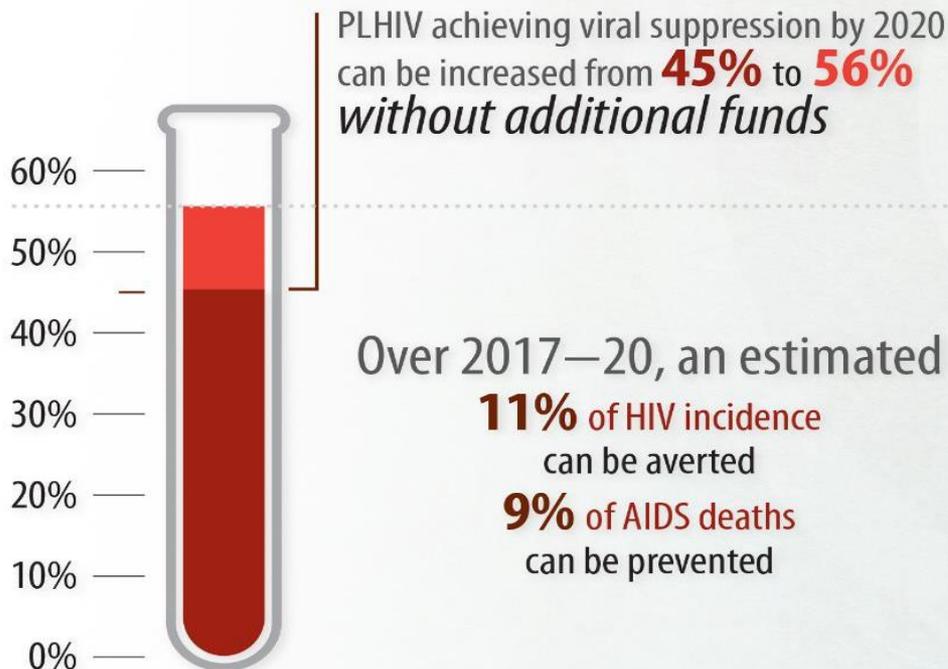


\* Excerpt from a longer table





By optimally allocating resources and having HIV treatment eligibility criteria removed:



By 2020, an estimated:

**87%** of PLHIV will be diagnosed

**69%** of them will receive ART

**94%** of them will be virally suppressed



# QUESTIONS?



2018 SKILLS BUILDING PROGRAM

# BIG DATA, ARTIFICIAL INTELLIGENCE AND DECISION SCIENCE IN HEALTH AND NUTRITION

## Defining objectives and constraints in Optima HIV

*In partnership with*



# Learning objectives



- How objectives, constraints, and time horizons are incorporated in Optima
- Specifying settings in Optima to meet objectives and set constraints
- Understanding and interpreting results with respect to objectives, time horizons, constraints, and cost functions

# Objectives: achieving maximum impact



## What objective is desired?

- *Minimizing new infections*
  - Funding allocated to most effective HIV prevention interventions
- *Minimizing HIV-related deaths*
  - All funding would go to saving lives (treatment/care) for a short time horizon
- *Minimizing longer-term financial commitments*
- *Obtain equality in access or impact across groups*

