Developing a Public-Private Partnership Social Infrastructure Programme

*Breakout Session D - Public-Private Interface & Economic Governance*

*Presented by*

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THE STORY

• National Development Finance Agency
  • National Treasury Management Agency
  • Delivery of PPP programmes and projects
  • Financial advisor for major public capital investment

• 2008 financial crisis and project cancellations

• €1.4bn PPP stimulus programme
  • Education
  • Health
  • Justice
  • Transport
• The Challenge
  • Re-establish a PPP market
  • Value for money & affordability
  • Delivery capacity

• The Stakeholders
  • Government departments
  • End-users
  • Funders
  • Equity and construction partners
IMPLEMENTED ACTIONS

• Extensive planning & stakeholder consultation

• High level working groups
  • Funding
  • Delivery

• Market engagement

• Communication and innovation
IMPLEMENTED ACTIONS

• Implementation Challenges

• Value for money, cost and time certainty
• Eurostat balance sheet treatment
• Financial strength/capacity of Irish construction sector
• Availability of funding from lenders

• A pipeline of projects
• Value and type of contracts – scale
• Ireland’s sovereign credit rating
• Reputation after project cancellations
• Bidding timelines and costs
• Project pipeline
• Market participation
• Reputation
• Innovation
  • Meet the Buyer
  • Social Clauses
  • Bid costs

• Some challenges
**RESULTS**

- **Delivered**
  - 7 regional courthouses
  - 14 Primary care health centres
  - 8 second level schools

- **In construction**
  - 2 schools
  - Technological University Dublin: 56,000sq.m. teaching space

- **New Pipeline**
  - Social Housing PPP programme
  - Higher Education
  - Health
  - Justice
LESSONS LEARNED

• Preparation
• Pipeline, communication
• Central expertise/single Contracting Authority
• Active management
• Governance
• Standard Project Agreement
• PPPs are an option – not always suitable
THANK YOU!

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