# Multiple objectives

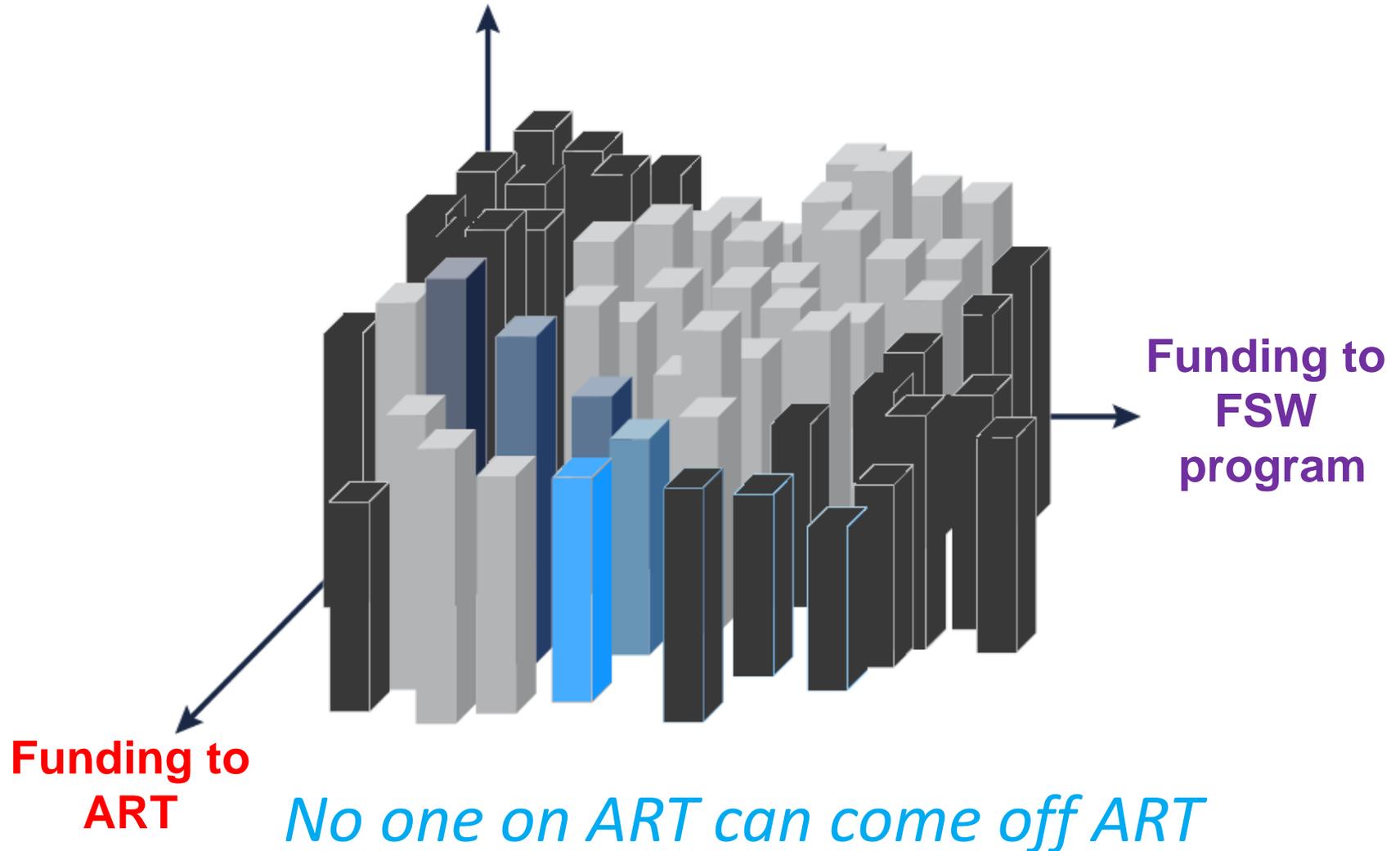


- National strategic plans can have multiple objectives by end of the strategy timeframe
  - For example:
    - 60% reduction in HIV incidence
    - 50% reduction in HIV-related deaths
    - Virtual elimination of mother-to-child transmission
    - Attain universal treatment coverage
- Simultaneously get as close as possible to all NSP targets with the funding available

# Constraints: ethical, economic, logistic, political



## New HIV infections

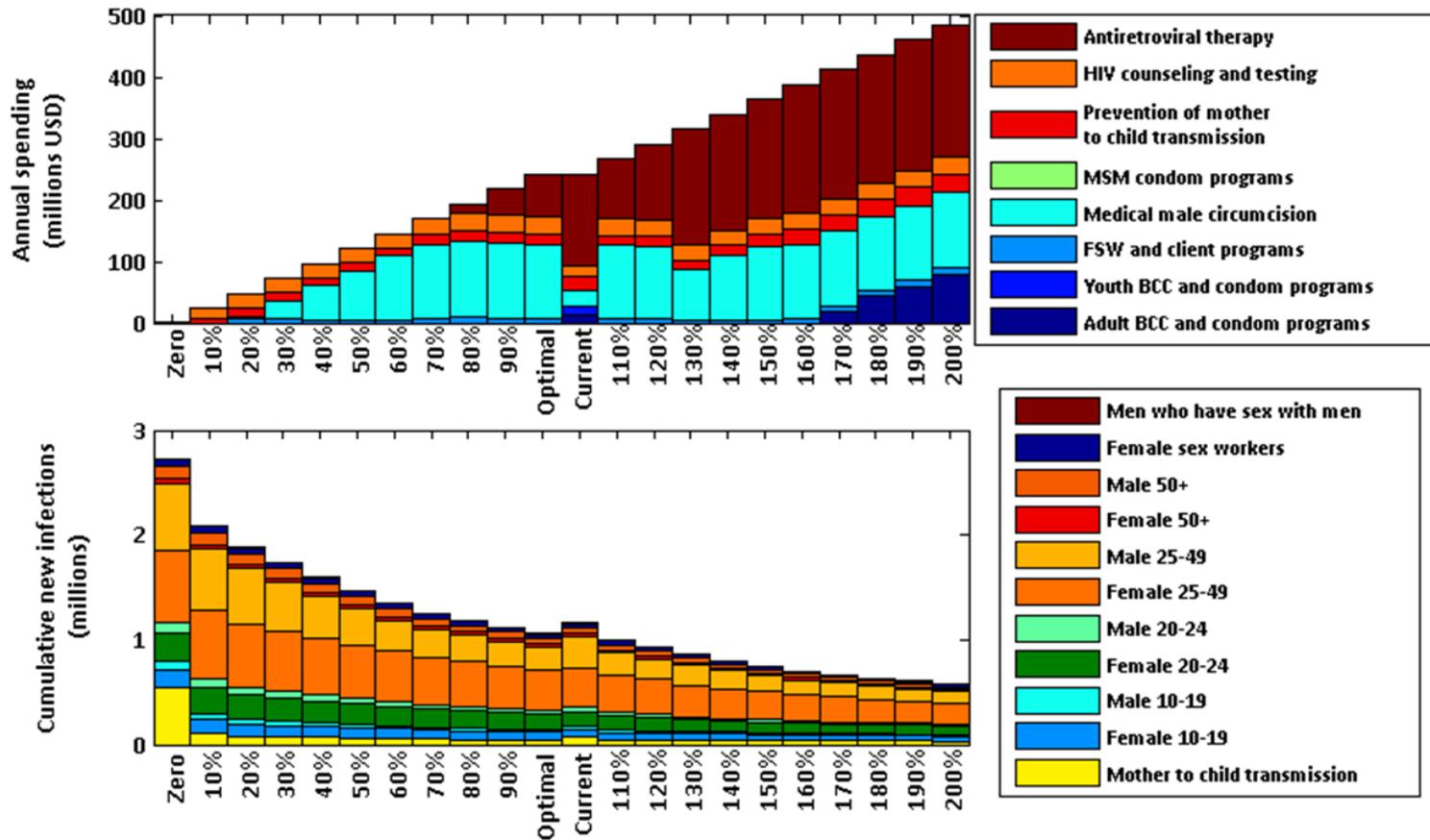


# Constraints are important, but should be limited



## No constraints

Objective: to minimize new HIV infections

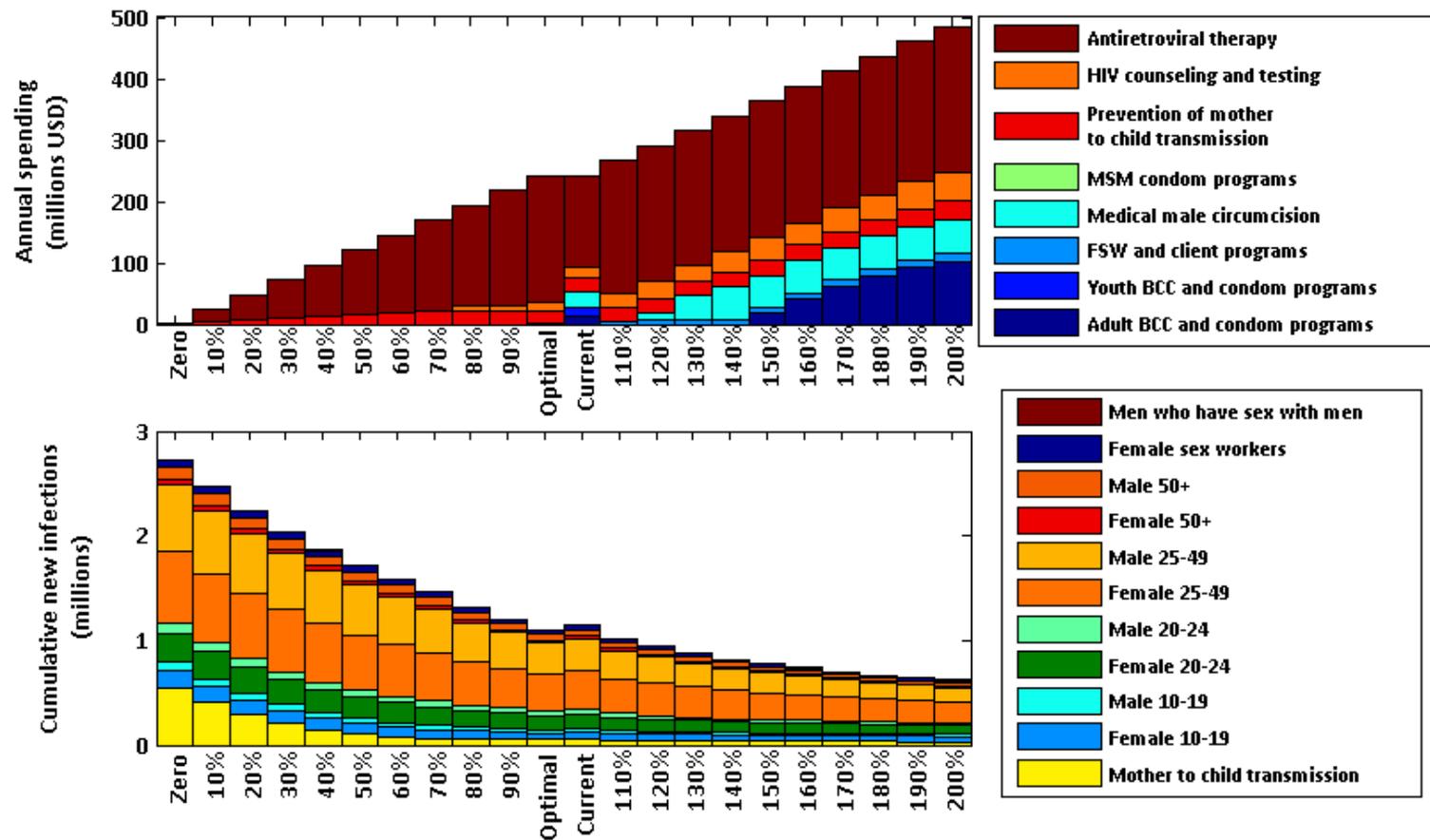


# Constraints are important, but should be limited



## With constraint

No one who commences ART should be removed from ART



# Constraints are important, but should be limited



## Most commonly requested constraints:

- No one who commences ART should be removed from ART
- PMTCT is important to retain
- OST has many important multi-sectoral benefits and funding must not be decreased
- Programs cannot be scaled up faster than 20% per year
- Programs should not lose more than 30% funding per year in a scale-down period
- Important to maintain some prevention for all populations
- Non-targeted program costs cannot be touched and are not included in the optimization
  - no evidence to affect outcomes
- Keep some programs which are mandatory for the key populations

# Constraints are important, but should be limited



- If all commonly requested constraints were incorporated, there would be limited or no change in funding allocation
  - Little to no change towards achieving the objective
- **Recommendations**
  - Analyses be as unconstrained as possible
  - No one on treatment be removed from treatment (ART, PMTCT, OST)
  - Add constraints around funding mechanisms
    - Donor-based program targeting policies
  - Reasonable scale-up/down periods (with allowance for as large changes as possible)

# Setting up optimization in Optima HIV including constraints



**Optima HIV** Projects

**Name**

Optimal with latest reported funding

Minimal funding to reduce incidence

**Optimize** for 5 minutes

## CREATE/EDIT OUTCOMES OPTIMIZATION ?



Name:  Parameter set:  Program set:

### Objectives ?

Timeline: from  to

Budget:  per year

Weighting: Infections:  Deaths:

### Constraints ?

Program	Not less than (% of current)	Not more than (% of current)
Condom promotion and distribution	<input type="text" value="0"/> %	<input type="text"/>
Voluntary medical male circumcision	<input type="text" value="0"/> %	<input type="text"/>
Programs for female sex workers and clients	<input type="text" value="0"/> %	<input type="text"/>
Programs for men who have sex with men	<input type="text" value="0"/> %	<input type="text"/>
HIV testing and counseling	<input type="text" value="0"/> %	<input type="text"/>
Antiretroviral therapy	<input type="text" value="100"/> %	<input type="text"/>
Prevention of mother-to-child transmission	<input type="text" value="100"/> %	<input type="text"/>



# Practice

Defining objectives and constraints in Optima and performing an optimization analysis, including cascades



# QUESTIONS?